## Mozambican Banks

## Net Profit Driven by Higher Interest Rates

## Challenging macro environment persists

The Mozambican banking sector continued to face a challenging economic backdrop in 2017, with real GDP growth slowing to historically low levels of $3.7 \%$ mainly as a result of lower domestic demand. This was due to weaker public investment levels, lower availability of credit, a reduction in consumer purchasing power and falling confidence levels of both consumers and companies. As in 2015-16, the central bank continued to raise interest rates in the first part of the year to contain inflationary pressures, lifting its benchmark interest rate to historical highs of $23.25 \%$ in March. More positively, a favorable political environment contributed to some stabilization of the metical while a slowdown in inflation levels eventually allowed the central bank to partly reverse its highly restrictive monetary policy with a total of four rate cuts in the year placing the key rate at $20.50 \%$ by end-2017.

## Net profit nearly trebles in 2017

Despite the adverse economic environment, the combined net profit of the six largest banks operating in the country (accounting for $85-90 \%$ of the sector's total assets, loans and deposits) improved significantly. Bottom-line growth was mostly boosted by a strong increase in revenues ( $25 \% \mathrm{YoY}$ ) that clearly offset the impact of a more modest rise in costs ( $5 \% \mathrm{YoY}$ ) and lower headwinds from loan impairments. This allowed ROE and ROA to reach multi-year highs of $18.4 \%$ and $3.10 \%$, respectively.

## Robust operating performance offsets higher loan provisions

Most banks said that their robust revenue performance was due to a sharp increase in net interest income, as a larger exposure to treasury instruments yielded attractive profitability levels in the current high interest rate environment. However, they also said that non-interest income like fees and other banking income were pressured by a weaker economic activity that led to a lower number of transactions during the year. Meanwhile, banks continued to expand their branch network and hire more staff, but at a slower pace than in previous years. The sector's cost performance also reflected some stabilization of the metical as some expenses are indexed to foreign currency. Overall, the combined cost-to-income ratio of these banks declined to $48.5 \%$ from $58.2 \%$ in 2016. Below the operating income line, loan impairments rose once again at a strong pace after more than doubling in 2016, as cost of risk stood at 379bps (vs. 255 bps in 2016). Net profit was also impacted by lower other provisions and a more modest increase in taxes (effective tax rate stood at only $23.8 \%$ vs. $45.3 \%$ in 2016).

## Macro conditions and high interest rates hit asset quality

The combined net assets of these banks advanced at a much slower pace ( $4.7 \%$ vs average of $\mathrm{c} 20 \%$ in 2010-16). This resulted from a sharp decline in the loan portfolio of all banks, as both loans in meticais and in FX saw a sharp contraction ( $-17 \%$ and $19 \%$, respectively). Most banks said this reflected a lower demand from their clients, as demand was clearly affected by the high interest rate environment. Provisions in the balance sheet continued to rise rapidly ( $22.9 \%$ after surging $66.9 \%$ in 2016) due to the loan growth in recent years and a further (although more muted) deterioration in asset quality levels. The total NPL ratio reached $6.76 \%$, up from $5.42 \%$ in 2016 (and $\mathrm{c} 3 \%$ in the years prior to that). This is explained by the weaker economy since the second half of 2016 as well as the impact from higher interest rates on household affordability levels. All in all, the combined solvency ratio of the six banks recouped quite significantly to $19.3 \%$ (from $5.5 \%$ in 2016) after the recapitalization of Moza Banco in 2017 and stood well above the regulatory requirement of $12 \%$.

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## Banking

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## MOZAMBICAN BANKING SECTOR

The Mozambican banking sector includes 19 banks registered at the Banco de Moçambique, the central bank. None of these banks is listed and most of them are units of foreign lenders or controlled by international investors. The financial system is also composed of nine smaller lenders (micro-banks), eight credit cooperatives and nearly 430 microfinance operators, which, for a country with a population of about 27 million, is quite significant when compared with other countries in the African continent.

| MOZAMBICAN BANKING SYSTEMM |  |  |
| :---: | :---: | :---: |
|  | Start of Operations | Majority Shareholder |
| Standard Bank Moçambique | 1967 | Standard Bank (South Africa) |
| Millenniumbim | 1995 | Millenniumbcp (Portugal) |
| BCI - Fomento | 1996 | CGD Group (Portugal) |
| Socremo - Banca de Microfinanças | 1998 | AfriCap Microfinance Investment Company (Mauritius) |
| Société Générale Moçambique (1) | 1999 | Société Générale (France) |
| African Banking Corporation (Moçambique) | 1999 | BancABC (Bots wana) |
| Ecobank Moçambique (2) | 2000 | Ecobank Group (Togo) |
| Opportunity Bank (3) | 2005 | Opportunity Transformation Investments Inc. (USA) |
| Barclays Bank Moçambique | 2005 | Absa Group (South Africa) |
| FNB Moçambique | 2007 | First Rand Group (South Africa) |
| Moza Banco | 2008 | Moçambique Capitais (Mozambique) |
| Banco Terra | 2008 | Rabobank (Netherlands) |
| United Bank for Africa Moçambique | 2010 | UBA (Nigeria) |
| Banco Mais (4) | 2010 | Geocapital (Portugal / Macau) |
| Banco Nacional de Investimento | 2011 | IGEPE (Mozambique) |
| Banco Único | 2011 | Nedbank (South Africa) |
| Banco Letshego | 2011 | Letshego Holdings (Botswana) |
| Capital Bank | 2013 | FMB Group (Malawi) |
| BIG- Banco de Investimento Global | 2016 | Banco BIG (Portugal) |

(1) Previously denominated Mauritius Commercial Bank (Moçambique); (2) Ecobank bought Banco ProCredit in June 2014;
(3) Previously denominated Banco Oportunidade de Moçambique; (4) Previously denominated Banco Tchuma.

Sources: Annual Reports and Eaglestone Securities.
Mozambican banks have benefitted from a favorable economic environment and rapid credit growth for more than a decade, recording attractive profitability levels during this period. Asset quality ratios have also been at low single-digits and solvency levels have clearly exceeded regulatory requirements. However, the sector has been under severe pressure during 2016-17 as a result of the deceleration in economic activity in the country and also an existing shortage of dollars. Banks have been further impacted since 2016 by the announcement that three stateowned companies held previously undisclosed debts amounting to almost US\$ 2 billion (nearly $20 \%$ of GDP), as some of them held part of this debt.

The central bank had to intervene in four financial institutions in a ten-month period, with three of them ceasing operations after seeing their banking licenses revoked. These players were O Nosso Banco SA, Microbanco Fides Moçambique SA and Caixa Cooperativa de Crédito SA. Moza Banco, one of the largest banks in the country, also had to be intervened by the central bank after seeing its financial and prudential situation seriously aggravated in 2016. The central bank suspended the existing management and named an interim board of directors. Then after a failed recapitalization plan by its shareholders, the Banco de Moçambique injected MZM 8,170 million into the bank to prevent its collapse and avoid serious repercussions for the country's financial system. At the end of May 2017, Banco de Moçambique announced that it was selling Moza Banco to Kuhanha, an entity that manages the central bank's pension fund.

After this series of events, the Banco de Moçambique announced that it was introducing new capital and liquidity rules aimed at strengthening the local financial system. First, the central bank lifted the regulatory required solvency ratio to $12 \%$ (from $8 \%$ previously) and Tier 1 to $10 \%$. And second, the central bank now requires financial institutions to have a daily liquidity ratio (calculated as the ratio of liquid assets over short-term liabilities) of no less than $25 \%$, with this ratio to be reported on a daily basis. The Banco de Moçambique governor stated that these measures might lead to consolidation in the sector or force financial institutions to change their operating models.
The central bank also announced that financial institutions would now be required to disclose more information on a more regular basis in order to improve transparency in the sector. In particular, banks will have to release their solvency ratios and information about their credit, market and operational risks every semester. They will also be required to provide information about their capital, asset quality, efficiency, profitability and liquidity situation every quarter.

There are currently 19 banks registered at the Banco de Moçambique

## Banks

The central bank had to intervene in four financial institutions in a ten-month period, closing down three of these institutions

Banco de Moçambique introduced new capital and liquidity rules aimed at strengthening the country's financial system

Local banks will now be required to provide more information to the market on a more regular basis

## OVERVIEW OF 2017 RESULTS

In this report, we look at the 2017 financial accounts of the six largest banks operating in Mozambique and extrapolate these figures in order to try to analyze the main trends for the sector. These banks are Banco Comercial e de Investimento, Millennium bim, Standard Bank Moçambique, Barclays Bank Moçambique, Moza Banco and Banco Único. They represent about $85-90 \%$ of the sector's total assets, loans and deposits. Therefore, we think the combined accounts of these banks provide a fairly accurate picture of the performance of the sector.

We analyze the 2017
results of the six largest
banks operating in
Mozambique


BCI - Fomento
Millenniumbim
Standard Bank Moçambique
Barclays Bank Moçambique
Moza Banco
Banco Único

| Assets |  |  |  |  |  |  |  |  | Loans |  | Deposits |  | Net Profit |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MZM | US\$ | MZMM | US\$ | MZM | US\$ | MZM | US\$ |  |  |  |  |  |  |  |
| 154,556 | 2,619 | 72,411 | 1,227 | 113,002 | 1,915 | 2,334 | 39.5 |  |  |  |  |  |  |  |
| 137,331 | 2,327 | 61,413 | 1,041 | 99,622 | 1,688 | 6,161 | 104.4 |  |  |  |  |  |  |  |
| 87,428 | 1,481 | 22,013 | 373 | 65,729 | 1,114 | 5,595 | 94.8 |  |  |  |  |  |  |  |
| 29,912 | 507 | 10,288 | 174 | 21,400 | 363 | 1,103 | 18.7 |  |  |  |  |  |  |  |
| 26,676 | 452 | 15,281 | 259 | 17,960 | 304 | $-1,459$ | -24.7 |  |  |  |  |  |  |  |
| 24,154 | 409 | 10,769 | 182 | 19,934 | 338 | 521 | 8.8 |  |  |  |  |  |  |  |


|  |  |
| :---: | :---: |
| Branches | Employees |
| 195 | 2,925 |
| 186 | 2,476 |
| 40 | 1,172 |
| 51 | 828 |
| 53 | 732 |
| 20 | 562 |

Source: Annual Reports and Eaglestone Securities.

We break our report into two sections. First, we look at the main balance sheet and profit and loss account numbers on a combined basis. We also present the key ratios for both financial statements. Second, we look at each of the six banks individually in more detail and analyze their 2017 results separately. In the annex, we provide several tables and graphs comparing the key figures and indicators for these banks.

## BALANCE SHEET

The combined assets of these six banks reached MZM 460,058 million (US\$ 7,795 million) in 2017, a $4.7 \%$ increase from the previous year. This growth rate is significantly lower than the near $20 \%$ annual average recorded during the period 2010-16 and resulted, in large part, from a sharp decline in net loans last year. Indeed, the combined loan portfolio of these six banks fell $17.7 \%$ YoY to MZM 192,176 million, with both loans in meticais and those denominated in foreign currency witnessing a strong contraction ( $-17 \%$ and $-19.1 \%$, respectively) in the period. Most banks stated that this decline in loans reflected a lower demand from their customers that resulted from a high interest rate environment and an increased focus toward the investment in treasury instruments that have yielded attractive profitability levels.

Overall, the combined net loans of these six banks accounted for $41.8 \%$ of their assets in 2017, which is well below the levels in recent years (above $50 \%$ ) while loans denominated in local currency continued to account for more than two-thirds of their total loan portfolio.

We look at the figures both on a combined and individual basis

Net assets advanced by a more modest 4.7\% last year, reflecting a decline in the loan portfolio

NET ASSETS (2010-17) - BILLION MZM


Sources: Annual Reports and Eaglestone Securities.

LOANS BY TYPE OF CURRENCY (2010-17)


Sources: Annual Reports and Eaglestone Securities.

Loan loss provisions in the balance sheet continued to advance at a rapid pace ( $22.9 \% \mathrm{YoY}$ ) after surging $66.9 \%$ in 2016. These represented $7.65 \%$ of total gross loans, which compares with $5.26 \%$ in the previous year. These higher provisioning levels reflect the deterioration in

Provisions in the balance sheet rose markedly on the back of the deterioration in asset quality ratios and the
asset quality ratios, particularly in 2016-17, as well as the strong loan growth recorded over the years (CAGR of $12.4 \%$ in the period 2010-17).

Indeed, the combined NPL ratio of these six banks reached $6.76 \%$ last year, up from $5.42 \%$ in 2016 (and around $3 \%$ in the years prior to that). This was mostly due to the sharp deceleration in economic activity in the country, especially since the second half of 2016, and the impact from higher interest rates on household affordability levels. In absolute terms, NPLs were up $5.4 \%$ YoY after more than doubling in 2016. The NPL coverage ratio (measured by provisions strong loan growth over the years

Asset quality ratios deteriorated significantly, reflecting the slowdown in economic activity and the impact of higher interest rates on affordability levels over NPLs) stood at $113.2 \%$ in the period (vs. $97.1 \%$ in 2016).

## ASSET QUALITY INDICATORS (2010-17)



Sources: Annual Reports and Eaglestone Securities.

BAL. SHEET PROVISIONS (\% OF GROSS LOANS) (2010-17)


Sources: Annual Reports and Eaglestone Securities.

Meanwhile, total deposits of these six banks expanded at a softer rate ( $6.1 \%$ vs. $10.9 \%$ in 2016 and $24.8 \%$ in 2015), reaching MZM 337,647 million (US\$ 5,721 million). Deposits are clearly the main source of funding of the sector, as they represented $88.2 \%$ of total liabilities. Deposits in meticais expanded $18.1 \%$ and accounted for $71.5 \%$ of the total deposit base, while deposits denominated in foreign currency fell $15.4 \%$ after recording strong growth rates in the previous two years. Moreover, sight deposits represented $61.2 \%$ of total deposits, a figure that has not changed much over the last eight years.

Deposit growth continued to decelerate with deposits in foreign currency actually falling (after seeing a strong expansion in the previous two years)

DEPOSITS BY TYPE OF CURRENCY (2010-17)


Sources: Annual Reports and Eaglestone Securities.

DEPOSITS BY MATURITY (2010-17)


Sources: Annual Reports and Eaglestone Securities.

All in all, this means that the loans-to-deposits ratio fell significantly to $56.9 \%$ from $73.4 \%$ in 2016. Also, according to our estimates, the combined solvency ratio of the six banks surged to $19.3 \%$ from $5.5 \%$ in 2016, standing well above the regulatory requirement of $12 \%$ imposed by the Banco de Moçambique for banks operating in the country. It is worth noting that in 2016 the total solvency ratio for these banks was clearly impacted by Moza Banco's ratio ( $-98.9 \%$ ) that led to its recapitalization last year.

The L/D ratio fell to 56.9\% while the solvency ratio recovered to an estimated 19.3\% following the recapitalization of Moza Banco in 2017

## LOANS TO DEPOSITS RATIO (2010-17)



Sources: Annual Reports and Eaglestone Securities.

SOLVENCY RATIO (2010-17)


Sources: Annual Reports and Eaglestone Securities.

| $\underline{\text { SIX MAJOR BANKS }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mitlion MZM |  |  |  |  | Mitlion US\$ |  |  |  |  | \% Change (M/4M) |  |  |  |
| Year | 2013 | 2014 | 2015 | 2016 | 2017 | 2013 | 2014 | 2015 | 2016 | 2017 | 14/13 | 15/14 | 16/15 | 17/16 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 255,696 | 310,879 | 384,508 | 439,513 | 460,058 | 8,501 | 9,252 | 8,377 | 6,160 | 7,795 | 21.6\% | 23.7\% | 14.3\% | 4.7\% |
| Customer Loans (net) | 133,654 | 169,212 | 201,122 | 233,476 | 192,176 | 4,443 | 5,036 | 4,382 | 3,272 | 3,256 | 26.6\% | 18.9\% | 16.1\% | -17.7\% |
| Local Currency Loans | 94,016 | 124,510 | 148,468 | 157,915 | 131,028 | 3,126 | 3,706 | 3,235 | 2,213 | 2,220 | 32.4\% | 19.2\% | 6.4\% | -17.0\% |
| Foreign Currency Loans | 39,637 | 44,702 | 52,654 | 75,560 | 61,147 | 1,318 | 1,330 | 1,147 | 1,059 | 1,036 | 12.8\% | 17.8\% | 43.5\% | -19.1\% |
| Loan Loss Provisions | 5,343 | 6,370 | 7,767 | 12,964 | 15,927 | 178 | 190 | 169 | 182 | 270 | 19.2\% | 21.9\% | 66.9\% | 22.9\% |
| Non-Performing Loans | 4,240 | 5,040 | 6,215 | 13,358 | 14,075 | 141 | 150 | 135 | 187 | 238 | 18.9\% | 23.3\% | 114.9\% | 5.4\% |
| Customer Deposits | 191,259 | 229,913 | 286,966 | 318,145 | 337,647 | 6,358 | 6,843 | 6,252 | 4,459 | 5,721 | 20.2\% | 24.8\% | 10.9\% | 6.1\% |
| Local Currency Deposits | 136,958 | 169,161 | 200,512 | 204,507 | 241,532 | 4,553 | 5,035 | 4,368 | 2,866 | 4,092 | 23.5\% | 18.5\% | 2.0\% | 18.1\% |
| Foreign Currency Deposits | 54,301 | 60,753 | 86,453 | 113,637 | 96,115 | 1,805 | 1,808 | 1,884 | 1,593 | 1,629 | 11.9\% | 42.3\% | 31.4\% | -15.4\% |
| Sight Deposits | 117,067 | 144,567 | 175,862 | 196,625 | 206,776 | 3,892 | 4,303 | 3,831 | 2,756 | 3,503 | 23.5\% | 21.6\% | 11.8\% | 5.2\% |
| Term Deposits | 74,192 | 85,346 | 111,104 | 121,519 | 130,871 | 2,466 | 2,540 | 2,421 | 1,703 | 2,217 | 15.0\% | 30.2\% | 9.4\% | 7.7\% |
| Equity | 32,370 | 40,353 | 49,256 | 51,465 | 77,384 | 1,076 | 1,201 | 1,073 | 721 | 1,311 | 24.7\% | 22.1\% | 4.5\% | 50.4\% |
| MAIN RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loans/Deposits | 69.9\% | 73.6\% | 70.1\% | 73.4\% | 56.9\% | 69.9\% | 73.6\% | 70.1\% | 73.4\% | 56.9\% | 3.7\% | -3.5\% | 3.3\% | -16.5\% |
| Loans/Assets | 52.3\% | 54.4\% | 52.3\% | 53.1\% | 41.8\% | 52.3\% | 54.4\% | 52.3\% | 53.1\% | 41.8\% | 2.2\% | -2.1\% | 0.8\% | -11.3\% |
| Deposits/Liabilities | 85.6\% | 85.0\% | 85.6\% | 82.0\% | 88.2\% | 85.6\% | 85.0\% | 85.6\% | 82.0\% | 88.2\% | -0.7\% | 0.6\% | -3.6\% | 6.2\% |
| Loans in Local Currency (\% of Total) | 70.0\% | 73.2\% | 73.5\% | 67.4\% | 67.9\% | 70.0\% | 73.2\% | 73.5\% | 67.4\% | 67.9\% | 3.3\% | 0.3\% | -6.2\% | 0.5\% |
| Deposits in Local Currency (\% of Total) | 71.6\% | 73.6\% | 69.9\% | 64.3\% | 71.5\% | 71.6\% | 73.6\% | 69.9\% | 64.3\% | 71.5\% | 2.0\% | -3.7\% | -5.6\% | 7.3\% |
| Sight Deposits (\% of Total) | 61.2\% | 62.9\% | 61.3\% | 61.8\% | 61.2\% | 61.2\% | 62.9\% | 61.3\% | 61.8\% | 61.2\% | 1.7\% | -1.6\% | 0.5\% | -0.6\% |
| Loans per Branch ('000 MZM/US\$) | 314,480 | 349,612 | 380,913 | 436,403 | 352,616 | 10,455 | 10,405 | 8,299 | 6,116 | 5,975 | 11.2\% | 9.0\% | 14.6\% | -19.2\% |
| Deposits per Branch ('000 MZM/US\$) | 450,021 | 475,028 | 543,496 | 594,663 | 619,536 | 14,961 | 14,138 | 11,841 | 8,334 | 10,497 | 5.6\% | 14.4\% | 9.4\% | 4.2\% |
| NPL Ratio | 3.05\% | 2.87\% | 2.98\% | 5.42\% | 6.76\% | 3.05\% | 2.87\% | 2.98\% | 5.42\% | 6.76\% | -0.18\% | 0.10\% | 2.45\% | 1.34\% |
| NPL Coverage | 126.0\% | 126.4\% | 125.0\% | 97.1\% | 113.2\% | 126.0\% | 126.4\% | 125.0\% | 97.1\% | 113.2\% | 0.4\% | -1.4\% | -27.9\% | 16.1\% |
| BS Provisions/Loans (gross) | 3.84\% | 3.63\% | 3.72\% | 5.26\% | 7.65\% | 3.84\% | 3.63\% | 3.72\% | 5.26\% | 7.65\% | -0.22\% | 0.09\% | 1.54\% | 2.39\% |
| Solvency Ratio | 15.1\% | 13.9\% | 16.2\% | 5.5\% | 19.3\% | 15.1\% | 13.9\% | 16.2\% | 5.5\% | 19.3\% | -1.2\% | 2.3\% | -10.7\% | 13.8\% |

## PROFIT AND LOSS ACCOUNT

The combined profit and loss account of the six banks showed that net profit nearly trebled to MZM 14,255 million (US\$ 242 million) last year. This evolution was due to the lower net loss recorded by Moza Banco in the period (MZM -1,459 million vs. MZM -5,268 million in 2016). If excluding this impact, the combined net profit of the other five banks would still improve by an impressive $53.4 \%$ to MZM 15,713 million (US\$ 266 million) in 2017.

As shown below, apart from 2012 and 2016, total net profit has consistently increased in recent years, standing in 2017 at $3.4 x$ the level recorded in 2010. The bottom-line growth last year was mostly due to a significant improvement in revenues, which clearly offset the impact of a modest increase in costs and lower headwinds from loan loss provisions than in the previous years. This allowed both ROE and ROA to improve to multi-year highs of $18.4 \%$ and $3.10 \%$, respectively.

The combined net profit of the six banks nearly trebled in 2017, as the losses recorded by Moza Banco fell significantly from the previous year

The increase in bottom-line was due to a strong improvement in revenues in the period

## NET PROFIT (2010-17) - MILLION MZM



Sources: Annual Reports and Eaglestone Securities.

## RETURN ON EQUITY AND RETURN ON ASSETS (2010-17)



Sources: Annual Reports and Eaglestone Securities.

Total combined revenues for these banks stood at MZM 50,780 million (US\$ 860 million) in 2017. This is an improvement of $25.4 \%$ YoY that followed an already impressive growth rate of $21.1 \%$ and $27.5 \%$ in the previous two years, respectively. We note the sharp increase in net interest income ( $44.8 \% \mathrm{YoY}$ ). This was boosted by persistently high interest rates during most of 2017, as the sector increased its exposure to treasury instruments that yielded quite attractive profitability levels. It is worth noting that some banks suggested that their net interest income line was impacted by higher funding costs, namely from higher interest rates for time deposits denominated in local currency.
Recall that the Banco de Moçambique has kept a restrictive monetary policy stance since the end of 2015 in order to contain inflationary pressures in the country, hiking its benchmark rate to a multi-year high of $23.25 \%$ in February 2017. The central bank started to lower its standing lending facility in recent months, as inflation levels have receded to single-digits, but interest rates remain relatively elevated.

Revenues were boosted by a strong contribution from net interest income, which benefitted from a high interest rate environment for most of 2017

The central bank has kept a tight monetary policy stance since end-2015

STANDING LENDING FACILITY - CENTRAL BANK


Sources: Central Bank and Eaglestone Securities.

## AVERAGE INTEREST RATES (ONE YEAR)



Sources: Central Bank and Eaglestone Securities.

The higher interest rate environment is clearly reflected in some key banking sector indicators. According to our calculations, net interest margin, which is the ratio of net interest income over average total assets, reached $8.35 \%$ in 2017, significantly higher than the $6.30 \%$ in the previous year. Also, the contribution from net interest income to total banking income stood at $74 \%$ (vs. $64.1 \%$ in 2016). This means that both of these indicators reached their highest readings of the period 2010-17.

On the other hand, non-interest income like fees saw a weaker performance, falling $6.8 \%$ YoY after recording successive double-digit growth in the last few years. This evolution reflects a weaker macro environment in the country that led to a lower number of transactions carried out by the sector, including commissions associated with credit operations and banking guarantees. Weaker import levels and the fact that the metical remained relatively stable in 2017 also had an impact on fee income. Moreover, other banking income fell by $11.1 \%$ YoY, as a shortage of dollars in the market led to a lower volume of foreign exchange transactions.

Net interest income accounted for 74\% of total banking income

NET INTEREST MARGIN (NII/ATA) (2010-17)


Sources: Annual Reports and Eaglestone Securities.

REVENUE BREAKDOWN (2010-17)


Sources: Annual Reports and Eaglestone Securities.

Meanwhile, total costs for these six banks reached MZM 24,641 million (US\$ 417 million) in 2017, up by only $4.6 \%$ YoY. This compares with an average inflation rate of $15.1 \%$ recorded in the country last year. The sector continued to expand its branch network and hire more staff, but, as in 2016, this was done at a much slower pace than in previous years. The total number of branches and employees of these banks increased by 10 to 545 branches ( $1.9 \%$ ) and by only 47 to 8,695 people ( $0.5 \%$ YoY). Overall, and after the sharp depreciation seen in 2016, the cost performance also reflected some stabilization of the metical against other currencies such as the dollar as some of the expenses are indexed to foreign currency.

Costs expanded at a relatively modest rate, partly reflecting some stabilization of the metical against other currencies

## NUMBER OF BRANCHES AND EMPLOYEES (2010-17)



Sources: Annual Reports and Eaglestone Securities.

COST BREAKDOWN (2010-17)


Sources: Annual Reports and Eaglestone Securities.

We highlight that, even after the sharp increases in 2015-16, total costs per employee and per branch continued to advance last year, namely by $13.3 \%$ and $2.7 \%$, respectively. Still, despite these higher expenses, the robust revenue performance allowed for a continued improvement in efficiency levels, with the total cost-to-income ratio declining to $48.5 \%$ from $58.2 \%$ in 2016.

The cost-to-income ratio continued to improve, falling to 48.5\% in 2017

COSTS PER EMPLOYEE AND PER BRANCH (2010-17)


Sources: Annual Reports and Eaglestone Securities.

COST-TO-INCOME RATIO (2010-17)


Sources: Annual Reports and Eaglestone Securities.

Below the operating income line, net loan loss provisions continued to increase at a strong pace ( $22.2 \% \mathrm{YoY}$ ) after more than doubling in 2016, with cost of risk standing at 379 pps (vs. 255 bps in 2016). The increase in impairment levels seen over the years is the result of the large expansion of the loan portfolio of the banking system, but also the more conservative approach from most banks to face a more challenging macro environment in Mozambique.

Some players stated that their loan impairment levels were positively impacted by the more stable metical against other currencies in 2017 since they had to provision less for their loans denominated in foreign currency. Others mentioned that they raised their provisioning levels in some specific clients, as they saw their risk profiles deteriorate. In other words, this suggests that the banking sector remains cautious about potential future risks.
Net profit was also impacted by lower provisions for other assets ( $-72 \% \mathrm{YoY}$ ) while taxes only increased $8.1 \%$ from the previous year. This means that the total effective tax rate of these six banks declined to $23.8 \%$, which is much lower than the $45.3 \%$ in 2016, but relatively in line with the level recorded during 2010-15.

Loan impairments rose at a more moderate pace after doubling in 2016

Most banks remain cautious about potential future risks

A significant decline in provisions for other assets and a lower effective tax rate aided net profit growth

NET LOAN LOSS PROVISIONS (\% OF LOANS) (2010-17)


Sources: Annual Reports and Eaglestone Securities.

TAX RATE (2010-17)


Sources: Annual Reports and Eaglestone Securities.

| $\underline{\text { SIX MAJOR BANKS }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million M/2M |  |  |  |  | Million US\$ |  |  |  |  | \% Change (MZM ) |  |  |  |
| Year | 2013 | 2014 | 2015 | 2016 | 2017 | 2013 | 2014 | 2015 | 2016 | 2017 | 14/13 | 15/14 | 16/15 | 17/16 |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 11,981 | 14,411 | 16,204 | 25,955 | 37,574 | 398 | 429 | 353 | 364 | 637 | 20.3\% | 12.4\% | 60.2\% | 44.8\% |
| Fees \& Commissions | 4,445 | 5,137 | 5,918 | 6,527 | 6,080 | 148 | 153 | 129 | 91 | 103 | 15.6\% | 15.2\% | 10.3\% | -6.8\% |
| Other Banking Income | 5,042 | 6,685 | 11,325 | 8,017 | 7,126 | 168 | 199 | 247 | 112 | 121 | 32.6\% | 69.4\% | -29.2\% | -11.1\% |
| Banking Income | 21,469 | 26,233 | 33,447 | 40,499 | 50,780 | 714 | 781 | 729 | 568 | 860 | 22.2\% | 27.5\% | 21.1\% | 25.4\% |
| Staff Costs | 6,624 | 7,284 | 9,425 | 11,009 | 12,545 | 220 | 217 | 205 | 154 | 213 | 10.0\% | 29.4\% | 16.8\% | 13.9\% |
| Other Costs | 4,987 | 6,180 | 7,331 | 10,362 | 9,764 | 166 | 184 | 160 | 145 | 165 | 23.9\% | 18.6\% | 41.3\% | -5.8\% |
| Depreciation | 1,414 | 1,534 | 1,847 | 2,179 | 2,332 | 47 | 46 | 40 | 31 | 40 | 8.5\% | 20.3\% | 18.0\% | 7.0\% |
| Total Costs | 13,025 | 14,998 | 18,603 | 23,551 | 24,641 | 433 | 446 | 405 | 330 | 417 | 15.2\% | 24.0\% | 26.6\% | 4.6\% |
| Operating Income | 8,444 | 11,235 | 14,844 | 16,949 | 26,140 | 281 | 334 | 323 | 238 | 443 | 33.1\% | 32.1\% | 14.2\% | 54.2\% |
| Net Loan Loss Provisions (LLP) | 1,495 | 2,002 | 2,921 | 5,956 | 7,279 | 50 | 60 | 64 | 83 | 123 | 34.0\% | 45.9\% | 103.9\% | 22.2\% |
| Other | -323 | -476 | -796 | -1,888 | -147 | -11 | -14 | -17 | -26 | -2 | 47.4\% | 67.3\% | 137.4\% | -92.2\% |
| Pre-Tax Profits | 6,627 | 8,757 | 11,127 | 9,104 | 18,715 | 220 | 261 | 242 | 128 | 317 | 32.1\% | 27.1\% | -18.2\% | 105.6\% |
| Taxes | 1,390 | 1,989 | 2,828 | 4,126 | 4,460 | 46 | 59 | 62 | 58 | 76 | 43.1\% | 42.2\% | 45.9\% | 8.1\% |
| Net Profit | 5,236 | 6,767 | 8,299 | 4,978 | 14,255 | 174 | 201 | 181 | 70 | 242 | 29.2\% | 22.6\% | -40.0\% | 186.4\% |
| MAIN RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 5.09\% | 5.09\% | 4.66\% | 6.30\% | 8.35\% | 5.09\% | 5.09\% | 4.66\% | 6.30\% | 8.35\% | 0.00\% | -0.43\% | 1.64\% | 2.05\% |
| Net Interest Income (\% of Revenues) | 55.8\% | 54.9\% | 48.4\% | 64.1\% | 74.0\% | 55.8\% | 54.9\% | 48.4\% | 64.1\% | 74.0\% | -0.9\% | -6.5\% | 15.6\% | 9.9\% |
| Fees (\% of Banking Income) | 20.7\% | 19.6\% | 17.7\% | 16.1\% | 12.0\% | 20.7\% | 19.6\% | 17.7\% | 16.1\% | 12.0\% | -1.1\% | -1.9\% | -1.6\% | -4.1\% |
| Staff Costs (\% of Total Costs) | 50.9\% | 48.6\% | 50.7\% | 46.7\% | 50.9\% | 50.9\% | 48.6\% | 50.7\% | 46.7\% | 50.9\% | -2.3\% | 2.1\% | -3.9\% | 4.2\% |
| Costs per Employee ('000 MZM/US\$) | 929.4 | 926.3 | 1,097.2 | 1,273.1 | 1,442.8 | 30.9 | 27.6 | 23.9 | 17.8 | 24.4 | -0.3\% | 18.5\% | 16.0\% | 13.3\% |
| Total Costs per Branch ('000 MZM/US\$) | 30,647 | 30,988 | 35,233 | 44,020 | 45,212 | 1,019 | 922 | 768 | 617 | 766 | 1.1\% | 13.7\% | 24.9\% | 2.7\% |
| Cost-to-Income (incl. Depreciation) | 60.7\% | 57.2\% | 55.6\% | 58.2\% | 48.5\% | 60.7\% | 57.2\% | 55.6\% | 58.2\% | 48.5\% | -3.5\% | -1.6\% | 2.5\% | -9.6\% |
| Net LLP (\% of Loans) | 1.12\% | 1.18\% | 1.45\% | 2.55\% | 3.79\% | 1.12\% | 1.18\% | 1.45\% | 2.55\% | 3.79\% | 0.06\% | 0.27\% | 1.10\% | 1.24\% |
| Tax Rate | 21.0\% | 22.7\% | 25.4\% | 45.3\% | 23.8\% | 21.0\% | 22.7\% | 25.4\% | 45.3\% | 23.8\% | 1.7\% | 2.7\% | 19.9\% | -21.5\% |
| ROE | 16.2\% | 16.8\% | 16.8\% | 9.7\% | 18.4\% | 16.2\% | 16.8\% | 16.8\% | 9.7\% | 18.4\% | 0.6\% | 0.1\% | -7.2\% | 8.7\% |
| ROA | 2.05\% | 2.18\% | 2.16\% | 1.13\% | 3.10\% | 2.05\% | 2.18\% | 2.16\% | 1.13\% | 3.10\% | 0.13\% | -0.02\% | -1.03\% | 1.97\% |

## BANCO COMERCIAL E DE INVESTIMENTOS (BCI)

BCI disclosed a consolidated net profit of MZM 2,334 million (US\$ 39.5 million) in 2017, an increase of $62.6 \%$ YoY. Bottom-line benefitted from a persistently robust revenue performance and a moderate increase in costs ( $19.3 \%$ and $4.9 \%$, respectively). Still, net profit was clearly impacted by a sharp rise in loan impairments (more than doubled from 2016) in the period.

In particular, revenues were boosted by a sharp increase in net interest income that reflected the bank's large investment in both T-bills and notes, as these provided healthy profitability levels due to their high interest rates. On the other hand net interest income was affected by a negative impact both in terms of volumes and higher funding costs, namely from higher interest rates for time deposits denominated in local currency. Moreover, the increase in other revenues was due to a recovery in overdue loans and interests that more than offset a weaker contribution from FX operations and fees (from a lower number of client transactions). Meanwhile, BCI said that the softer increase in costs resulted from the bank's stronger focus on controlling expenses so that it can attenuate the impact from higher inflation levels in 2016-17. Staff costs continued to represent more than half of total costs despite the reduction in the number of employees. All in all, the cost-to-income ratio improved to $54.4 \%$ (from $61.9 \%$ in 2016).

Below the operating income line, BCI stated that the sharp increase in loan loss provisions was due to the deterioration in credit risk, with a significant number of the loan operations having to be analyzed on an individual basis. Cost of risk stood at 371 bps (vs. 125 bps in 2016).

Regarding the balance sheet, we note the $12.7 \%$ YoY drop in net loans, as BCI decided to raise its financial assets portfolio and investments in other financial institutions as alternatives to providing loans to households and corporates. Deposits continued to advance, but at a slightly slower pace than in 2016, leading the loans-to-deposits ratio to fall significantly to $64 \%$ (vs. $80 \%$ in 2016). As expected, the majority of the bank's loans and deposits were denominated in local currency at end-2017. Also worth noting is the sharp deterioration in asset quality levels, with the NPL ratio standing at $8.4 \%$ and coverage at $50 \%$ (vs. $3.58 \%$ and $66 \%$, respectively, in 2016). Finally, BCI reported a solvency ratio of $17.1 \%$, up from $14.0 \%$ in 2016 .

BCI's net profit rose 62.6\% YoY after another strong revenue performance

Revenues were boosted by a strong increase in net interest income while costs were relatively subdued as a result of BCI's efforts to control expenses

Bottom-line was impacted by a large increase in loan impairments

The L/D ratio fell sharply to $64 \%$, as the bank decided to reduce loans to households and corporates

| B. COM. E DE INVESTIIM. (BCI) |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Other |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee ('000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch ('000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |


| MZM Million |  |  |  |  | US\$ Million |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 2014 | 2015 | 2016 | 2017 | 2013 | 2014 | 2015 | 2016 | 2017 |
| 82,796 | 98,907 | 125,264 | 143,631 | 154,556 | 2,753 | 2,944 | 2,729 | 2,013 | 2,619 |
| 45,255 | 58,415 | 69,382 | 82,898 | 72,411 | 1,504 | 1,739 | 1,512 | 1,162 | 1,227 |
| 26,053 | 37,033 | 45,066 | 46,577 | 41,638 | 866 | 1,102 | 982 | 653 | 705 |
| 849 | 1,416 | 1,334 | 2,010 | 3,173 | 28 | 42 | 29 | 28 | 54 |
| 1,285 | 1,153 | 856 | 3,040 | 6,349 | 43 | 34 | 19 | 43 | 108 |
| 60,025 | 73,005 | 91,900 | 103,115 | 113,002 | 1,996 | 2,173 | 2,002 | 1,445 | 1,915 |
| 46,536 | 56,270 | 69,144 | 70,332 | 86,052 | 1,547 | 1,675 | 1,506 | 986 | 1,458 |
| 6,100 | 7,427 | 10,300 | 11,418 | 15,419 | 203 | 221 | 224 | 160 | 261 |
| 2,788 | 3,648 | 4,067 | 6,121 | 8,006 | 92.7 | 108.6 | 88.6 | 85.8 | 135.7 |
| 1,110 | 1,449 | 1,737 | 2,094 | 1,607 | 36.9 | 43.1 | 37.9 | 29.4 | 27.2 |
| 1,374 | 1,689 | 2,661 | 1,748 | 2,278 | 45.7 | 50.3 | 58.0 | 24.5 | 38.6 |
| 5,272 | 6,786 | 8,465 | 9,964 | 11,891 | 175.3 | 202.0 | 184.4 | 139.6 | 201.5 |
| 1,701 | 1,984 | 2,658 | 3,213 | 3,590 | 56.5 | 59.0 | 57.9 | 45.0 | 60.8 |
| 1,260 | 1,798 | 2,026 | 2,292 | 2,137 | 41.9 | 53.5 | 44.1 | 32.1 | 36.2 |
| 458 | 439 | 552 | 665 | 742 | 15.2 | 13.1 | 12.0 | 9.3 | 12.6 |
| 3,418 | 4,222 | 5,237 | 6,170 | 6,469 | 113.6 | 125.6 | 114.1 | 86.5 | 109.6 |
| 1,854 | 2,564 | 3,228 | 3,794 | 5,422 | 61.6 | 76.3 | 70.3 | 53.2 | 91.9 |
| 383 | 762 | 729 | 1,036 | 2,685 | 12.7 | 22.7 | 15.9 | 14.5 | 45.5 |
| -94 | -49 | -117 | -835 | -309 | -3.1 | -1.5 | -2.5 | -11.7 | -5.2 |
| 1,377 | 1,753 | 2,382 | 1,922 | 2,428 | 45.8 | 52.2 | 51.9 | 26.9 | 41.1 |
| 167 | 443 | 684 | 487 | 94 | 5.6 | 13.2 | 14.9 | 6.8 | 1.6 |
| 1,210 | 1,310 | 1,698 | 1,435 | 2,334 | 40.2 | 39.0 | 37.0 | 20.1 | 39.5 |
| 3.69\% | 4.02\% | 3.63\% | 4.55\% | 5.37\% | 3.69\% | 4.02\% | 3.63\% | 4.55\% | 5.37\% |
| 52.9\% | 53.8\% | 48.0\% | 61.4\% | 67.3\% | 52.9\% | 53.8\% | 48.0\% | 61.4\% | 67.3\% |
| 21.0\% | 21.3\% | 20.5\% | 21.0\% | 13.5\% | 21.0\% | 21.3\% | 20.5\% | 21.0\% | 13.5\% |
| 49.8\% | 47.0\% | 50.8\% | 52.1\% | 55.5\% | 49.8\% | 47.0\% | 50.8\% | 52.1\% | 55.5\% |
| 802 | 808 | 883 | 1,076 | 1,227 | 26.7 | 24.0 | 19.2 | 15.1 | 20.8 |
| 64.8\% | 62.2\% | 61.9\% | 61.9\% | 54.4\% | 64.8\% | 62.2\% | 61.9\% | 61.9\% | 54.4\% |
| 0.85\% | 1.30\% | 1.05\% | 1.25\% | 3.71\% | 0.85\% | 1.30\% | 1.05\% | 1.25\% | 3.71\% |
| 12.2\% | 25.2\% | 28.7\% | 25.3\% | 3.9\% | 12.2\% | 25.2\% | 28.7\% | 25.3\% | 3.9\% |
| 19.8\% | 17.6\% | 16.5\% | 12.6\% | 15.1\% | 19.8\% | 17.6\% | 16.5\% | 12.6\% | 15.1\% |
| 1.46\% | 1.32\% | 1.36\% | 1.00\% | 1.51\% | 1.46\% | 1.32\% | 1.36\% | 1.00\% | 1.51\% |
| 75.4\% | 80.0\% | 75.5\% | 80.4\% | 64.1\% | 75.4\% | 80.0\% | 75.5\% | 80.4\% | 64.1\% |
| 54.7\% | 59.1\% | 55.4\% | 57.7\% | 46.9\% | 54.7\% | 59.1\% | 55.4\% | 57.7\% | 46.9\% |
| 78.3\% | 79.8\% | 79.9\% | 78.0\% | 81.2\% | 78.3\% | 79.8\% | 79.9\% | 78.0\% | 81.2\% |
| 57.6\% | 63.4\% | 65.0\% | 56.2\% | 57.5\% | 57.6\% | 63.4\% | 65.0\% | 56.2\% | 57.5\% |
| 77.5\% | 77.1\% | 75.2\% | 68.2\% | 76.2\% | 77.5\% | 77.1\% | 75.2\% | 68.2\% | 76.2\% |
| 340,266 | 347,709 | 363,257 | 429,523 | 371,338 | 11,312 | 10,348 | 7,914 | 6,020 | 6,292 |
| 451,314 | 434,556 | 481,154 | 534,275 | 579,496 | 15,004 | 12,933 | 10,483 | 7,488 | 9,819 |
| 11.9\% | 8.6\% | 12.7\% | 14.0\% | 17.1\% | 11.9\% | 8.6\% | 12.7\% | 14.0\% | 17.1\% |
| 2.79\% | 1.93\% | 1.21\% | 3.58\% | 8.40\% | 2.79\% | 1.93\% | 1.21\% | 3.58\% | 8.40\% |
| 66.1\% | 122.7\% | 155.9\% | 66.1\% | 50.0\% | 66.1\% | 122.7\% | 155.9\% | 66.1\% | 50.0\% |
| 1.84\% | 2.37\% | 1.89\% | 2.37\% | 4.20\% | 1.84\% | 2.37\% | 1.89\% | 2.37\% | 4.20\% |


| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 4 / 1 3}$ | $\mathbf{1 5 / 1 4}$ | $\mathbf{1 6} / 15$ | $\mathbf{1 7 / 1 6}$ |
|  |  |  |  |
| $19.5 \%$ | $26.6 \%$ | $14.7 \%$ | $7.6 \%$ |
| $29.1 \%$ | $18.8 \%$ | $19.5 \%$ | $-12.7 \%$ |
| $42.1 \%$ | $21.7 \%$ | $3.4 \%$ | $-10.6 \%$ |
| $66.7 \%$ | $-5.8 \%$ | $50.7 \%$ | $57.8 \%$ |
| $-10.2 \%$ | $-25.8 \%$ | $255.2 \%$ | $108.9 \%$ |
| $21.6 \%$ | $25.9 \%$ | $12.2 \%$ | $9.6 \%$ |
| $20.9 \%$ | $22.9 \%$ | $1.7 \%$ | $22.4 \%$ |
| $21.8 \%$ | $38.7 \%$ | $10.9 \%$ | $35.0 \%$ |
|  |  |  |  |
| $30.8 \%$ | $11.5 \%$ | $50.5 \%$ | $30.8 \%$ |
| $30.6 \%$ | $19.9 \%$ | $20.5 \%$ | $-23.3 \%$ |
| $22.9 \%$ | $57.5 \%$ | $-34.3 \%$ | $30.3 \%$ |
| $\mathbf{2 8 . 7 \%}$ | $\mathbf{2 4 . 8 \%}$ | $\mathbf{1 7 . 7 \%}$ | $\mathbf{1 9 . 3 \%}$ |
| $16.6 \%$ | $34.0 \%$ | $20.9 \%$ | $11.7 \%$ |
| $42.8 \%$ | $12.7 \%$ | $13.1 \%$ | $-6.8 \%$ |
| $-4.0 \%$ | $25.7 \%$ | $20.4 \%$ | $11.6 \%$ |
| $\mathbf{2 3 . 5 \%}$ | $\mathbf{2 4 . 1 \%}$ | $\mathbf{1 7 . 8 \%}$ | $\mathbf{4 . 9 \%}$ |
| $\mathbf{3 8 . 3 \%}$ | $\mathbf{2 5 . 9 \%}$ | $\mathbf{1 7 . 5 \%}$ | $\mathbf{4 2 . 9 \%}$ |
| $98.8 \%$ | $-4.3 \%$ | $42.1 \%$ | $159.1 \%$ |
| $-47.7 \%$ | $138.5 \%$ | $614.3 \%$ | $-63.1 \%$ |
| $\mathbf{2 7 . 3 \%}$ | $\mathbf{3 5 . 9 \%}$ | $\mathbf{- 1 9 . 3 \%}$ | $\mathbf{2 . 3 \%}$ |
| $164.4 \%$ | $54.5 \%$ | $-28.8 \%$ | $-80.6 \%$ |
| $\mathbf{8 . 3 \%}$ | $\mathbf{2 9 . 6 \%}$ | $\mathbf{- 1 5 . 5 \%}$ | $\mathbf{6 2 . 6 \%}$ |
|  |  |  |  |
| $0.32 \%$ | $-0.39 \%$ | $0.92 \%$ | $0.82 \%$ |
| $0.9 \%$ | $-5.7 \%$ | $13.4 \%$ | $5.9 \%$ |
| $0.3 \%$ | $-0.8 \%$ | $0.5 \%$ | $-7.5 \%$ |
| $-2.8 \%$ | $3.8 \%$ | $1.3 \%$ | $3.4 \%$ |
| $0.7 \%$ | $9.4 \%$ | $21.8 \%$ | $14.1 \%$ |
| $-2.6 \%$ | $-0.3 \%$ | $0.1 \%$ | $-7.5 \%$ |
| $0.46 \%$ | $-0.25 \%$ | $0.20 \%$ | $2.46 \%$ |
| $13.1 \%$ | $3.5 \%$ | $\mathbf{- 3 . 4 \%}$ | $-21.5 \%$ |
| $-2.2 \%$ | $-1.2 \%$ | $\mathbf{- 3 . 9 \%}$ | $2.6 \%$ |
| $-0.14 \%$ | $0.03 \%$ | $-0.36 \%$ | $0.51 \%$ |
| $4.6 \%$ | $-4.5 \%$ | $4.9 \%$ | $-16.3 \%$ |
| $4.4 \%$ | $-3.7 \%$ | $2.3 \%$ | $-10.9 \%$ |
| $1.5 \%$ | $0.1 \%$ | $-1.9 \%$ | $3.2 \%$ |
| $5.8 \%$ | $1.6 \%$ | $-8.8 \%$ | $1.3 \%$ |
| $-0.5 \%$ | $-1.8 \%$ | $-7.0 \%$ | $7.9 \%$ |
| $2.2 \%$ | $4.5 \%$ | $18.2 \%$ | $-13.5 \%$ |
| $\mathbf{- 3 . 7 \%}$ | $10.7 \%$ | $11.0 \%$ | $8.5 \%$ |
| $-3.3 \%$ | $4.1 \%$ | $1.3 \%$ | $3.1 \%$ |
| $-0.86 \%$ | $-0.72 \%$ | $2.37 \%$ | $4.82 \%$ |
| $56.6 \%$ | $33.2 \%$ | $-89.8 \%$ | $-16.2 \%$ |
| $0.52 \%$ | $-0.48 \%$ | $0.48 \%$ | $1.83 \%$ |
|  |  |  |  |
|  |  |  |  |

BALANCE SHEET STRUCTURE - 2017


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2017


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2017


[^0]SHAREHOLDER STRUCTURE - 2017


[^1]
## MILLLENNIUM BIM (BIM)

Millennium bim (BIM) reported a net profit of MZM 6,161 million (US\$ 104 million) in 2017, up $22.9 \%$ YoY. The bank continued to record a healthy operating performance (with revenues advancing at a slightly quicker pace than costs) that allowed offsetting higher loan provisions. Revenues were boosted by another strong increase in net interest income resulting mostly from better profitability in terms of customer loans and financial assets (due to higher interest rates). BIM stated that it also faced higher funding costs in 2017. On the other hand, revenues were hit by a sharp fall in other banking income namely in FX operations (both in terms of volumes and margins). Fees were up very modestly due to lower cross-selling in the period.

The increase in costs reflects the continued expansion of the bank's distribution network. BIM had 186 branches after opening ten new branches last year while the number of employees rose by 74 to 2,476 . The cost-to-income ratio remained relatively unchanged at $37.9 \%$ (vs. $38.3 \%$ in 2016). Once again, BIM recorded the best efficiency ratio among the largest banks. Below the operating income line, net loan loss provisions rose $21.8 \%$ YoY, with cost of risk standing at 326bps (vs. 210bps in 2016). BIM stated this was related to the growth in the loan portfolio in recent years and higher impairments in some corporate clients that are subject to an individual analysis carried out by the bank.

Looking at the balance sheet, it is worth noting that net loans fell by almost $22 \%$ YoY last year while deposits remained fairly flat in the period. Net loans represented less than $45 \%$ of total assets (vs. c55\% in previous years). This mostly reflects the tougher macro environment that the sector had to face during 2017. Loans and deposits in the local currency accounted for about $75 \%$ of their respective totals. Meanwhile, the amount of NPLs increased by roughly $10 \%$ YoY, lifting the NPL ratio to $5.55 \%$ (from $4.04 \%$ in 2016). The NPL coverage ratio stood at $174 \%$, down from $180 \%$ in the previous year. Finally, the bank's solvency ratio declined from $18.8 \%$ to $17.1 \%$ in 2017, but remained well above the regulatory required level.

| MILLENNIUM BIM (BIM) |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Other |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee (000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch ('000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |
|  |



| 87,886 | 104,217 | 120,428 | 138,459 | 137,331 | 2,922 | 3,102 | 2,624 | 1,941 | 2,327 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 47,921 | 56,795 | 66,331 | 78,283 | 61,413 | 1,593 | 1,690 | 1,445 | 1,097 | 1,041 |
| 36,445 | 44,849 | 52,081 | 58,615 | 47,000 | 1,212 | 1,335 | 1,135 | 822 | 796 |
| 2,969 | 3,137 | 4,177 | 6,147 | 6,571 | 99 | 93 | 91 | 86 | 111 |
| 940 | 1,477 | 3,039 | 3,413 | 3,772 | 31 | 44 | 66 | 48 | 64 |
| 64,574 | 77,144 | 89,205 | 97,819 | 99,622 | 2,147 | 2,296 | 1,943 | 1,371 | 1,688 |
| 49,801 | 60,992 | 66,913 | 69,080 | 75,325 | 1,656 | 1,815 | 1,458 | 968 | 1,276 |
| 36,408 | 45,400 | 50,659 | 54,075 | 51,171 | 1,210 | 1,351 | 1,104 | 758 | 867 |
| 15,512 | 18,026 | 20,471 | 23,506 | 28,661 | 516 | 536 | 446 | 329 | 486 |
| 5,060 | 5,848 | 6,159 | 9,713 | 12,419 | 168.2 | 174.0 | 134.2 | 136.1 | 210.4 |
| 1,725 | 1,882 | 1,973 | 2,129 | 2,180 | 57.3 | 56.0 | 43.0 | 29.8 | 36.9 |
| 1,804 | 1,861 | 2,889 | 2,705 | 1,478 | 60.0 | 55.4 | 62.9 | 37.9 | 25.0 |
| 8,589 | 9,591 | 11,021 | 14,547 | 16,077 | 285.6 | 285.4 | 240.1 | 203.9 | 272.4 |
| 1,781 | 1,935 | 2,096 | 2,496 | 2,656 | 59.2 | 57.6 | 45.7 | 35.0 | 45.0 |
| 1,587 | 1,728 | 2,043 | 2,548 | 2,874 | 52.8 | 51.4 | 44.5 | 35.7 | 48.7 |
| 374 | 450 | 501 | 533 | 560 | 12.4 | 13.4 | 10.9 | 7.5 | 9.5 |
| 3,741 | 4,112 | 4,640 | 5,576 | 6,089 | 124.4 | 122.4 | 101.1 | 78.2 | 103.2 |
| 4,848 | 5,479 | 6,381 | 8,971 | 9,988 | 161.2 | 163.1 | 139.0 | 125.7 | 169.2 |
| 446 | 501 | 1,093 | 1,644 | 2,004 | 14.8 | 14.9 | 23.8 | 23.0 | 33.9 |
| -209 | -407 | -654 | -349 | 80 | -6.9 | -12.1 | -14.3 | -4.9 | 1.4 |
| 4,193 | 4,571 | 4,634 | 6,978 | 8,065 | 139.4 | 136.1 | 100.9 | 97.8 | 136.6 |
| 731 | 848 | 896 | 1,963 | 1,904 | 24.3 | 25.2 | 19.5 | 27.5 | 32.3 |
| 3,462 | 3,724 | 3,737 | 5,014 | 6,161 | 115.1 | 110.8 | 81.4 | 70.3 | 104.4 |
| 6.28\% | 6.09\% | 5.48\% | 7.50\% | 9.01\% | 6.28\% | 6.09\% | 5.48\% | 7.50\% | 9.01\% |
| 58.9\% | 61.0\% | 55.9\% | 66.8\% | 77.2\% | 58.9\% | 61.0\% | 55.9\% | 66.8\% | 77.2\% |
| 20.1\% | 19.6\% | 17.9\% | 14.6\% | 13.6\% | 20.1\% | 19.6\% | 17.9\% | 14.6\% | 13.6\% |
| 47.6\% | 47.1\% | 45.2\% | 44.8\% | 43.6\% | 47.6\% | 47.1\% | 45.2\% | 44.8\% | 43.6\% |
| 765 | 817 | 892 | 1,039 | 1,073 | 25.4 | 24.3 | 19.4 | 14.6 | 18.2 |
| 43.6\% | 42.9\% | 42.1\% | 38.3\% | 37.9\% | 43.6\% | 42.9\% | 42.1\% | 38.3\% | 37.9\% |
| 0.93\% | 0.88\% | 1.65\% | 2.10\% | 3.26\% | 0.93\% | 0.88\% | 1.65\% | 2.10\% | 3.26\% |
| 17.4\% | 18.5\% | 19.3\% | 28.1\% | 23.6\% | 17.4\% | 18.5\% | 19.3\% | 28.1\% | 23.6\% |
| 22.3\% | 20.7\% | 18.3\% | 21.3\% | 21.5\% | 22.3\% | 20.7\% | 18.3\% | 21.3\% | 21.5\% |
| 3.94\% | 3.57\% | 3.10\% | 3.62\% | 4.49\% | 3.94\% | 3.57\% | 3.10\% | 3.62\% | 4.49\% |
| 74.2\% | 73.6\% | 74.4\% | 80.0\% | 61.6\% | 74.2\% | 73.6\% | 74.4\% | 80.0\% | 61.6\% |
| 54.5\% | 54.5\% | 55.1\% | 56.5\% | 44.7\% | 54.5\% | 54.5\% | 55.1\% | 56.5\% | 44.7\% |
| 89.2\% | 89.5\% | 89.2\% | 85.1\% | 91.7\% | 89.2\% | 89.5\% | 89.2\% | 85.1\% | 91.7\% |
| 76.1\% | 79.0\% | 78.5\% | 74.9\% | 76.5\% | 76.1\% | 79.0\% | 78.5\% | 74.9\% | 76.5\% |
| 77.1\% | 79.1\% | 75.0\% | 70.6\% | 75.6\% | 77.1\% | 79.1\% | 75.0\% | 70.6\% | 75.6\% |
| 305,227 | 342,137 | 392,491 | 444,790 | 330,178 | 10,147 | 10,183 | 8,551 | 6,234 | 5,594 |
| 411,298 | 464,721 | 527,838 | 555,789 | 535,600 | 13,673 | 13,831 | 11,500 | 7,790 | 9,075 |
| 21.4\% | 19.0\% | 19.8\% | 18.8\% | 17.1\% | 21.4\% | 19.0\% | 19.8\% | 18.8\% | 17.1\% |
| 1.85\% | 2.47\% | 4.31\% | 4.04\% | 5.55\% | 1.85\% | 2.47\% | 4.31\% | 4.04\% | 5.55\% |
| 315.7\% | 212.3\% | 137.5\% | 180.1\% | 174.2\% | 315.7\% | 212.3\% | 137.5\% | 180.1\% | 174.2\% |
| 5.83\% | 5.23\% | 5.92\% | 7.28\% | 9.67\% | 5.83\% | 5.23\% | 5.92\% | 7.28\% | 9.67\% |

BIM's net profit increased by $22.9 \%$ YoY in 2017 after the bank recorded another healthy operating performance

The bank reported the best efficiency ratio among the largest players

Net loans declined in the period as a result of the tougher macro backdrop faced by the sector

| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 4 / 1 3}$ | $\mathbf{1 5} / 14$ | $\mathbf{1 6} / 15$ | $\mathbf{1 7 / 1 6}$ |
|  |  |  |  |
| $18.6 \%$ | $15.6 \%$ | $15.0 \%$ | $-0.8 \%$ |
| $18.5 \%$ | $16.8 \%$ | $18.0 \%$ | $-21.6 \%$ |
| $23.1 \%$ | $16.1 \%$ | $12.5 \%$ | $-19.8 \%$ |
| $5.6 \%$ | $33.2 \%$ | $47.1 \%$ | $6.9 \%$ |
| $57.1 \%$ | $105.7 \%$ | $12.3 \%$ | $10.5 \%$ |
| $19.5 \%$ | $15.6 \%$ | $9.7 \%$ | $1.8 \%$ |
| $22.5 \%$ | $9.7 \%$ | $3.2 \%$ | $9.0 \%$ |
| $24.7 \%$ | $11.6 \%$ | $6.7 \%$ | $-5.4 \%$ |
| $16.2 \%$ | $13.6 \%$ | $14.8 \%$ | $21.9 \%$ |
|  |  |  |  |
| $15.6 \%$ | $5.3 \%$ | $57.7 \%$ | $27.9 \%$ |
| $9.1 \%$ | $4.8 \%$ | $7.9 \%$ | $2.4 \%$ |
| $3.1 \%$ | $55.2 \%$ | $-6.4 \%$ | $-45.4 \%$ |
| $\mathbf{1 1 . 7 \%}$ | $\mathbf{1 4 . 9 \%}$ | $\mathbf{3 2 . 0 \%}$ | $\mathbf{1 0 . 5 \%}$ |
| $8.7 \%$ | $8.3 \%$ | $19.1 \%$ | $6.4 \%$ |
| $8.9 \%$ | $18.2 \%$ | $24.7 \%$ | $12.8 \%$ |
| $20.2 \%$ | $11.5 \%$ | $6.3 \%$ | $5.1 \%$ |
| $\mathbf{9 . 9 \%}$ | $\mathbf{1 2 . 8 \%}$ | $\mathbf{2 0 . 2 \%}$ | $\mathbf{9 . 2 \%}$ |
| $\mathbf{1 3 . 0 \%}$ | $\mathbf{1 6 . 5 \%}$ | $\mathbf{4 0 . 6 \%}$ | $\mathbf{1 1 . 3 \%}$ |
| $12.2 \%$ | $118.3 \%$ | $50.5 \%$ | $21.8 \%$ |
| $94.6 \%$ | $60.9 \%$ | $-46.7 \%$ | n.m. |
| $\mathbf{9 . 0 \%}$ | $\mathbf{1 . 4 \%}$ | $\mathbf{5 0 . 6 \%}$ | $\mathbf{1 5 . 6 \%}$ |
| $16.0 \%$ | $5.7 \%$ | $119.0 \%$ | $-3.0 \%$ |
| $\mathbf{7 . 6 \%}$ | $\mathbf{0 . 4 \%}$ | $\mathbf{3 4 . 2 \%}$ | $\mathbf{2 2 . 9 \%}$ |
|  |  |  |  |
| $-0.20 \%$ | $-0.60 \%$ | $2.02 \%$ | $1.50 \%$ |
| $2.1 \%$ | $-5.1 \%$ | $10.9 \%$ | $10.5 \%$ |
| $-0.5 \%$ | $-1.7 \%$ | $-3.3 \%$ | $-1.1 \%$ |
| $\mathbf{- 0 . 5 \%}$ | $-1.9 \%$ | $-0.4 \%$ | $-1.1 \%$ |
| $6.9 \%$ | $9.1 \%$ | $16.5 \%$ | $3.2 \%$ |
| $-0.7 \%$ | $-0.8 \%$ | $-3.8 \%$ | $-0.5 \%$ |
| $-0.05 \%$ | $0.77 \%$ | $0.45 \%$ | $1.16 \%$ |
| $1.1 \%$ | $0.8 \%$ | $8.8 \%$ | $-4.5 \%$ |
| $-1.7 \%$ | $-2.4 \%$ | $3.1 \%$ | $0.2 \%$ |
| $-0.37 \%$ | $-0.47 \%$ | $0.52 \%$ | $0.86 \%$ |
| $-0.6 \%$ | $0.7 \%$ | $5.7 \%$ | $-18.4 \%$ |
| $0.0 \%$ | $0.6 \%$ | $1.5 \%$ | $-11.8 \%$ |
| $0.3 \%$ | $-0.3 \%$ | $-4.1 \%$ | $6.6 \%$ |
| $2.9 \%$ | $-0.4 \%$ | $-3.6 \%$ | $1.7 \%$ |
| $1.9 \%$ | $-4.1 \%$ | $-4.4 \%$ | $5.0 \%$ |
| $12.1 \%$ | $14.7 \%$ | $13.3 \%$ | $-25.8 \%$ |
| $13.0 \%$ | $13.6 \%$ | $5.3 \%$ | $-3.6 \%$ |
| $-2.4 \%$ | $0.8 \%$ | $-1.0 \%$ | $-1.7 \%$ |
| $0.62 \%$ | $1.85 \%$ | $-0.27 \%$ | $1.51 \%$ |
| $-103.4 \%$ | $-74.9 \%$ | $42.6 \%$ | $-5.9 \%$ |
| $-0.60 \%$ | $0.69 \%$ | $1.36 \%$ | $2.39 \%$ |
|  |  |  |  |
|  |  |  |  |

BALANCE SHEET STRUCTURE - 2017


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2017


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2017


[^2]
## STANDARD BANK MOZAMBIQUE

Standard Bank Mozambique's net profit more than doubled to MZM 5,595 million (US\$ 94.8 million) in 2017. This outcome reflected once again a robust operating performance, but more importantly it resulted from a sharp decline in loan impairments that stood at more normalized levels after more than trebling in 2016. Recall that the surge in loan impairments in 2016 was the result of a large downgrade in the rating of some clients made by the bank.

Revenues were clearly boosted by a strong contribution from net interest income (more than $70 \%$ of the total). The bank stated that it was able to offset the impact from higher interest rates on time deposits with a cheaper funding structure that allowed for a significant improvement in margins. On the flip side, the tough macro environment in 2017 meant that non-interest income was clearly hit in the period. The lower number of transactions, weaker import levels and the fact that the metical remained rather stable had a significant impact on fees and other banking income. Meanwhile, contrary to what happened in most other banks in 2017, total costs were up significantly once again, with the bank stating that it decided to compensate its employees for the recent increase in inflation levels. Aided by the aforementioned revenue performance, this increase in costs did not prevent the bank from recording a still impressive cost-to-income ratio of $41.5 \%$ (down from $44.4 \%$ in 2016).

In terms of the balance sheet, we highlight not only the sharp decline in net loans (mostly due to the weaker macro backdrop in the country), but also the significant fall in NPLs. Recall that NPLs surged more than fivefold in 2016 as a result of a restructured facility of nearly MZM 2 billion that the bank fully provisioned, but was kept as NPL for six months due to international accounting norms. This was apparently reversed in 2017, allowing NPLs to fall by $53.9 \%$ YoY in absolute terms. As a result, the NPL ratio stood at $4.78 \%$, with coverage of $149 \%$ (vs. $7.93 \%$ and $62 \%$, respectively, in 2016). Finally, the bank's solvency ratio improved to $20.4 \%$ from $17.0 \%$ in the previous year.

| STANDARD BANK MOÇAMB IQUD |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provis ions (LLP) |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee ('000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch ('000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |


|  | MZM Million |  |  |  | US\$ Million |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 2014 | 2015 | 2016 | 2017 | 2013 | 2014 | 2015 | 2016 | 2017 |
| 44,063 | 49,319 | 66,948 | 79,663 | 87,428 | 1,465 | 1,468 | 1,459 | 1,117 | 1,481 |
| 18,921 | 22,911 | 26,873 | 29,488 | 22,013 | 629 | 682 | 585 | 413 | 373 |
| 11,992 | 15,268 | 17,433 | 18,294 | 12,384 | 399 | 454 | 380 | 256 | 210 |
| 434 | 421 | 562 | 1,525 | 1,689 | 14 | 13 | 12 | 21 | 29 |
| 506 | 474 | 432 | 2,460 | 1,133 | 17 | 14 | 9 | 34 | 19 |
| 35,717 | 38,424 | 49,871 | 61,597 | 65,729 | 1,187 | 1,144 | 1,087 | 863 | 1,114 |
| 16,999 | 19,139 | 22,466 | 27,919 | 36,807 | 565 | 570 | 489 | 391 | 624 |
| 32,236 | 34,999 | 46,061 | 54,692 | 57,185 | 1,072 | 1,042 | 1,004 | 767 | 969 |
| 6,780 | 7,959 | 10,266 | 12,578 | 17,493 | 225 | 237 | 224 | 176 | 296 |
| 2,365 | 2,572 | 2,881 | 5,275 | 9,359 | 78.6 | 76.5 | 62.8 | 73.9 | 158.6 |
| 826 | 883 | 1,070 | 1,216 | 1,256 | 27.5 | 26.3 | 23.3 | 17.0 | 21.3 |
| 1,394 | 1,893 | 3,348 | 3,223 | 2,481 | 46.3 | 56.3 | 73.0 | 45.2 | 42.0 |
| 4,584 | 5,348 | 7,299 | 9,714 | 13,096 | 152.4 | 159.2 | 159.0 | 136.1 | 221.9 |
| 1,455 | 1,610 | 1,997 | 2,453 | 3,166 | 48.4 | 47.9 | 43.5 | 34.4 | 53.6 |
| 925 | 1,179 | 1,229 | 1,578 | 1,920 | 30.7 | 35.1 | 26.8 | 22.1 | 32.5 |
| 113 | 130 | 188 | 279 | 343 | 3.8 | 3.9 | 4.1 | 3.9 | 5.8 |
| 2,493 | 2,919 | 3,413 | 4,309 | 5,430 | 82.9 | 86.9 | 74.4 | 60.4 | 92.0 |
| 2,091 | 2,429 | 3,885 | 5,405 | 7,666 | 69.5 | 72.3 | 84.6 | 75.8 | 129.9 |
| 326 | 193 | 325 | 1,122 | 295 | 10.8 | 5.7 | 7.1 | 15.7 | 5.0 |
| 1,765 | 2,236 | 3,560 | 4,283 | 7,371 | 58.7 | 66.5 | 77.6 | 60.0 | 124.9 |
| 518 | 658 | 1,203 | 1,502 | 1,776 | 17.2 | 19.6 | 26.2 | 21.0 | 30.1 |
| 1,246 | 1,578 | 2,358 | 2,781 | 5,595 | 41.4 | 47.0 | 51.4 | 39.0 | 94.8 |
| 5.47\% | 5.51\% | 4.96\% | 7.20\% | 11.20\% | 5.47\% | 5.51\% | 4.96\% | 7.20\% | 11.20\% |
| 51.6\% | 48.1\% | 39.5\% | 54.3\% | 71.5\% | 51.6\% | 48.1\% | 39.5\% | 54.3\% | 71.5\% |
| 18.0\% | 16.5\% | 14.7\% | 12.5\% | 9.6\% | 18.0\% | 16.5\% | 14.7\% | 12.5\% | 9.6\% |
| 58.4\% | 55.2\% | 58.5\% | 56.9\% | 58.3\% | 58.4\% | 55.2\% | 58.5\% | 56.9\% | 58.3\% |
| 1,398 | 1,490 | 1,732 | 2,067 | 2,702 | 46.5 | 44.3 | 37.7 | 29.0 | 45.8 |
| 54.4\% | 54.6\% | 46.8\% | 44.4\% | 41.5\% | 54.4\% | 54.6\% | 46.8\% | 44.4\% | 41.5\% |
| 1.72\% | 0.84\% | 1.21\% | 3.81\% | 1.34\% | 1.72\% | 0.84\% | 1.21\% | 3.81\% | 1.34\% |
| 29.4\% | 29.4\% | 33.8\% | 35.1\% | 24.1\% | 29.4\% | 29.4\% | 33.8\% | 35.1\% | 24.1\% |
| 18.4\% | 19.8\% | 23.0\% | 22.1\% | 32.0\% | 18.4\% | 19.8\% | 23.0\% | 22.1\% | 32.0\% |
| 2.83\% | 3.20\% | 3.52\% | 3.49\% | 6.40\% | 2.83\% | 3.20\% | 3.52\% | 3.49\% | 6.40\% |
| 53.0\% | 59.6\% | 53.9\% | 47.9\% | 33.5\% | 53.0\% | 59.6\% | 53.9\% | 47.9\% | 33.5\% |
| 42.9\% | 46.5\% | 40.1\% | 37.0\% | 25.2\% | 42.9\% | 46.5\% | 40.1\% | 37.0\% | 25.2\% |
| 95.8\% | 92.9\% | 88.0\% | 91.8\% | 94.0\% | 95.8\% | 92.9\% | 88.0\% | 91.8\% | 94.0\% |
| 63.4\% | 66.6\% | 64.9\% | 62.0\% | 56.3\% | 63.4\% | 66.6\% | 64.9\% | 62.0\% | 56.3\% |
| 47.6\% | 49.8\% | 45.0\% | 45.3\% | 56.0\% | 47.6\% | 49.8\% | 45.0\% | 45.3\% | 56.0\% |
| 511,382 | 558,809 | 671,831 | 737,206 | 550,330 | 17,001 | 16,631 | 14,637 | 10,332 | 9,324 |
| 965,314 | 937,161 | 1,246,781 | 1,539,928 | 1,643,227 | 32,092 | 27,892 | 27,163 | 21,583 | 27,842 |
| 13.3\% | 9.7\% | 15.3\% | 17.0\% | 20.4\% | 13.3\% | 9.7\% | 15.3\% | 17.0\% | 20.4\% |
| 2.61\% | 2.03\% | 1.57\% | 7.93\% | 4.78\% | 2.61\% | 2.03\% | 1.57\% | 7.93\% | 4.78\% |
| 85.8\% | 88.8\% | 130.2\% | 62.0\% | 149.1\% | 85.8\% | 88.8\% | 130.2\% | 62.0\% | 149.1\% |
| 2.24\% | 1.80\% | 2.05\% | 4.92\% | 7.13\% | 2.24\% | 1.80\% | 2.05\% | 4.92\% | 7.13\% |

Net profit more than doubled in 2017 after another robust operating performance, but also a sharp decline in loan impairments

Revenues were clearly boosted by a significant contribution from net interest income while the strong increase in costs did not prevent an improvement in efficient levels

NPLs fell significantly after surging more than fivefold in 2016 due to "one-off" effects

| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 4 / 1 3}$ | $\mathbf{1 5} / 14$ | $\mathbf{1 6} / 15$ | $\mathbf{1 7 / 1 6}$ |
|  |  |  |  |
| $11.9 \%$ | $35.7 \%$ | $19.0 \%$ | $9.7 \%$ |
| $21.1 \%$ | $17.3 \%$ | $9.7 \%$ | $-25.3 \%$ |
| $27.3 \%$ | $14.2 \%$ | $4.9 \%$ | $-32.3 \%$ |
| $-3.0 \%$ | $33.6 \%$ | $171.2 \%$ | $10.8 \%$ |
| $-6.3 \%$ | $-8.9 \%$ | $469.9 \%$ | $-53.9 \%$ |
| $7.6 \%$ | $29.8 \%$ | $23.5 \%$ | $6.7 \%$ |
| $12.6 \%$ | $17.4 \%$ | $24.3 \%$ | $31.8 \%$ |
| $8.6 \%$ | $31.6 \%$ | $18.7 \%$ | $4.6 \%$ |
| $17.4 \%$ | $29.0 \%$ | $22.5 \%$ | $39.1 \%$ |
|  |  |  |  |
| $8.8 \%$ | $12.0 \%$ | $83.1 \%$ | $77.4 \%$ |
| $6.9 \%$ | $21.1 \%$ | $13.7 \%$ | $3.3 \%$ |
| $35.8 \%$ | $76.9 \%$ | $-3.8 \%$ | $-23.0 \%$ |
| $\mathbf{1 6 . 7 \%}$ | $\mathbf{3 6 . 5 \%}$ | $\mathbf{3 3 . 1 \%}$ | $\mathbf{3 4 . 8 \%}$ |
| $10.7 \%$ | $24.0 \%$ | $22.9 \%$ | $29.1 \%$ |
| $27.4 \%$ | $4.3 \%$ | $28.3 \%$ | $21.7 \%$ |
| $15.0 \%$ | $44.2 \%$ | $4.5 \%$ | $23.2 \%$ |
| $\mathbf{1 7 . 1 \%}$ | $\mathbf{1 6 . 9 \%}$ | $\mathbf{2 6 . 2 \%}$ | $\mathbf{2 6 . 0 \%}$ |
| $\mathbf{1 6 . 1 \%}$ | $\mathbf{6 0 . 0 \%}$ | $\mathbf{3 9 . 1 \%}$ | $\mathbf{4 1 . 8 \%}$ |
| $-40.9 \%$ | $68.4 \%$ | $245.4 \%$ | $-73.7 \%$ |
| $\mathbf{2 6 . 7 \%}$ | $\mathbf{5 9 . 2 \%}$ | $\mathbf{2 0 . 3 \%}$ | $\mathbf{7 2 . 1 \%}$ |
| $27.0 \%$ | $82.7 \%$ | $24.9 \%$ | $18.3 \%$ |
| $\mathbf{2 6 . 6 \%}$ | $\mathbf{4 9 . 4 \%}$ | $\mathbf{1 8 . 0 \%}$ | $\mathbf{1 0 1 . 2 \%}$ |
|  |  |  |  |
| $0.04 \%$ | $-0.55 \%$ | $2.24 \%$ | $4.01 \%$ |
| $-3.5 \%$ | $-8.6 \%$ | $14.8 \%$ | $17.2 \%$ |
| $-1.5 \%$ | $-1.9 \%$ | $-2.1 \%$ | $-2.9 \%$ |
| $-3.2 \%$ | $3.3 \%$ | $-1.6 \%$ | $1.4 \%$ |
| $6.6 \%$ | $16.3 \%$ | $19.3 \%$ | $30.7 \%$ |
| $0.2 \%$ | $-7.8 \%$ | $-2.4 \%$ | $-2.9 \%$ |
| $-0.88 \%$ | $0.37 \%$ | $2.60 \%$ | $-2.47 \%$ |
| $0.1 \%$ | $4.3 \%$ | $1.3 \%$ | $-11.0 \%$ |
| $1.4 \%$ | $3.1 \%$ | $-0.9 \%$ | $9.9 \%$ |
| $0.37 \%$ | $0.32 \%$ | $-0.03 \%$ | $2.91 \%$ |
| $6.7 \%$ | $-5.7 \%$ | $-6.0 \%$ | $-14.4 \%$ |
| $3.5 \%$ | $-6.3 \%$ | $-3.1 \%$ | $-11.8 \%$ |
| $-2.9 \%$ | $-4.9 \%$ | $3.8 \%$ | $2.2 \%$ |
| $3.3 \%$ | $-1.8 \%$ | $-2.8 \%$ | $-5.8 \%$ |
| $2.2 \%$ | $-4.8 \%$ | $0.3 \%$ | $10.7 \%$ |
| $9.3 \%$ | $20.2 \%$ | $9.7 \%$ | $-25.3 \%$ |
| $-2.9 \%$ | $33.0 \%$ | $23.5 \%$ | $6.7 \%$ |
| $-3.5 \%$ | $5.6 \%$ | $1.6 \%$ | $3.5 \%$ |
| $-0.58 \%$ | $-0.46 \%$ | $6.36 \%$ | $-3.15 \%$ |
| $3.0 \%$ | $41.4 \%$ | $-68.2 \%$ | $87.1 \%$ |
| $-0.44 \%$ | $0.25 \%$ | $2.87 \%$ | $2.21 \%$ |
|  |  |  |  |

BALANCE SHEET STRUCTURE - 2017


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2017


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2017


[^3]SHAREHOLDER STRUCTURE - 2017


[^4]
## BARCLAYS BANK MOZAMBIQUE

Barclays Bank Mozambique's net profit nearly doubled to MZM 1,103 million (US\$ 18.7 million) in 2017. This result reflects a significant improvement in the operating performance of the bank, as revenue growth clearly outperformed the increase in costs. The bottom-line was also aided by lower loan impairments that helped to attenuate part of the increase in taxes.

On the revenue side, net interest income represented nearly $85 \%$ of total revenues in the period. As was the case in other banks, net interest income was boosted by significant gains with the investment in treasury instruments as well as higher margins in the loan portfolio. The large increase in net interest income more than offset the impact from a double-digit decline in both fees and other banking income. This drop was due to the lower number of transactions carried out in the current economic environment in the country.

Meanwhile, total expenses advanced slightly ahead of the inflation rate for the year as a result of a higher increase in staff costs ( $26.5 \%$ YoY). These accounted for $48.3 \%$ of the total costs of the bank (vs. $45.3 \%$ in 2016). Despite these higher costs, the robust revenue performance recorded in the period allowed for a continued improvement in efficiency levels, as the cost-toincome ratio declined to $62 \%$ from $67 \%$ in 2016. It is worth noting that the bank has the second highest cost-to-income ratio among the largest players, standing only ahead of Moza Banco.

Below the operating income line, loan loss provisions fell by more than $43 \%$ in the period after more than doubling in 2016. As a result, cost of risk declined to 271 bps (vs. 347bps in 2016), but remains above the levels of recent years. Loans impairments have been mostly allocated to the loan book of retail clients, as a significant rise in interest rates during 2016 had a profound impact on households' debt-service rate. Moreover, after a sharp increase in 2016, NPLs have fallen by $73 \%$ YoY, allowing the NPL ratio to improve from $17.82 \%$ to $6.55 \%$ last year. This is roughly in line with the average of the six largest banks ( $6.76 \%$ ). Finally, the solvency ratio remained at a very comfortable $24.8 \%$ (up from $19.7 \%$ in the previous year).


The bank's net profit nearly doubled in 2017

Revenues were boosted by a very strong contribution from net interest income, which helped to offset lower fees and other banking income

Total costs advanced at a rate slightly higher than the inflation rate

The NPL ratio stood very much in line with the average of the six largest banks

| BarCLAYS BaNK MOZAMBIQUE | MZM Million |  |  |  |  | US\$ Million |  |  |  |  | \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2013 | 2014 | 2015 | 2016 | 2017 | 2013 | 2014 | 2015 | 2016 | 2017 | 14/13 | 15/14 | 16/15 | 17/16 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 17,172 | 22,751 | 23,501 | 27,347 | 29,912 | 571 | 677 | 512 | 383 | 507 | 32.5\% | 3.3\% | 16.4\% | 9.4\% |
| Customer Loans (net) | 7,909 | 9,878 | 11,413 | 14,256 | 10,288 | 263 | 294 | 249 | 200 | 174 | 24.9\% | 15.5\% | 24.9\% | -27.8\% |
| Local Currency Loans | 7,029 | 8,679 | 9,839 | 11,254 | 8,565 | 234 | 258 | 214 | 158 | 145 | 23.5\% | 13.4\% | 14.4\% | -23.9\% |
| Loan Loss Provisions | 731 | 783 | 744 | 852 | 805 | 24 | 23 | 16 | 12 | 14 | 7.1\% | -5.0\% | 14.5\% | -5.5\% |
| Non-Performing Loans | 1,154 | 1,485 | 1,148 | 2,692 | 727 | 38 | 44 | 25 | 38 | 12 | 28.7\% | -22.7\% | 134.4\% | -73.0\% |
| Customer Deposits | 11,974 | 14,041 | 16,953 | 20,349 | 21,400 | 398 | 418 | 369 | 285 | 363 | 17.3\% | 20.7\% | 20.0\% | 5.2\% |
| Local Currency Deposits | 8,112 | 9,975 | 11,923 | 12,772 | 14,298 | 270 | 297 | 260 | 179 | 242 | 23.0\% | 19.5\% | 7.1\% | 12.0\% |
| Sight Deposits | 4,726 | 6,612 | 8,582 | 9,363 | 12,268 | 157 | 197 | 187 | 131 | 208 | 39.9\% | 29.8\% | 9.1\% | 31.0\% |
| Equity | 1,691 | 3,638 | 3,793 | 4,305 | 5,410 | 56 | 108 | 83 | 60 | 92 | 115.1\% | 4.2\% | 13.5\% | 25.6\% |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 735 | 953 | 1,522 | 2,654 | 4,052 | 24.4 | 28.4 | 33.2 | 37.2 | 68.7 | 29.7\% | 59.7\% | 74.3\% | 52.7\% |
| Fees \& Commissions | 441 | 393 | 488 | 395 | 355 | 14.6 | 11.7 | 10.6 | 5.5 | 6.0 | -10.8\% | 24.3\% | -19.1\% | -10.1\% |
| Other Banking Income | 19 | 377 | 764 | 690 | 380 | 0.6 | 11.2 | 16.7 | 9.7 | 6.4 | 1885.0\% | 102.8\% | -9.8\% | -45.0\% |
| Banking Income | 1,194 | 1,723 | 2,775 | 3,738 | 4,787 | 39.7 | 51.3 | 60.5 | 52.4 | 81.1 | 44.3\% | 61.1\% | 34.7\% | 28.0\% |
| Staff Costs | 857 | 691 | 1,229 | 1,134 | 1,435 | 28.5 | 20.6 | 26.8 | 15.9 | 24.3 | -19.3\% | 77.8\% | -7.7\% | 26.5\% |
| Other Costs | 594 | 619 | 844 | 1,169 | 1,331 | 19.7 | 18.4 | 18.4 | 16.4 | 22.5 | 4.2\% | 36.4\% | 38.5\% | 13.8\% |
| Depreciation | 185 | 192 | 209 | 200 | 203 | 6.1 | 5.7 | 4.6 | 2.8 | 3.4 | 3.9\% | 8.9\% | -4.3\% | 1.4\% |
| Total Costs | 1,635 | 1,502 | 2,282 | 2,504 | 2,969 | 54.4 | 44.7 | 49.7 | 35.1 | 50.3 | -8.1\% | 51.9\% | 9.7\% | 18.6\% |
| Operating Income | -441 | 220 | 492 | 1,235 | 1,818 | -14.7 | 6.6 | 10.7 | 17.3 | 30.8 | n.m. | 123.4\% | 150.7\% | 47.3\% |
| Net Loan Loss Provisions (LLP) | 162 | 237 | 185 | 495 | 279 | 5.4 | 7.1 | 4.0 | 6.9 | 4.7 | 46.4\% | -22.1\% | 167.7\% | -43.6\% |
| Pre-Tax Profits | -603 | -17 | 308 | 740 | 1,539 | -20.1 | -0.5 | 6.7 | 10.4 | 26.1 | -97.2\% | n.m. | 140.5\% | 108.0\% |
| Taxes | 0 | 0 | 0 | 165 | 436 | 0.0 | 0.0 | 0.0 | 2.3 | 7.4 | n.m. | n.m. | n.m. | 164.7\% |
| Net Profit | -603 | -17 | 308 | 575 | 1,103 | -20.1 | -0.5 | 6.7 | 8.1 | 18.7 | -97.2\% | n.m. | 86.9\% | 91.8\% |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 4.41\% | 4.77\% | 6.58\% | 10.44\% | 14.15\% | 4.41\% | 4.77\% | 6.58\% | 10.44\% | 14.15\% | 0.37\% | 1.81\% | 3.86\% | 3.72\% |
| Net Interest Income (\% of Revenue) | 61.5\% | 55.3\% | 54.9\% | 71.0\% | 84.7\% | 61.5\% | 55.3\% | 54.9\% | 71.0\% | 84.7\% | -6.2\% | -0.5\% | 16.1\% | 13.7\% |
| Fees (\% of Banking Income) | 36.9\% | 22.8\% | 17.6\% | 10.6\% | 7.4\% | 36.9\% | 22.8\% | 17.6\% | 10.6\% | 7.4\% | -14.1\% | -5.2\% | -7.0\% | -3.1\% |
| Staff Costs (\% of Total Costs) | 52.4\% | 46.0\% | 53.8\% | 45.3\% | 48.3\% | 52.4\% | 46.0\% | 53.8\% | 45.3\% | 48.3\% | -6.4\% | 7.8\% | -8.5\% | 3.0\% |
| Costs per Employee ('000) | 990 | 740 | 1,475 | 1,370 | 1,733 | 32.9 | 22.0 | 32.1 | 19.2 | 29.4 | -25.3\% | 99.4\% | -7.1\% | 26.5\% |
| Cost-to-Income (incl. Depreciation) | 136.9\% | 87.2\% | 82.3\% | 67.0\% | 62.0\% | 136.9\% | 87.2\% | 82.3\% | 67.0\% | 62.0\% | -49.7\% | -5.0\% | -15.3\% | -5.0\% |
| Net LLP (\% of Loans) | 2.05\% | 2.40\% | 1.62\% | 3.47\% | 2.71\% | 2.05\% | 2.40\% | 1.62\% | 3.47\% | 2.71\% | 0.35\% | -0.78\% | 1.85\% | -0.76\% |
| Tax Rate | 0.0\% | 0.0\% | 0.0\% | 22.3\% | 28.3\% | 0.0\% | 0.0\% | 0.0\% | 22.3\% | 28.3\% | 0.0\% | 0.0\% | 22.3\% | 6.1\% |
| ROE | -35.7\% | -0.5\% | 8.1\% | 13.4\% | 20.4\% | -35.7\% | -0.5\% | 8.1\% | 13.4\% | 20.4\% | 35.2\% | 8.6\% | 5.2\% | 7.0\% |
| ROA | -3.51\% | -0.07\% | 1.31\% | 2.10\% | 3.69\% | -3.51\% | -0.07\% | 1.31\% | 2.10\% | 3.69\% | 3.44\% | 1.38\% | 0.79\% | 1.58\% |
| Loans/Deposits | 66.1\% | 70.3\% | 67.3\% | 70.1\% | 48.1\% | 66.1\% | 70.3\% | 67.3\% | 70.1\% | 48.1\% | 4.3\% | -3.0\% | 2.7\% | -22.0\% |
| Loans/Assets | 46.1\% | 43.4\% | 48.6\% | 52.1\% | 34.4\% | 46.1\% | 43.4\% | 48.6\% | 52.1\% | 34.4\% | -2.6\% | 5.1\% | 3.6\% | -17.7\% |
| Deposits/Liabilities | 77.3\% | 73.5\% | 86.0\% | 88.3\% | 87.3\% | 77.3\% | 73.5\% | 86.0\% | 88.3\% | 87.3\% | -3.9\% | 12.6\% | 2.3\% | -1.0\% |
| Loans in Local Currency (\% Total) | 88.9\% | 87.9\% | 86.2\% | 78.9\% | 83.3\% | 81.4\% | 81.4\% | 80.9\% | 74.5\% | 77.2\% | -1.0\% | -1.7\% | -7.3\% | 4.3\% |
| Deposits in Local Currency (\% Total) | 67.8\% | 71.0\% | 70.3\% | 62.8\% | 66.8\% | 67.8\% | 71.0\% | 70.3\% | 62.8\% | 66.8\% | 3.3\% | -0.7\% | -7.6\% | 4.1\% |
| Loans per Branch ('000) | 171,944 | 210,167 | 223,784 | 279,525 | 201,725 | 5,716 | 6,255 | 4,875 | 3,918 | 3,418 | 22.2\% | 6.5\% | 24.9\% | -27.8\% |
| Deposits per Branch ('000) | 260,303 | 298,754 | 332,412 | 399,006 | 419,609 | 8,654 | 8,892 | 7,242 | 5,592 | 7,110 | 14.8\% | 11.3\% | 20.0\% | 5.2\% |
| Solvency Ratio | 8.2\% | 27.3\% | 24.7\% | 19.7\% | 24.8\% | 8.2\% | 27.3\% | 24.7\% | 19.7\% | 24.8\% | 19.1\% | -2.6\% | -5.0\% | 5.1\% |
| NPL Ratio | 13.36\% | 13.93\% | 9.44\% | 17.82\% | 6.55\% | 13.36\% | 13.93\% | 9.44\% | 17.82\% | 6.55\% | 0.57\% | -4.48\% | 8.37\% | -11.27\% |
| NPL Coverage | 63.4\% | 52.8\% | 64.8\% | 31.6\% | 110.8\% | 63.4\% | 52.8\% | 64.8\% | 31.6\% | 110.8\% | -10.6\% | 12.0\% | -33.2\% | 79.1\% |
| BS Provisions/Loans (gross) | 8.46\% | 7.35\% | 6.12\% | 5.64\% | 7.26\% | 8.46\% | 7.35\% | 6.12\% | 5.64\% | 7.26\% | -1.11\% | -1.23\% | -0.48\% | 1.62\% |

BALANCE SHEET STRUCTURE - 2017


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2017


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2017


[^5]
## MOZA BANCO

Moza Banco reported a net loss of MZM 1,459 million (US\$ -24.7 million) during 2017. This compares with a loss of MZM 5,268 million (US\$ -73.8 million) in 2016. The bank's results continue to reflect a weak (although improving) operating performance and very high loan impairments (once again) in the period. In particular, Moza saw a nice improvement in revenue growth after a very weak contribution in 2016. Net interest income more than doubled while other banking income recovered from a loss in 2016, which was more than enough to offset a decline in fees. As in other banks, Moza reduced its loan portfolio and instead raised its exposure to more liquid assets with less risk, namely investments in other financial institutions and in treasury instruments. The decline in fee income reflects a reduction in commissions associated with credit operations and banking guarantees. The recovery in other banking income had to do with higher FX trading income and the recognition of lower FX revaluation losses after the bank decided to significantly reduce its FX exposure through swap operations.

Total costs fell markedly from the previous year for several reasons. First, the lower staff costs reflect the fact that the bank was run by an interim board of directors elected by the Banco de Moçambique for more than half of 2017. Second, other costs declined significantly as a result of the renegotiation of several services contracts provided by external entities. As part of this process, the contracts in foreign currency started to be indexed at a fixed exchange rate from the second half of 2017 onwards. The lower costs also reflect a more favorable evolution of the metical, as certain costs remain indexed to foreign currencies. Overall, Moza's cost-to-income ratio fell significantly to $98.4 \%$, but it clearly remains the highest amongst the largest banks.

Below the operating income line, a further increase in loan loss provisions meant that the cost of risk advanced to $1,045 \mathrm{bps}$ (vs. 855 bps in 2016), which clearly remains the highest amongst the banks in our sample. The bank reported a NPL ratio of $9.5 \%$, with coverage of $171 \%$ (vs. $7.9 \%$ and $131.8 \%$, respectively, in 2016). Finally, the solvency ratio stood at $23.5 \%$ after the capital increase operation of MZM 11,712 million (nearly US\$ 200 million) in 2017.


|  |  | MZM |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Million |  |  |
| $\mathbf{2 0 1 3}$ | 2014 | 2015 | 2016 | $\mathbf{2 0 1 7}$ |
|  |  |  |  |  |
| 14,820 | 23,100 | 31,369 | 27,673 | 26,676 |
| 8,249 | 1,650 | 17,937 | 17,146 | 15,281 |
| 7,987 | 1,114 | 15,932 | 14,050 | 13,309 |
| 230 | 369 | 515 | 1,980 | 2,947 |
| 278 | 311 | 420 | 1,502 | 1,723 |
| 11,602 | 16,914 | 24,735 | 16,058 | 17,960 |
| 10,026 | 14,976 | 20,361 | 12,755 | 15,222 |
| 4,681 | 6,268 | 9,519 | 7,882 | 6,788 |
| 1,351 | 2,098 | 2,441 | $-2,775$ | 7,198 |
|  |  |  |  |  |
| 652 | 779 | 725 | 946 | 1,968 |
| 236 | 341 | 432 | 386 | 324 |
| 310 | 669 | 1,350 | -808 | 175 |
| $\mathbf{1 , 1 9 7}$ | $\mathbf{1 , 7 9 0}$ | $\mathbf{2 , 5 0 7}$ | $\mathbf{5 2 4}$ | $\mathbf{2 , 4 6 7}$ |
| 467 | 622 | 887 | 1,005 | 943 |
| 435 | 648 | 932 | 2,397 | 1,091 |
| 150 | 195 | 322 | 417 | 394 |
| $\mathbf{1 , 0 5 2}$ | $\mathbf{1 , 4 6 5}$ | $\mathbf{2 , 1 4 0}$ | $\mathbf{3 , 8 1 9}$ | $\mathbf{2 , 4 2 7}$ |
| $\mathbf{1 4 6}$ | $\mathbf{3 2 5}$ | $\mathbf{3 6 7}$ | $\mathbf{- 3 , 2 9 5}$ | $\mathbf{4 0}$ |
| 109 | 145 | 276 | 1,465 | 1,597 |
| 0 | 0 | 0 | -681 | 100 |
| $\mathbf{3 7}$ | $\mathbf{1 7 9}$ | $\mathbf{9 1}$ | $\mathbf{- 5 , 4 4 1}$ | $\mathbf{- 1 , 4 5 7}$ |
| 14 | 26 | 9 | -172 | 2 |
| $\mathbf{2 2}$ | $\mathbf{1 5 3}$ | $\mathbf{8 2}$ | $\mathbf{- 5 , 2 6 8}$ | $\mathbf{- 1 , 4 5 9}$ |
|  |  |  |  |  |
| $5.54 \%$ | $4.11 \%$ | $2.66 \%$ | $3.20 \%$ | $7.24 \%$ |
| $54.4 \%$ | $43.5 \%$ | $28.9 \%$ | $180.4 \%$ | $79.8 \%$ |
| $\mathbf{1 9 . 7 \%}$ | $19.1 \%$ | $17.2 \%$ | $73.6 \%$ | $13.1 \%$ |
| $44.4 \%$ | $42.4 \%$ | $41.4 \%$ | $26.3 \%$ | $38.8 \%$ |
| 1,068 | 977 | 1,109 | 1,375 | 1,288 |
| $87.8 \%$ | $81.8 \%$ | $85.4 \%$ | $728.4 \%$ | $98.4 \%$ |
| $1.32 \%$ | $1.07 \%$ | $1.54 \%$ | $8.55 \%$ | $10.45 \%$ |
| $39.3 \%$ | $14.7 \%$ | $9.9 \%$ | $3.2 \%$ | $-0.1 \%$ |
| $1.6 \%$ | $7.3 \%$ | $3.3 \%$ | $189.8 \%$ | $-20.3 \%$ |
| $0.15 \%$ | $0.66 \%$ | $0.26 \%$ | $-19.04 \%$ | $-5.47 \%$ |
| $71.1 \%$ | $80.7 \%$ | $72.5 \%$ | $106.8 \%$ | $85.1 \%$ |
| $55.7 \%$ | $59.1 \%$ | $57.2 \%$ | $62.0 \%$ | $57.3 \%$ |
| $86.1 \%$ | $80.5 \%$ | $85.5 \%$ | $52.7 \%$ | $92.2 \%$ |
| $96.8 \%$ | $88.7 \%$ | $88.8 \%$ | $81.9 \%$ | $87.1 \%$ |
| $86.4 \%$ | $88.5 \%$ | $82.3 \%$ | $79.4 \%$ | $84.8 \%$ |
| 229,135 | 303,330 | 304,025 | 311,746 | 288,321 |
| 322,276 | 375,877 | 419,232 | 291,969 | 338,870 |
| $13.5 \%$ | $10.5 \%$ | $9.9 \%$ | $-98.9 \%$ | $23.5 \%$ |
| $3.3 \%$ | $2.2 \%$ | $2.3 \%$ | $7.9 \%$ | $9.5 \%$ |
| $82.6 \%$ | $118.6 \%$ | $122.6 \%$ | $131.8 \%$ | $171.1 \%$ |
| $2.71 \%$ | $2.63 \%$ | $2.79 \%$ | $10.35 \%$ | $16.17 \%$ |
|  |  |  |  |  |
|  |  |  |  |  |


|  |  |  | US\$ Million |  |
| :---: | :---: | :---: | :---: | :---: |
| 2013 | 2014 | 2015 | 2016 | 2017 |
| 493 | 688 | 683 | 388 | 452 |
| 274 | 406 | 391 | 240 | 259 |
| 266 | 361 | 347 | 197 | 225 |
| 8 | 11 | 11 | 28 | 50 |
| 9 | 9 | 9 | 21 | 29 |
| 386 | 503 | 539 | 225 | 304 |
| 333 | 446 | 444 | 179 | 258 |
| 156 | 187 | 207 | 110 | 115 |
| 45 | 62 | 53 | -39 | 122 |
| 21.7 | 23.2 | 15.8 | 13.3 | 33.3 |
| 7.8 | 10.2 | 9.4 | 5.4 | 5.5 |
| 10.3 | 19.9 | 29.4 | -11.3 | 3.0 |
| 39.8 | 53.3 | 54.6 | 7.3 | 41.8 |
| 15.5 | 18.5 | 19.3 | 14.1 | 16.0 |
| 14.5 | 19.3 | 20.3 | 33.6 | 18.5 |
| 5.0 | 5.8 | 7.0 | 5.8 | 6.7 |
| 35.0 | 43.6 | 46.6 | 53.5 | 41.1 |
| 4.8 | 9.7 | 8.0 | -46.2 | 0.7 |
| 3.6 | 4.3 | 6.0 | 20.5 | 27.1 |
| 0.0 | 0.0 | 0.0 | -9.5 | 1.7 |
| 1.2 | 5.3 | 2.0 | -76.3 | -24.7 |
| 0.5 | 0.8 | 0.2 | -2.4 | 0.0 |
| 0.7 | 4.6 | 1.8 | -73.8 | -24.7 |
| 5.54\% | 4.11\% | 2.66\% | 3.20\% | 7.24\% |
| 54.4\% | 43.5\% | 28.9\% | 180.4\% | 79.8\% |
| 19.7\% | 19.1\% | 17.2\% | 73.6\% | 13.1\% |
| 44.4\% | 42.4\% | 41.4\% | 26.3\% | 38.8\% |
| 36 | 29 | 24 | 19 | 22 |
| 87.8\% | 81.8\% | 85.4\% | 728.4\% | 98.4\% |
| 1.32\% | 1.07\% | 1.54\% | 8.55\% | 10.45\% |
| 39.3\% | 14.7\% | 9.9\% | 3.2\% | -0.1\% |
| 1.6\% | 7.3\% | 3.3\% | 189.8\% | -20.3\% |
| 0.15\% | 0.66\% | 0.26\% | -19.04\% | -5.47\% |
| 71.1\% | 80.7\% | 72.5\% | 106.8\% | 85.1\% |
| 55.7\% | 59.1\% | 57.2\% | 62.0\% | 57.3\% |
| 86.1\% | 80.5\% | 85.5\% | 52.7\% | 92.2\% |
| 96.8\% | 88.7\% | 88.8\% | 81.9\% | 87.1\% |
| 86.4\% | 88.5\% | 82.3\% | 79.4\% | 84.8\% |
| 7,618 | 9,028 | 6,624 | 4,369 | 4,885 |
| 10,714 | 11,187 | 9,134 | 4,092 | 5,742 |
| 13.5\% | 10.5\% | 9.9\% | -98.9\% | 23.5\% |
| 3.28\% | 2.22\% | 2.27\% | 7.85\% | 9.45\% |
| 82.6\% | 118.6\% | 122.6\% | 131.8\% | 171.1\% |
| 2.71\% | 2.63\% | 2.79\% | 10.35\% | 16.17\% |

Moza Banco reported a
loss once again in 2017 after another weak
operating performance and very high loan impairments

A strong recovery in revenues and lower costs allowed for an improvement in the bank's operating performance

The bank's solvency ratio stood at $23.5 \%$ after the capital increase operation in 2017

| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 4 / 1 3}$ | $\mathbf{1 5} / 14$ | $\mathbf{1 6 / 1 5}$ | $\mathbf{1 7 / 1 6}$ |
|  |  |  |  |
| $55.9 \%$ | $35.8 \%$ | $-11.8 \%$ | $-3.6 \%$ |
| $65.5 \%$ | $31.4 \%$ | $-4.4 \%$ | $-10.9 \%$ |
| $51.7 \%$ | $31.5 \%$ | $-11.8 \%$ | $-5.3 \%$ |
| $60.5 \%$ | $39.5 \%$ | $284.8 \%$ | $48.9 \%$ |
| $11.8 \%$ | $35.0 \%$ | $257.8 \%$ | $14.7 \%$ |
| $45.8 \%$ | $46.2 \%$ | $-35.1 \%$ | $11.8 \%$ |
| $49.4 \%$ | $36.0 \%$ | $-37.4 \%$ | $19.3 \%$ |
| $33.9 \%$ | $51.9 \%$ | $-17.2 \%$ | $-13.9 \%$ |
| $55.3 \%$ | $16.3 \%$ | $-213.7 \%$ | $-359.3 \%$ |
|  |  |  |  |
| $19.5 \%$ | $-6.9 \%$ | $30.4 \%$ | $108.1 \%$ |
| $44.6 \%$ | $26.5 \%$ | $-10.6 \%$ | $-16.0 \%$ |
| $116.1 \%$ | $101.8 \%$ | n.m. | n.m. |
| $\mathbf{4 9 . 5 \%}$ | $\mathbf{4 0 . 1 \%}$ | $\mathbf{- 7 9 . 1 \%}$ | $\mathbf{3 7 0 . 6 \%}$ |
| $33.2 \%$ | $42.7 \%$ | $13.3 \%$ | $-6.2 \%$ |
| $49.0 \%$ | $43.7 \%$ | $157.3 \%$ | $-54.5 \%$ |
| $30.0 \%$ | $65.3 \%$ | $29.5 \%$ | $-5.5 \%$ |
| $\mathbf{3 9 . 3 \%}$ | $\mathbf{4 6 . 1 \%}$ | $\mathbf{7 8 . 4 \%}$ | $\mathbf{- 3 6 . 4 \%}$ |
| $\mathbf{1 2 3 . 2 \%}$ | $\mathbf{1 3 . 0 \%}$ | n.m. | n.m. |
| $33.6 \%$ | $89.9 \%$ | $430.4 \%$ | $9.0 \%$ |
| n.m. | n.m. | n.m. | n.m. |
| $\mathbf{3 8 9 . 1 \%}$ | $\mathbf{4 9 . 4 \%}$ | n.m. | $\mathbf{- 7 3 . 2 \%}$ |
| $83.2 \%$ | $-66.2 \%$ | n.m. | n.m. |
| $\mathbf{5 8 7 . 3 \%}$ | $\mathbf{- 4 6 . 6 \%}$ | n.m. | $\mathbf{- 7 2 . 3 \%}$ |
|  |  |  |  |
| $-1.44 \%$ | $-1.45 \%$ | $0.54 \%$ | $4.04 \%$ |
| $-10.9 \%$ | $-14.6 \%$ | $151.5 \%$ | $-100.6 \%$ |
| $-0.6 \%$ | $-1.9 \%$ | $56.4 \%$ | $-60.5 \%$ |
| $-1.9 \%$ | $-1.0 \%$ | $-15.1 \%$ | $12.5 \%$ |
| $4.1 \%$ | $10.8 \%$ | $9.7 \%$ | $-2.6 \%$ |
| $-6.0 \%$ | $3.5 \%$ | $643.0 \%$ | $-630.0 \%$ |
| $-0.25 \%$ | $0.47 \%$ | $7.01 \%$ | $1.91 \%$ |
| $-24.6 \%$ | $-4.9 \%$ | $-6.7 \%$ | $-3.3 \%$ |
| $5.6 \%$ | $-3.9 \%$ | $186.5 \%$ | $-210.1 \%$ |
| $0.51 \%$ | $-0.40 \%$ | $-19.30 \%$ | $13.57 \%$ |
| $9.6 \%$ | $-8.2 \%$ | $34.3 \%$ | $-21.7 \%$ |
| $3.4 \%$ | $-1.9 \%$ | $4.8 \%$ | $-4.7 \%$ |
| $-5.6 \%$ | $5.0 \%$ | $-32.8 \%$ | $39.5 \%$ |
| $-8.1 \%$ | $0.1 \%$ | $-6.9 \%$ | $5.2 \%$ |
| $2.1 \%$ | $-6.2 \%$ | $-2.9 \%$ | $5.3 \%$ |
| $32.4 \%$ | $0.2 \%$ | $2.5 \%$ | $-7.5 \%$ |
| $16.6 \%$ | $11.5 \%$ | $-30.4 \%$ | $16.1 \%$ |
| $-3.0 \%$ | $-0.5 \%$ | $-108.8 \%$ | $122.3 \%$ |
| $-1.06 \%$ | $0.06 \%$ | $5.58 \%$ | $1.60 \%$ |
| $36.0 \%$ | $4.0 \%$ | $9.2 \%$ | $39.2 \%$ |
| $-0.08 \%$ | $0.16 \%$ | $7.56 \%$ | $5.82 \%$ |

## BALANCE SHEET STRUCTURE - 2017



Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2017


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

## SHAREHOLDER STRUCTURE - 2017



Sources: Annual Reports and Eaglestone Securities.

## BANCO ÚNICO

Banco Unico’s net profit rose $18.4 \%$ YoY to MZM 521 million (US\$ 8.8 million) in 2017. This evolution reflects a strong improvement in operating income that more than offset significantly higher loan impairments and taxes. Total revenues advanced more than $22 \% \mathrm{YoY}$, as both net interest income and fees recorded a healthy evolution in the period. In particular, the bank said that fees benefited from a favorable evolution in those commissions related to bank guarantees, transfers and electronic banking, with the latter being a key focus of the bank in recent years. On the other hand, there was a decline in other banking income that was due to a contraction in FX operations (both in terms of volume and margins in this type of transactions).

The evolution in costs ( $+7.1 \% \mathrm{YoY}$ ) mainly reflects the increase in the workforce (from 513 to 562 in 2017). However, it did not prevent the bank's cost-to-income ratio from posting another yearly improvement, as it declined to $51.0 \%$ in 2017 from $58.3 \%$ in the previous year.

Below the operating income line, loan loss provisions more than doubled in the period in order to reflect the current macro environment in the country. This meant that cost of risk surged to 389 bps (from 169bps in 2016). Moreover, the NPL ratio stood at $3.22 \%$, with NPL coverage at $200 \%$. This compares with $2.12 \%$ and $179.4 \%$, respectively, in the previous year. Finally, the bank's solvency ratio stood at $17.7 \%$, up from $12.4 \%$ recorded in 2016.

Banco Unico reported a net profit of MZM 521 million in 2017, aided by a healthy operating performance

The cost-to-income ratio continued to improve

Loan impairments rose significantly in order to reflect the current macro environment

| BANCO ÚNICO | MZM Million |  |  |  |  | US\$ Million |  |  |  |  | \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2013 | 2014 | 2015 | 2016 | 2017 | 2013 | 2014 | 2015 | 2016 | 2017 | 14/13 | 15/14 | 16/15 | 17/16 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 8,958 | 12,584 | 16,998 | 22,741 | 24,154 | 298 | 375 | 370 | 319 | 409 | 40.5\% | 35.1\% | 33.8\% | 6.2\% |
| Customer Loans (net) | 5,398 | 7,564 | 9,185 | 11,404 | 10,769 | 179 | 225 | 200 | 160 | 182 | 40.1\% | 21.4\% | 24.2\% | -5.6\% |
| Local Currency Loans | 4,512 | 6,567 | 8,118 | 9,126 | 8,133 | 150 | 195 | 177 | 128 | 138 | 45.6\% | 23.6\% | 12.4\% | -10.9\% |
| Loan Loss Provisions | 129 | 245 | 435 | 450 | 741 | 4 | 7 | 9 | 6 | 13 | 89.2\% | 77.7\% | 3.5\% | 64.5\% |
| Non-Performing Loans | 76 | 139 | 320 | 251 | 370 | 3 | 4 | 7 | 4 | 6 | 82.5\% | 130.2\% | -21.7\% | 47.6\% |
| Customer Deposits | 7,368 | 10,385 | 14,302 | 19,206 | 19,934 | 245 | 309 | 312 | 269 | 338 | 40.9\% | 37.7\% | 34.3\% | 3.8\% |
| Local Currency Deposits | 5,482 | 7,809 | 9,705 | 11,650 | 13,828 | 182 | 232 | 211 | 163 | 234 | 42.4\% | 24.3\% | 20.0\% | 18.7\% |
| Sight Deposits | 3,832 | 6,208 | 8,257 | 10,440 | 10,111 | 127 | 185 | 180 | 146 | 171 | 62.0\% | 33.0\% | 26.4\% | -3.1\% |
| Equity | 936 | 1,205 | 1,986 | 2,432 | 3,203 | 31 | 36 | 43 | 34 | 54 | 28.8\% | 64.8\% | 22.5\% | 31.7\% |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 382 | 611 | 850 | 1,246 | 1,770 | 12.7 | 18.2 | 18.5 | 17.5 | 30.0 | 60.0\% | 39.0\% | 46.6\% | 42.0\% |
| Fees \& Commissions | 108 | 189 | 218 | 306 | 358 | 3.6 | 5.6 | 4.8 | 4.3 | 6.1 | 75.8\% | 15.1\% | 40.4\% | 16.8\% |
| Other Banking Income | 141 | 195 | 312 | 459 | 334 | 4.7 | 5.8 | 6.8 | 6.4 | 5.7 | 38.3\% | 59.8\% | 47.0\% | -27.1\% |
| Banking Income | 631 | 996 | 1,380 | 2,011 | 2,462 | 21.0 | 29.6 | 30.1 | 28.2 | 41.7 | 57.8\% | 38.5\% | 45.7\% | 22.4\% |
| Staff Costs | 364 | 443 | 558 | 708 | 755 | 12.1 | 13.2 | 12.2 | 9.9 | 12.8 | 21.5\% | 26.1\% | 26.8\% | 6.8\% |
| Other Costs | 186 | 207 | 257 | 379 | 411 | 6.2 | 6.2 | 5.6 | 5.3 | 7.0 | 11.5\% | 24.0\% | 47.3\% | 8.5\% |
| Depreciation | 135 | 129 | 74 | 86 | 89 | 4.5 | 3.8 | 1.6 | 1.2 | 1.5 | -5.0\% | -42.1\% | 15.0\% | 4.5\% |
| Total Costs | 685 | 779 | 890 | 1,172 | 1,256 | 22.8 | 23.2 | 19.4 | 16.4 | 21.3 | 13.6\% | 14.3\% | 31.7\% | 7.1\% |
| Operating Income | -54 | 218 | 490 | 839 | 1,206 | -1.8 | 6.5 | 10.7 | 11.8 | 20.4 | n.m. | 125.2\% | 71.1\% | 43.8\% |
| Net Loan Loss Provisions (LLP) | 68 | 164 | 313 | 193 | 419 | 2.3 | 4.9 | 6.8 | 2.7 | 7.1 | 141.1\% | 90.9\% | -38.2\% | 116.8\% |
| Other | -20 | -20 | -24 | -24 | -18 | -0.7 | -0.6 | -0.5 | -0.3 | -0.3 | 0.5\% | 21.5\% | -3.0\% | -21.7\% |
| Pre-Tax Profits | -142 | 34 | 153 | 622 | 769 | -4.7 | 1.0 | 3.3 | 8.7 | 13.0 | n.m. | 351.9\% | 306.1\% | 23.6\% |
| Taxes | -41 | 14 | 36 | 182 | 248 | -1.4 | 0.4 | 0.8 | 2.6 | 4.2 | n.m. | 155.9\% | 399.3\% | 36.1\% |
| Net Profit | -101 | 20 | 117 | 440 | 521 | -3.4 | 0.6 | 2.5 | 6.2 | 8.8 | n.m. | 493.8\% | 277.0\% | 18.4\% |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 4.83\% | 5.68\% | 5.74\% | 6.27\% | 7.55\% | 4.83\% | 5.68\% | 5.74\% | 6.27\% | 7.55\% | 0.85\% | 0.07\% | 0.53\% | 1.28\% |
| Net Interest Income (\% of Revenue) | 60.5\% | 61.4\% | 61.6\% | 62.0\% | 71.9\% | 60.5\% | 61.4\% | 61.6\% | 62.0\% | 71.9\% | 0.8\% | 0.2\% | 0.4\% | 9.9\% |
| Fees (\% of Banking Income) | 17.1\% | 19.0\% | 15.8\% | 15.2\% | 14.5\% | 17.1\% | 19.0\% | 15.8\% | 15.2\% | 14.5\% | 1.9\% | -3.2\% | -0.6\% | -0.7\% |
| Staff Costs (\% of Total Costs) | 53.1\% | 56.8\% | 62.7\% | 60.4\% | 60.1\% | 53.1\% | 56.8\% | 62.7\% | 60.4\% | 60.1\% | 3.7\% | 5.9\% | -2.4\% | -0.2\% |
| Costs per Employee ('000) | 1,091 | 1,135 | 1,257 | 1,379 | 1,344 | 36 | 34 | 27 | 19 | 23 | -8.5\% | 13.4\% | 24.0\% | -6.3\% |
| Cost-to-Income (incl. Depreciation) | 108.6\% | 78.2\% | 64.5\% | 58.3\% | 51.0\% | 108.6\% | 78.2\% | 64.5\% | 58.3\% | 51.0\% | -30.4\% | -13.7\% | -6.2\% | -7.3\% |
| Net LLP (\% of Loans) | 1.26\% | 2.17\% | 3.40\% | 1.69\% | 3.89\% | 1.26\% | 2.17\% | 3.40\% | 1.69\% | 3.89\% | 0.91\% | 1.24\% | -1.71\% | 2.20\% |
| Tax Rate | 29.0\% | 42.0\% | 23.8\% | 29.2\% | 32.2\% | 29.0\% | 42.0\% | 23.8\% | 29.2\% | 32.2\% | 13.0\% | -18.2\% | 5.5\% | 3.0\% |
| ROE | -10.8\% | 1.6\% | 5.9\% | 18.1\% | 16.3\% | -10.8\% | 1.6\% | 5.9\% | 18.1\% | 16.3\% | 12.4\% | 4.3\% | 12.2\% | -1.8\% |
| ROA | -1.13\% | 0.16\% | 0.69\% | 1.94\% | 2.16\% | -1.13\% | 0.16\% | 0.69\% | 1.94\% | 2.16\% | 1.28\% | 0.53\% | 1.25\% | 0.22\% |
| Loans/Deposits | 73.3\% | 72.8\% | 64.2\% | 59.4\% | 54.0\% | 73.3\% | 72.8\% | 64.2\% | 59.4\% | 54.0\% | -0.4\% | -8.6\% | -4.8\% | -5.4\% |
| Loans/Assets | 60.3\% | 60.1\% | 54.0\% | 50.2\% | 44.6\% | 60.3\% | 60.1\% | 54.0\% | 50.2\% | 44.6\% | -0.2\% | -6.1\% | -3.9\% | -5.6\% |
| Deposits/Liabilities | 91.8\% | 91.3\% | 95.3\% | 94.6\% | 95.1\% | 91.8\% | 91.3\% | 95.3\% | 94.6\% | 95.1\% | -0.6\% | 4.0\% | -0.7\% | 0.6\% |
| Loans in Local Currency (\% Total) | 83.6\% | 86.8\% | 88.4\% | 80.0\% | 75.5\% | 83.6\% | 86.8\% | 88.4\% | 80.0\% | 75.5\% | 3.2\% | 1.6\% | -8.4\% | -4.5\% |
| Deposits in Local Currency (\% Total) | 74.4\% | 75.2\% | 67.9\% | 60.7\% | 69.4\% | 74.4\% | 75.2\% | 67.9\% | 60.7\% | 69.4\% | 0.8\% | -7.3\% | -7.2\% | 8.7\% |
| Loans per Branch ('000) | 337,401 | 444,916 | 510,284 | 570,223 | 538,468 | 11,217 | 13,242 | 11,117 | 7,992 | 9,123 | 31.9\% | 14.7\% | 11.7\% | -5.6\% |
| Deposits per Branch ('000) | 460,501 | 610,869 | 794,546 | 960,296 | 996,717 | 15,309 | 18,181 | 17,310 | 13,459 | 16,888 | 32.7\% | 30.1\% | 20.9\% | 3.8\% |
| Solvency Ratio | 9.8\% | 10.0\% | 16.4\% | 12.4\% | 17.7\% | 9.8\% | 10.0\% | 16.4\% | 12.4\% | 17.7\% | 0.2\% | 6.4\% | -4.0\% | 5.3\% |
| NPL Ratio | 1.38\% | 1.78\% | 3.33\% | 2.12\% | 3.22\% | 1.38\% | 1.78\% | 3.33\% | 2.12\% | 3.22\% | 0.40\% | 1.55\% | -1.21\% | 1.10\% |
| NPL Coverage | 169.8\% | 175.9\% | 135.8\% | 179.4\% | 200.0\% | 169.8\% | 175.9\% | 135.8\% | 179.4\% | 200.0\% | 6.2\% | -40.1\% | 43.6\% | 20.6\% |
| BS Provisions/Loans (gross) | 2.34\% | 3.14\% | 4.52\% | 3.80\% | 6.44\% | 2.34\% | 3.14\% | 4.52\% | 3.80\% | 6.44\% | 0.79\% | 1.39\% | -0.72\% | 2.64\% |

BALANCE SHEET STRUCTURE - 2017


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2017


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2017


[^6]SHAREHOLDER STRUCTURE - 2017


Sources: Annual Reports and Eaglestone Securities.

## ANNEX I - SIX MAJOR BANKS COMPARISON (TABLES)

| SIX MAJOR BANKS - MAIN INDICATORS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
| Net Interest Margin (NII/ATA) |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 4.87\% | 4.96\% | 3.92\% | 3.69\% | 4.02\% | 3.63\% | 4.55\% | 5.37\% |
| Millenniumbim | 8.31\% | 9.93\% | 7.23\% | 6.28\% | 6.09\% | 5.48\% | 7.50\% | 9.01\% |
| Standard Bank Mozambique | 5.27\% | 7.05\% | 6.09\% | 5.47\% | 5.51\% | 4.96\% | 7.20\% | 11.20\% |
| Barclays Bank Mozambique | 8.02\% | 7.76\% | 5.48\% | 4.41\% | 4.77\% | 6.58\% | 10.44\% | 14.15\% |
| Moza Banco | 8.97\% | 7.32\% | 5.89\% | 5.54\% | 4.11\% | 2.66\% | 3.20\% | 7.24\% |
| Banco Único | 0.21\% | -1.06\% | 1.25\% | 4.83\% | 5.68\% | 5.74\% | 6.27\% | 7.55\% |
| Net Interest Income (\% of Banking Revenue) |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 61.9\% | 60.8\% | 52.7\% | 52.9\% | 53.8\% | 48.0\% | 61.4\% | 67.3\% |
| Millenniumbim | 59.6\% | 67.9\% | 61.4\% | 58.9\% | 61.0\% | 55.9\% | 66.8\% | 77.2\% |
| Standard Bank Mozambique | 53.4\% | 61.7\% | 54.2\% | 51.6\% | 48.1\% | 39.5\% | 54.3\% | 71.5\% |
| Barclays Bank Mozambique | 57.5\% | 71.1\% | 62.7\% | 61.5\% | 55.3\% | 54.9\% | 71.0\% | 84.7\% |
| Moza Banco | 58.8\% | 64.0\% | 59.0\% | 54.4\% | 43.5\% | 28.9\% | 180.4\% | 79.8\% |
| Banco Único | -13.8\% | 20.6\% | 23.0\% | 60.5\% | 61.4\% | 61.6\% | 62.0\% | 71.9\% |
| Fees (\% of Banking Income) |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 14.1\% | 20.1\% | 20.6\% | 21.0\% | 21.3\% | 20.5\% | 21.0\% | 13.5\% |
| Millenniumbim | 13.5\% | 14.5\% | 17.8\% | 20.1\% | 19.6\% | 17.9\% | 14.6\% | 13.6\% |
| Standard Bank Mozambique | 18.0\% | 15.0\% | 15.3\% | 18.0\% | 16.5\% | 14.7\% | 12.5\% | 9.6\% |
| Barclays Bank Mozambique | 18.8\% | 20.8\% | 29.3\% | 36.9\% | 22.8\% | 17.6\% | 10.6\% | 7.4\% |
| Moza Banco | 13.1\% | 13.4\% | 20.2\% | 19.7\% | 19.1\% | 17.2\% | 73.6\% | 13.1\% |
| Banco Único | 6.0\% | -4.9\% | 24.3\% | 17.1\% | 19.0\% | 15.8\% | 15.2\% | 14.5\% |
| Staff Costs (\% of Total Costs) |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 44.4\% | 45.2\% | 48.9\% | 49.8\% | 47.0\% | 50.8\% | 52.1\% | 55.5\% |
| Millenniumbim | 45.6\% | 46.3\% | 47.9\% | 47.6\% | 47.1\% | 45.2\% | 44.8\% | 43.6\% |
| Standard Bank Mozambique | 46.6\% | 53.1\% | 55.1\% | 58.4\% | 55.2\% | 58.5\% | 56.9\% | 58.3\% |
| Barclays Bank Mozambique | 39.2\% | 39.1\% | 42.4\% | 52.4\% | 46.0\% | 53.8\% | 45.3\% | 48.3\% |
| Moza Banco | 51.2\% | 45.9\% | 46.2\% | 44.4\% | 42.4\% | 41.4\% | 26.3\% | 38.8\% |
| Banco Único | 71.7\% | 71.2\% | 56.2\% | 53.1\% | 56.8\% | 62.7\% | 60.4\% | 60.1\% |
| Costs per Employee ('000 MZM) |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 643 | 665 | 714 | 802 | 808 | 883 | 1,076 | 1,227 |
| Millenniumbim | 696 | 651 | 730 | 765 | 817 | 892 | 1,039 | 1,073 |
| Standard Bank Mozambique | 941 | 1,167 | 1,276 | 1,398 | 1,490 | 1,732 | 2,067 | 2,702 |
| Barclays Bank Mozambique | 891 | 1,029 | 1,080 | 990 | 740 | 1,475 | 1,370 | 1,733 |
| Moza Banco | 1,145 | 893 | 868 | 1,068 | 977 | 1,109 | 1,375 | 1,288 |
| Banco Único | 334 | 1,675 | 1,308 | 1,091 | 1,135 | 1,257 | 1,379 | 1,344 |
| Total Costs per Branch ('000 MZM) |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 20,514 | 20,910 | 21,751 | 25,698 | 25,128 | 27,419 | 31,969 | 33,176 |
| Millenniumbim | 23,594 | 22,695 | 23,159 | 23,830 | 24,772 | 27,455 | 31,684 | 32,738 |
| Standard Bank Mozambique | 46,886 | 57,693 | 65,970 | 67,382 | 71,195 | 85,336 | 107,732 | 135,753 |
| Barclays Bank Mozambique | 24,338 | 32,712 | 33,705 | 35,549 | 31,962 | 44,753 | 49,095 | 58,207 |
| Moza Banco | 48,477 | 23,196 | 19,077 | 29,217 | 32,548 | 36,278 | 69,435 | 45,802 |
| Banco Único | n.a. | 65,183 | 44,401 | 42,840 | 45,797 | 49,439 | 58,612 | 62,798 |
| Cost-to-Income (incl. Depreciation) |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 60.5\% | 62.9\% | 62.9\% | 64.8\% | 62.2\% | 61.9\% | 61.9\% | 54.4\% |
| Millenniumbim | 40.6\% | 36.4\% | 44.0\% | 43.6\% | 42.9\% | 42.1\% | 38.3\% | 37.9\% |
| Standard Bank Mozambique | 59.1\% | 51.4\% | 51.8\% | 54.4\% | 54.6\% | 46.8\% | 44.4\% | 41.5\% |
| Barclays Bank Mozambique | 91.1\% | 104.6\% | 119.8\% | 136.9\% | 87.2\% | 82.3\% | 67.0\% | 62.0\% |
| Moza Banco | 49.4\% | 88.4\% | 101.8\% | 87.8\% | 81.8\% | 85.4\% | 728.4\% | 98.4\% |
| Banco Único | n.m. | n.m. | 233.1\% | 108.6\% | 78.2\% | 64.5\% | 58.3\% | 51.0\% |
| Net LLP (\% of Loans) |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 0.48\% | 0.81\% | 0.18\% | 0.85\% | 1.30\% | 1.05\% | 1.25\% | 3.71\% |
| Millenniumbim | 2.10\% | 2.24\% | 1.22\% | 0.93\% | 0.88\% | 1.65\% | 2.10\% | 3.26\% |
| Standard Bank Mozambique | 0.16\% | 1.05\% | 2.18\% | 1.72\% | 0.84\% | 1.21\% | 3.81\% | 1.34\% |
| Barclays Bank Mozambique | 1.51\% | 4.20\% | 7.36\% | 2.05\% | 2.40\% | 1.62\% | 3.47\% | 2.71\% |
| Moza Banco | 0.40\% | 0.27\% | 1.44\% | 1.32\% | 1.07\% | 1.54\% | 8.55\% | 10.45\% |
| Banco Único | n.a. | 1.98\% | 1.94\% | 1.26\% | 2.17\% | 3.40\% | 1.69\% | 3.89\% |
| Tax Rate |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 17.0\% | 18.3\% | 15.1\% | 12.2\% | 25.2\% | 28.7\% | 25.3\% | 3.9\% |
| Millenniumbim | 18.0\% | 17.6\% | 17.3\% | 17.4\% | 18.5\% | 19.3\% | 28.1\% | 23.6\% |
| Standard Bank Mozambique | 31.0\% | 30.9\% | 29.3\% | 29.4\% | 29.4\% | 33.8\% | 35.1\% | 24.1\% |
| Barclays Bank Mozambique | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 22.3\% | 28.3\% |
| Moza Banco | 29.9\% | 22.4\% | 17.9\% | 39.3\% | 14.7\% | 9.9\% | 3.2\% | -0.1\% |
| Banco Único | 26.5\% | 31.9\% | $32.4 \%$ | 29.0\% | 42.0\% | 23.8\% | 29.2\% | $32.2 \%$ |
| ROE |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 26.1\% | 23.7\% | 24.5\% | 19.8\% | 17.6\% | 16.5\% | 12.6\% | 15.1\% |
| Millenniumbim | 28.5\% | 33.2\% | 24.2\% | 22.3\% | 20.7\% | 18.3\% | 21.3\% | 21.5\% |
| Standard Bank Mozambique | 27.6\% | 22.8\% | 20.5\% | 18.4\% | 19.8\% | 23.0\% | 22.1\% | 32.0\% |
| Barclays Bank Mozambique | 2.6\% | -20.5\% | -28.9\% | -35.7\% | -0.5\% | 8.1\% | 13.4\% | 20.4\% |
| Moza Banco | 20.1\% | 2.5\% | -5.1\% | 1.6\% | 7.3\% | 3.3\% | 189.8\% | -20.3\% |
| Banco Único | -61.0\% | -62.5\% | -27.1\% | -10.8\% | 1.6\% | 5.9\% | 18.1\% | 16.3\% |
| ROA |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 1.95\% | 1.96\% | 1.90\% | 1.46\% | 1.32\% | 1.36\% | 1.00\% | 1.51\% |
| Millenniumbim | 4.36\% | 5.93\% | 4.35\% | 3.94\% | 3.57\% | 3.10\% | 3.62\% | 4.49\% |
| Standard Bank Mozambique | 2.47\% | 3.42\% | 2.94\% | 2.83\% | 3.20\% | 3.52\% | 3.49\% | 6.40\% |
| Barclays Bank Mozambique | 0.41\% | -2.41\% | -4.53\% | -3.51\% | -0.07\% | 1.31\% | 2.10\% | 3.69\% |
| Moza Banco | 4.63\% | 0.73\% | -0.78\% | 0.15\% | 0.66\% | 0.26\% | -19.04\% | -5.47\% |
| Banco Único | -39.29\% | -16.04\% | -4.08\% | -1.13\% | 0.16\% | 0.69\% | 1.94\% | 2.16\% |

Sources: Annual Reports and Eaglestone Securities.

| SIX MAJOR BANKS - MaIN INDICATORS (CONT.) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
| Loans/Deposits |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 88.8\% | 85.5\% | 73.4\% | 75.4\% | 80.0\% | 75.5\% | 80.4\% | 64.1\% |
| Millenniumbim | 83.6\% | 75.4\% | 70.9\% | 74.2\% | 73.6\% | 74.4\% | 80.0\% | 61.6\% |
| Standard Bank Mozambique | 42.0\% | 46.4\% | 42.5\% | 53.0\% | 59.6\% | 53.9\% | 47.9\% | 33.5\% |
| Barclays Bank Mozambique | 69.2\% | 69.4\% | 58.7\% | 66.1\% | 70.3\% | 67.3\% | 70.1\% | 48.1\% |
| Moza Banco | 73.2\% | 82.1\% | 79.9\% | 71.1\% | 80.7\% | 72.5\% | 106.8\% | 85.1\% |
| Banco Único | n.a. | 13.1\% | 54.3\% | 73.3\% | 72.8\% | 64.2\% | 59.4\% | 54.0\% |
| Loans/Assets |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 63.9\% | 63.0\% | 54.0\% | 54.7\% | 59.1\% | 55.4\% | 57.7\% | 46.9\% |
| Millenniumbim | 62.7\% | 55.1\% | 52.3\% | 54.5\% | 54.5\% | 55.1\% | 56.5\% | 44.7\% |
| Standard Bank Mozambique | 35.2\% | 36.7\% | 35.3\% | 42.9\% | 46.5\% | 40.1\% | 37.0\% | 25.2\% |
| Barclays Bank Mozambique | 43.2\% | 45.6\% | 40.1\% | 46.1\% | 43.4\% | 48.6\% | 52.1\% | 34.4\% |
| Moza Banco | 53.8\% | 54.9\% | 57.2\% | 55.7\% | 59.1\% | 57.2\% | 62.0\% | 57.3\% |
| Banco Único | n.a. | 7.3\% | 43.8\% | 60.3\% | 60.1\% | 54.0\% | 50.2\% | 44.6\% |
| Deposits/Liabilities |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 77.8\% | 80.3\% | 79.7\% | 78.3\% | 79.8\% | 79.9\% | 78.0\% | 81.2\% |
| Millenniumbim | 88.5\% | 88.9\% | 89.8\% | 89.2\% | 89.5\% | 89.2\% | 85.1\% | 91.7\% |
| Standard Bank Mozambique | 92.0\% | 93.2\% | 96.7\% | 95.8\% | 92.9\% | 88.0\% | 91.8\% | 94.0\% |
| Barclays Bank Mozambique | 74.1\% | 74.5\% | 80.9\% | 77.3\% | 73.5\% | 86.0\% | 88.3\% | 87.3\% |
| Moza Banco | 95.6\% | 94.2\% | 84.4\% | 86.1\% | 80.5\% | 85.5\% | 52.7\% | 92.2\% |
| Banco Único | n.a. | 74.8\% | 94.8\% | 91.8\% | 91.3\% | 95.3\% | 94.6\% | 95.1\% |
| Loans in Local Currency (\% of Total) |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 58.3\% | 63.8\% | 57.8\% | 57.6\% | 63.4\% | 65.0\% | 56.2\% | 57.5\% |
| Millenniumbim | 76.2\% | 80.9\% | 74.8\% | 76.1\% | 79.0\% | 78.5\% | 74.9\% | 76.5\% |
| Standard Bank Mozambique | 67.8\% | 69.2\% | 65.0\% | 63.4\% | 66.6\% | 64.9\% | 62.0\% | 56.3\% |
| Barclays Bank Mozambique | 86.2\% | 88.5\% | 93.6\% | 88.9\% | 87.9\% | 86.2\% | 78.9\% | 83.3\% |
| Moza Banco | 84.9\% | 82.8\% | 94.1\% | 96.8\% | 88.7\% | 88.8\% | 81.9\% | 87.1\% |
| Banco Único | n.a. | 51.6\% | 82.8\% | 83.6\% | 86.8\% | 88.4\% | 80.0\% | 75.5\% |
| Deposits in Local Currency (\% of Total) |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 58.7\% | 72.7\% | 75.2\% | 77.5\% | 77.1\% | 75.2\% | 68.2\% | 76.2\% |
| Millenniumbim | 67.2\% | 74.8\% | 73.9\% | 77.1\% | 79.1\% | 75.0\% | 70.6\% | 75.6\% |
| Standard Bank Mozambique | 35.7\% | 48.7\% | 42.1\% | 47.6\% | 49.8\% | 45.0\% | 45.3\% | 56.0\% |
| Barclays Bank Mozambique | 76.0\% | 85.9\% | 71.6\% | 67.8\% | 71.0\% | 70.3\% | 62.8\% | 66.8\% |
| Moza Banco | 65.7\% | 74.8\% | 86.0\% | 86.4\% | 88.5\% | 82.3\% | 79.4\% | 84.8\% |
| Banco Único | n.a. | 84.2\% | 64.0\% | 74.4\% | 75.2\% | 67.9\% | 60.7\% | 69.4\% |
| Loans per Branch ('000 MZM) |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 317,199 | 266,625 | 287,531 | 340,266 | 347,709 | 363,257 | 429,523 | 371,338 |
| Millenniumbim | 277,639 | 247,770 | 253,181 | 305,227 | 342,137 | 392,491 | 444,790 | 330,178 |
| Standard Bank Mozambique | 314,469 | 375,166 | 439,188 | 511,382 | 558,809 | 671,831 | 737,206 | 550,330 |
| Barclays Bank Mozambique | 95,817 | 133,796 | 140,679 | 171,944 | 210,167 | 223,784 | 279,525 | 201,725 |
| Moza Banco | 391,472 | 152,104 | 155,261 | 229,135 | 303,330 | 304,025 | 311,746 | 288,321 |
| Banco Único | n.a. | 23,146 | 231,580 | 337,401 | 444,916 | 510,284 | 570,223 | 538,468 |
| Deposits per Branch ('000 MZM) |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 357,174 | 311,862 | 391,848 | 451,314 | 434,556 | 481,154 | 534,275 | 579,496 |
| Millenniumbim | 332,284 | 328,456 | 357,074 | 411,298 | 464,721 | 527,838 | 555,789 | 535,600 |
| Standard Bank Mozambique | 747,889 | 809,109 | 1,032,899 | 965,314 | 937,161 | 1,246,781 | 1,539,928 | 1,643,227 |
| Barclays Bank Mozambique | 138,448 | 192,754 | 239,669 | 260,303 | 298,754 | 332,412 | 399,006 | 419,609 |
| Moza Banco | 535,159 | 185,239 | 194,304 | 322,276 | 375,877 | 419,232 | 291,969 | 338,870 |
| Banco Único | n.a. | 176,706 | 426,416 | 460,501 | 610,869 | 794,546 | 960,296 | 996,717 |
| Solvency Ratio |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 12.3\% | 13.1\% | 10.9\% | 11.9\% | 8.6\% | 12.7\% | 14.0\% | 17.1\% |
| Millenniumbim | 15.1\% | 17.9\% | 21.7\% | 21.4\% | 19.0\% | 19.8\% | 18.8\% | 17.1\% |
| Standard Bank Mozambique | 10.8\% | 19.0\% | 17.7\% | 13.3\% | 9.7\% | 15.3\% | 17.0\% | 20.4\% |
| Barclays Bank Mozambique | 17.1\% | 16.8\% | 30.5\% | 8.2\% | 27.3\% | 24.7\% | 19.7\% | 24.8\% |
| Moza Banco | n.a. | 35.5\% | 17.6\% | 13.5\% | 10.5\% | 9.9\% | -98.9\% | 23.5\% |
| Banco Único | 13.8\% | 37.4\% | 17.2\% | 9.8\% | 10.0\% | 16.4\% | 12.4\% | 17.7\% |
| NPL Ratio |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 1.55\% | 1.13\% | 0.96\% | 2.79\% | 1.93\% | 1.21\% | 3.58\% | 8.40\% |
| Millenniumbim | 1.11\% | 1.71\% | 2.12\% | 1.85\% | 2.47\% | 4.31\% | 4.04\% | 5.55\% |
| Standard Bank Mozambique | 0.79\% | 0.94\% | 2.77\% | 2.61\% | 2.03\% | 1.57\% | 7.93\% | 4.78\% |
| Barclays Bank Mozambique | 6.19\% | 13.99\% | 13.51\% | 13.36\% | 13.93\% | 9.44\% | 17.82\% | 6.55\% |
| Moza Banco | 3.69\% | 4.47\% | 1.54\% | 3.28\% | 2.22\% | 2.27\% | 7.85\% | 9.45\% |
| Banco Único | n.a. | 0.00\% | 0.15\% | 1.38\% | 1.78\% | 3.33\% | 2.12\% | 3.22\% |
| NPL Coverage |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 140.7\% | 205.0\% | 198.3\% | 66.1\% | 122.7\% | 155.9\% | 66.1\% | 50.0\% |
| Millenniumbim | 481.0\% | 414.0\% | 326.9\% | 315.7\% | 212.3\% | 137.5\% | 180.1\% | 174.2\% |
| Standard Bank Mozambique | 57.6\% | 88.4\% | 75.0\% | 85.8\% | 88.8\% | 130.2\% | 62.0\% | 149.1\% |
| Barclays Bank Mozambique | 54.1\% | 36.1\% | 73.8\% | 63.4\% | 52.8\% | 64.8\% | 31.6\% | 110.8\% |
| Moza Banco | 104.0\% | 61.1\% | 156.0\% | 82.6\% | 118.6\% | 122.6\% | 131.8\% | 171.1\% |
| Banco Único | n.a. | n.a. | 1379.4\% | 169.8\% | 175.9\% | 135.8\% | 179.4\% | 200.0\% |
| BS Provisions/Loans (gross) |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 2.17\% | 2.32\% | 1.90\% | 1.84\% | 2.37\% | 1.89\% | 2.37\% | 4.20\% |
| Millenniumbim | 5.36\% | 7.08\% | 6.93\% | 5.83\% | 5.23\% | 5.92\% | 7.28\% | 9.67\% |
| Standard Bank Mozambique | 0.45\% | 0.83\% | 2.08\% | 2.24\% | 1.80\% | 2.05\% | 4.92\% | 7.13\% |
| Barclays Bank Mozambique | 3.35\% | 5.05\% | 9.96\% | 8.46\% | 7.35\% | 6.12\% | 5.64\% | 7.26\% |
| Moza Banco | 3.84\% | 2.73\% | 2.41\% | 2.71\% | 2.63\% | 2.79\% | 10.35\% | 16.17\% |
| Banco Único | n.a. | 1.94\% | 2.00\% | 2.34\% | 3.14\% | 4.52\% | 3.80\% | 6.44\% |

## ANNEX II - SIX MAJOR BANKS COMPARISON (GRAPHS)



Sources: Annual Reports and Eaglestone Securities.

NET LOANS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

DEPOSITS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

## REVENUES (MZM MILLION)



Sources: Annual Reports and Eaglestone Securities.

EQUITY (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

REVENUE BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

COSTS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

COSTS BREAKDOWN - 2017


Sources: Annual Reports and Eaglestone Securities.

COST OF RISK (NET LOAN LOSS PROVISIONS / LOANS)


Sources: Annual Reports and Eaglestone Securities.

NET PROFIT (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities

## NUMBER OF BRANCHES



Sources: Annual Reports and Eaglestone Securities.

NUMBER OF EMPLOYEES


[^7]
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## Disclosures

Eaglestone was founded in December 2011 with the aim to be a committed partner for the development of businesses located primarily in Sub-Saharan Africa and to support the development of renewable energy projects on a global basis.
The company has three business activities - financial advisory services, asset management and brokerage - and currently has offices in Amsterdam, Cape Town London, Lisbon, Luanda and Maputo

Eaglestone is committed to operating and behaving according to the highest standards of corporate governance. Its subsidiary in the United Kingdom is authorized and regulated by the Financial Conduct Authority.

Eaglestone operates with a clear vision and mission to act on behalf of and in the best interests of all its stakeholders, whether they are investors, employees or users of its services.

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[^0]:    Sources: Annual Reports and Eaglestone Securities

[^1]:    Sources: Annual Reports and Eaglestone Securities.

[^2]:    Sources: Annual Reports and Eaglestone Securities.

[^3]:    Sources: Annual Reports and Eaglestone Securities

[^4]:    Sources: Annual Reports and Eaglestone Securities.

[^5]:    Sources: Annual Reports and Eaglestone Securities.

[^6]:    Sources: Annual Reports and Eaglestone Securities

[^7]:    Sources: Annual Reports and Eaglestone Securities

