Mozambican Banks

More challenging environment impacts 2019 results
Banks faced a slowing economy and lower interest rates
The Mozambican banking sector continued to face a slowing domestic economy and a lower interest rate environment during 2019. Economic growth reached $2.2 \%$, well below the $3.75 \%$ recorded in 2016-17 and the $3.4 \%$ in the previous year. The gradual drop in inflation also allowed the central bank to continue easing monetary policy, with its reference interest rates cut an additional two times (for a combined 150bps) after already aggressive reductions in 2018 ( 525 bps in the MIMO rate). Moreover, the central bank lifted its reserve requirements in foreign currency by 900bps to $36 \%$, while slightly reducing the ones in meticais (100bps to $13 \%$ ) towards year-end. Although commercial banks adjusted their interest rates in response to lower central bank rates, these adjustments were not as material as the ones witnessed in 2018. Still, the lower interest rates and significantly more demanding reserve requirements impacted margins and, as result, net interest income.

Net profit was hit by (quite) muted revenue growth and higher loan provisions The combined net profit of the six largest banks in the country (representing 85-90\% of the sector) reached MZM 16,168 million (US\$ 263 million) in 2019. This is $7.6 \%$ below the bottom-line of the previous year. It reflects a very modest improvement in revenues (just over 1\% YoY) as well as higher loan impairments, which results from an increasingly more challenging economic environment. Overall, the combined ROE of these banks stood at an estimated $16.1 \%$, while ROA reached $2.90 \%$.

Efficiency levels deteriorated slightly
The operating performance of these banks showed that revenue growth was clearly impacted by a slightly weaker contribution from net interest income ( $71.1 \%$ of total revenues vs. $72.3 \%$ in 2018) and other banking income. On the other hand, they saw another double-digit increase in fees that reflects, in large part, higher retail banking activity. Costs expanded above the inflation rate once again, as the sector continued to expand its branch network and hire more staff (this time at a faster pace than in recent years). This means that the combined cost-to-income ratio rose to $51.9 \%$ from $48.9 \%$ in 2018, which still compares favorably with other African countries.

L/D ratio falls further below $50 \%$, despite slight recovery in loans
The combined net assets of the six banks reached MZM 556,798 million (US\$ 9,058 million), advancing slightly more than $10 \%$ YoY, as the sector increased the amount of cash and deposits at the central bank and, in some cases, the portfolio of treasury instruments. Loans recovered slightly (after contracting in the previous two years) as lower interest rates made these more accessible to companies and households. Still, net loans represented only $34 \%$ of the total assets, remaining at a multi-year low. In particular, foreign currency loans fell sharply yet again, while loans in meticais were up by nearly $12 \%$ YoY. Deposits grew at a double-digit pace, with another healthy improvement in local currency deposits. Overall, loans and deposits in meticais represented over $70 \%$ of their respective total while $60 \%$ of total deposits were sight deposits. The loans-to-deposits (L/D) ratio stood further below 50\% (at 45.6\%) after falling below this level for the first time in many years in 2018. Asset quality ratios deteriorated slightly in the period, with the NPL ratio reaching $6.24 \%$ and the NPL coverage ratio $152.9 \%$. Finally, the total solvency ratio of the six banks stood at an estimated $28.6 \%$, with all banks recording a ratio above the required $10 \%$ minimum.

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## ECONOMIC OVERVIEW

Mozambique's economic growth continued to slow in 2019 after an already sharp deceleration in the previous three years, particularly when compared with the country's growth performance during the decade of 2006-15 (annual growth average of $7.3 \%$ in the period). Real GDP growth reached $2.2 \%$ last year, down from $3.75 \%$ in 2016-17 and $3.4 \%$ in 2018. This slowdown was mostly due to a contraction in the mining industry ( $-1.8 \%$ ) and moderate growth in agriculture ( $1.2 \%$ ), which still reflects the negative impact from the cyclones that took place at the start of 2019. Agriculture remained by far the largest sector of the economy accounting for just below $23 \%$ of GDP last year.

Despite the contraction recorded in 2019, the country's mining industry has clearly remained the fast-growing area of the economy in recent years, with figures from the National Statistics Institute (INE) showing an annual average growth rate of $16.8 \%$ during 2012-19. This was followed by an expansion in activity in financial services (9.8\%) and retail (5.6\%). Agriculture saw a more modest average annual growth of $2.9 \%$ in the period.
It is worth noting that Mozambique expanded at a slower pace than the average of Sub-Saharan Africa in 2019. According to the IMF, growth in the region stood at $3.3 \%$ last year, above the $2.2 \%$ in the country. This was the first time that economic activity underperformed the average of the region since 2010 and comes despite the challenging economic environment in the two largest economies (Nigeria and South Africa) in the last few years.

Economic activity continued to decelerate in 2019 after a contraction in the mining industry and weak growth in agriculture

The mining industry has expanded at an average annual growth rate of 16.8\% during 2012-19

Mozambique expanded at a slower pace than the average in Sub-Saharan Africa for the first time since 2010

REAL GDP GROWTH (2010-19)


Sources: INE and IMF.

GDP STRUCTURE (2019)


Source: INE.

Consumer price data released by the INE show a slight increase in annual inflation towards the end of 2019, remaining nevertheless at a relatively low level in the period. Annual inflation reached $3.50 \%$ in December while the 12 -month average was $2.78 \%$. These figures compare with $3.52 \%$ and $3.91 \%$, respectively, in December 2018. In terms of components, the evolution of annual inflation during 2019 largely reflected the increase in the prices of food and nonalcoholic beverages. According to the INE, this was due to the lower supply of agricultural goods produced domestically, in particular fruits and vegetables.

CONSUMER PRICE INDEX - YOY AND 12M AVERAGE


Source: INE.

ANNUAL INFLATION - BIGGEST CONTRIBUTORS (2019)


[^0]The increase in inflation was smoothened by the relative stability in the prices of administered goods, which benefitted from the decline in fuel costs as a result of the favorable evolution in average crude prices, especially in the second half of 2019.

Low inflation levels allowed the Banco de Moçambique to continue easing monetary policy in 2019. The reference lending rate (FPC) and the interbank reference lending rate (MIMO) were both cut by 150 basis points (bps) during the year to $15.75 \%$ and $12.75 \%$, respectively. The interest rate cuts occurred on two different occasions: June (100bps) and August (50bps).

Commercial banks operating in the country have also adjusted their interest rates in response to the cuts in central bank reference rates in the last couple of years, although these adjustments lost some momentum in 2019. Central bank data shows that the average retail interest rate for a 12-month loan stood at $21.0 \%$ at end-2019. This compares with $20.7 \%$ in December 2018 and $28.0 \%$ in the previous year. These lower rates have allowed some recovery in credit growth, as demonstrated in the graph below.

The increase in inflation was smoothened by some stability in fuel prices

The central bank continued to lower interest rates in 2019 due to the benign inflation outlook

## Commercial banks have

 adjusted their interest rates to reflect the central bank's monetary policy easing in the last two years, allowing for some recovery in credit growthINFLATION, CENTRAL AND COMMERCIAL BANKS RATES


Sources: INE and Banco de Moçambique.

CREDIT GROWTH (YOY CHANGE)


Source: Banco de Moçambique.

## BANKING SECTOR OVERVIEW

The Mozambican banking sector includes 18 banks registered at the Banco de Moçambique after the merger of Moza Banco with Banco Terra in August 2019. None of these banks is listed and most of them are units of foreign lenders or controlled by international investors. The financial system also comprises nine smaller lenders (micro-banks), eight credit cooperatives and 430 microfinance operators, which, for a country with a population of about 30 million, is quite significant when compared with other countries in the African continent.

| MOZAMBICAN BANKING SYSTEM |  |  |
| :---: | :---: | :---: |
|  | Start of Operations | Majority Shareholder |
| Standard Bank Moçambique | 1967 | Standard Bank (South Africa) |
| Millenniumbim | 1995 | Millenniumbcp (Portugal) |
| BCI - Fomento | 1996 | CGD Group (Portugal) |
| Socremo - Banca de Microfinanças | 1998 | AfriCap Microfinance Investment Company (Mauritius) |
| Société Générale Moçambique (1) | 1999 | Société Générale (France) |
| African Banking Corporation (Moçambique) | 1999 | BancABC (Bots wana) |
| Ecobank Moçambique (2) | 2000 | Ecobank Group (Togo) |
| Opportunity Bank (3) | 2005 | Opportunity Transformation Investments Inc. (USA) |
| Barclays Bank Moçambique | 2005 | Absa Group (South Africa) |
| FNB Moçambique | 2007 | First Rand Group (South Africa) |
| Moza Banco (4) | 2008 | Kuhanha (5) (Mozambique) |
| United Bank for Africa Moçambique | 2010 | UBA (Nigeria) |
| Banco Mais (6) | 2010 | BISON Capital Financial Holding (China) |
| Banco Nacional de Investimento | 2011 | IGEPE (Mozambique) |
| Banco Único | 2011 | Nedbank (South Africa) |
| Banco Letshego | 2011 | Letshego Holdings (Botswana) |
| Capital Bank | 2013 | FMB Group (Malawi) |
| BIG-Banco de Investimento Global | 2016 | Banco BIG (Portugal) |

$\overline{\text { (1) Previously Mauritius Commercial Bank (Moçambique); (2) Ecobank bought Banco ProCredit in June 2014; (3) Previously Banco Oportunidade de Moçambique; }}$
(4) Banco Terra merged with Moza Banco in August 2019; (5) Manages the pension fund of Banco de Moçambique; (6) Previouly Banco Tchuma.

Source: Annual Reports

The financial system is also increasingly more developed, with a larger presence of the banking sector in the local economy. In particular, over the years, there has been an increase in financial

There are currently 18 banks registered at the Banco de Moçambique
inclusion levels, reflected in a larger number of clients that have access to a bank account, more available banking products, as well as a greater and wider presence of the branch network in the country. The latest available data provided by the central bank indicates that (1) the number of bank accounts increased from 2,114,226 in 2011 to $4,898,936$ last year, (2) the branch network rose from 457 in 2011 to 694 in 2019, with nearly $73 \%$ concentrated in urban areas and (3) the number of ATMs went from 853 to 1,766 in the same period. We detail in the table below some of the key financial inclusion indicators of the sector in the period 2011-19.

| FINANCIAL INCLUSION INDICATORS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2011 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Bank accounts (per Km2) | 2.6 | 4.3 | 5.5 | 6.6 | 6.1 | 6.4 | 6.1 |
| Bank cards (per Km2) | 3.2 | 4.3 | 3.8 | 4.3 | 4.1 | 4.2 | 3.7 |
| Branches (per 10,000 Km2) | 5.7 | 7.2 | 7.7 | 8.2 | 8.2 | 8.7 | 8.5 |
| Urban areas | 96.2 | 120.8 | 129.7 | 132.6 | 136.0 | 143.4 | 129.5 |
| Rural areas | 1.5 | 1.8 | 1.9 | 2.4 | 2.2 | 2.3 | 2.8 |
| ATMs (per 10,000 km2) | 10.7 | 16.3 | 19.7 | 21.0 | 21.8 | 25.6 | 22.0 |
| POS (per 10,000 km2) | 80.2 | 183.7 | 256.2 | 320.3 | 389.9 | 402.9 | 459.1 |
| Bank accounts (per 100,000 adults) | 18.8 | 25.1 | 31.1 | 36.0 | 32.5 | 32.7 | 31.4 |
| Bank cards (per 100,000 adults) | 22.7 | 30.4 | 26.7 | 23.7 | 21.8 | 21.4 | 18.8 |
| Branches (per 100,000 adults) | 3.6 | 4.3 | 4.6 | 4.5 | 4.4 | 4.5 | 4.4 |
| Urban areas | 12.3 | 10.8 | 11.6 | 10.8 | 10.6 | 10.7 | 9.6 |
| Rural areas | 1.2 | 1.4 | 1.5 | 2.0 | 1.8 | 1.9 | 2.2 |
| ATMs (per 10,000 adults) | 6.8 | 9.5 | 11.4 | 11.5 | 11.6 | 13.1 | 11.3 |
| POS (per 10,000 adults) | 50.9 | 106.7 | 148.8 | 175.3 | 207.0 | 207.0 | 235.9 |
| Districts with bank branches (\% of total) | 45.3\% | 53.9\% | 68.0\% | 76.6\% | 59.7\% | 68.8\% | 72.7\% |
| Loans (MZM million) per 1,000 adults | 7.8 | 14.1 | 16.4 | 17.9 | 15.0 | 14.7 | 14.4 |
| Deposits (MZM million) per 1,000 adults | 10.0 | 17.2 | 21.4 | 22.7 | 23.2 | 23.7 | 26.6 |
| Bank accounts (\% of adult population) | 16.8\% | 25.1\% | 31.1\% | 36.0\% | 32.5\% | 32.7\% | 30.5\% |

Meanwhile, the Banco de Moçambique has played a bigger supervisory role of the banking sector, adjusting the existing regulation when needed in order to ensure the implementation of the best international practices. In 2019, the central bank issued several legislation aimed at improving the quality of the information provided by the local financial institutions as well as its transparency. These include norms related to (1) the disclosure of required information upon receiving client deposits, (2) interbank compensation and liquidity, (3) intraday credit, (4) transfer liquidation, (5) buy/sell conditions of foreign currency in the FX market, (6) ratios and prudential investment limits and (7) clearance and constitution of mandatory reserves.

## OVERVIEW OF 2019 RESULTS

In this report, we look at the 2019 financial accounts of the six largest banks operating in the country and extrapolate these figures in order to try to analyze the main trends for the sector. These banks are Banco Comercial e de Investimento (BCI), Millennium bim, Standard Bank Moçambique, Moza Banco, Absa Bank Moçambique and Banco Único. They represent about $85-90 \%$ of the sector's total assets, loans and deposits. Therefore, we think the combined accounts of these banks provide a fairly accurate picture of the performance of the sector.

| SIX MAJOR BANKS - 2019 |  |  |  |  |  |  |  | Milli |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Assets |  | Loans |  | Deposits |  | Net Profit |  | Branches | Employees |
|  | MZM | US\$ | MZM | US\$ | MZM | US\$ | MZM | US\$ |  |  |
| BCI - Fomento | 163,393 | 2,658 | 66,190 | 1,077 | 125,345 | 2,039 | 3,427 | 56 | 208 | 2,841 |
| Millenniumbim | 163,389 | 2,658 | 44,293 | 721 | 118,056 | 1,921 | 7,023 | 114 | 200 | 2,524 |
| Standard Bank Mozambique | 119,286 | 1,941 | 28,447 | 463 | 88,479 | 1,439 | 4,941 | 80 | 40 | 1,198 |
| Moza Banco | 41,817 | 680 | 23,875 | 388 | 29,346 | 477 | -776 | -13 | 62 | 919 |
| Absa Bank Mozambique | 41,167 | 670 | 16,273 | 265 | 31,508 | 513 | 1,048 | 17 | 44 | 756 |
| Banco Único | 27,746 | 451 | 10,477 | 170 | 22,515 | 366 | 506 | 8 | 23 | 620 |

We break our report into two sections. First, we look at the main balance sheet and profit and loss account numbers on a combined basis. We also present the key ratios for both financial statements. Second, we look at each of the six banks individually in more detail and analyze their 2019 accounts separately. In the annex, we provide several tables and graphs comparing the key figures and indicators for these banks.
has also been a clear
increase in financial inclusion levels

The central bank has played a bigger supervisory role of the banking sector

We analyze the 2019 results of the six largest banks operating in Mozambique

We look at the figures both on a combined and individual basis

## BALANCE SHEET

The combined net assets of these six banks reached MZM 556,798 million (US\$ 9,058 million) in 2019 , rising $10.3 \%$ relatively to the previous year and at a slightly faster growth rate than the one recorded in $2018(9.8 \%)$. This performance was mostly due to a higher amount of cash and deposits at the central bank while some players also stated that they increased their portfolio of treasury instruments in the period.

Total net loans saw a modest recovery of $1.9 \%$ YoY after falling in 2017-18, standing at MZM 189,555 million. In particular, net lending in local and foreign currencies posted a mixed performance, as loans in meticais rose $11.9 \%$ YoY while loans in foreign currency continued to see a sharp drop ( $-23.2 \%$ YoY). This recovery in loan growth is largely explained by the impact of the less restrictive monetary policy carried out by the central bank, as this has led to a gradual decline in reference interest rates in the market and, as a result, facilitated the access of market participants to loans from the banking sector.

Overall, the combined net loans of these six banks accounted for $34.0 \%$ of their assets in 2019, which compares with $36.8 \%$ in the previous year and is once again well below the levels above $50 \%$ witnessed in the years prior to 2017. The loan portfolio of these banks also comprised mostly loans in local currency, accounting for $78.3 \%$ of the total (vs. $71.4 \%$ in 2018).

Net assets rose $10.3 \%$ YoY in 2019

The banking sector saw a slight recovery in net loans after two years of declines, as lower interest rates made lending more accessible to market participants

Net loans were only $34.0 \%$ of total assets while loans in meticais still represented well over 70\% of the total loan portfolio

NET ASSETS (2011-19) - BILLION MZM


Sources: Annual Reports and Eaglestone Securities.

LOANS BY TYPE OF CURRENCY (2011-19)


Sources: Annual Reports and Eaglestone Securities.

Loan loss provisions in the balance sheet stabilized in 2019 after advancing at a rapid pace in recent years and represented $9.55 \%$ of total gross loans. This compares with $9.85 \%$ of total gross loans in 2018. These higher provisioning levels reflect the deterioration in asset quality ratios in recent years, particularly since 2017, and a more prudent approach from the banking sector in the current economic environment marked by relatively slower growth.

The combined NPL ratio of the six banks rose to $6.24 \%$ (from $5.91 \%$ in 2018), despite the continued decline in interest rates and its favorable impact on affordability levels. In absolute terms, NPLs rose $7.4 \%$ YoY after unexpectedly falling $12.8 \%$ in the previous year. The NPL coverage ratio (measured by provisions over NPLs) fell to $152.9 \%$ from $166.7 \%$ in 2018.

Provisions in the balance sheet stabilized in 2019 after rising significantly in recent years

The NPL ratio deteriorated despite the continued decline in interest rates and its favorable impact on affordability levels

ASSET QUALITY INDICATORS (2011-19)


Sources: Annual Reports and Eaglestone Securities.

BAL. SHEET PROVISIONS (\% OF GROSS LOANS) (2011-19)


Sources: Annual Reports and Eaglestone Securities.

Meanwhile, total deposits of these six banks expanded once again at close to $11 \%$ annually, reaching MZM 415,250 million (US\$ 6,755 million). Deposits are clearly the main source of funding of the sector, as they represented $91 \%$ of total liabilities. Deposits in meticais advanced $13.6 \%$ and accounted for $73.6 \%$ of the total deposit base, while deposits denominated in foreign currency rose a more modest $3.8 \%$. Moreover, sight deposits were up $11.8 \% \mathrm{YoY}$ and represented $60.1 \%$ of total deposits, a figure that has not changed much in the period 2011-19.

Deposits expanded once again at a double-digit growth rate thanks to another strong increase in local currency deposits

DEPOSITS BY TYPE OF CURRENCY (2011-19)


Sources: Annual Reports and Eaglestone Securities.

DEPOSITS BY MATURITY (2011-19)


Sources: Annual Reports and Eaglestone Securities.

All in all, this means that the combined loans-to-deposits ratio continued to decline last year, standing further below the $50 \%$-level (at $45.6 \%$ ) after falling below this level for the first time in 2018. Also, according to our estimates, the combined solvency ratio of the six banks improved to $28.6 \%$ (from $22.8 \%$ in the previous year), standing well above the regulatory requirement of $12 \%$ imposed by the Banco de Moçambique for banks operating in the country.

The loans-to-deposits ratio fell further below the 50\%level while the solvency ratio improved to an estimated $28.6 \%$

LOANS TO DEPOSITS RATIO (2011-19)


Sources: Annual Reports and Eaglestone Securities.

SOLVENCY RATIO (2011-19)


Sources: Annual Reports and Eaglestone Securities.

| SIX MAJOR BANKS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million MZM |  |  |  |  | Million US\$ |  |  |  |  | \% Change (M/ZM) |  |  |  |
| Year | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 | 16/15 | 17/16 | 18/17 | 19/18 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 384,508 | 439,513 | 460,058 | 504,961 | 556,798 | 8,377 | 6,160 | 7,795 | 8,215 | 9,058 | 14.3\% | 4.7\% | 9.8\% | 10.3\% |
| Customer Loans (net) | 201,122 | 233,476 | 192,176 | 185,983 | 189,555 | 4,382 | 3,272 | 3,256 | 3,026 | 3,084 | 16.1\% | -17.7\% | -3.2\% | 1.9\% |
| Local Currency Loans | 148,468 | 157,915 | 131,028 | 133,285 | 149,103 | 3,235 | 2,213 | 2,220 | 2,168 | 2,426 | 6.4\% | -17.0\% | 1.7\% | 11.9\% |
| Foreign Currency Loans | 52,654 | 75,560 | 61,147 | 52,698 | 40,452 | 1,147 | 1,059 | 1,036 | 857 | 658 | 43.5\% | -19.1\% | -13.8\% | -23.2\% |
| Loan Loss Provisions | 7,767 | 12,964 | 15,927 | 20,315 | 20,003 | 169 | 182 | 270 | 330 | 325 | 66.9\% | 22.9\% | 27.6\% | -1.5\% |
| Non-Performing Loans | 6,124 | 12,311 | 13,979 | 12,185 | 13,087 | 133 | 173 | 237 | 198 | 213 | 101.0\% | 13.5\% | -12.8\% | 7.4\% |
| Customer Deposits | 286,966 | 318,145 | 337,647 | 374,629 | 415,250 | 6,252 | 4,459 | 5,721 | 6,095 | 6,755 | 10.9\% | 6.1\% | 11.0\% | 10.8\% |
| Local Currency Deposits | 200,512 | 204,507 | 241,532 | 268,978 | 305,564 | 4,368 | 2,866 | 4,092 | 4,376 | 4,971 | 2.0\% | 18.1\% | 11.4\% | 13.6\% |
| Foreign Currency Deposits | 86,453 | 113,637 | 96,115 | 105,652 | 109,686 | 1,884 | 1,593 | 1,629 | 1,719 | 1,784 | 31.4\% | -15.4\% | 9.9\% | 3.8\% |
| Sight Deposits | 175,862 | 196,625 | 204,859 | 223,162 | 249,485 | 3,831 | 2,756 | 3,471 | 3,630 | 4,059 | 11.8\% | 4.2\% | 8.9\% | 11.8\% |
| Term Deposits | 111,104 | 121,519 | 132,788 | 151,468 | 165,764 | 2,421 | 1,703 | 2,250 | 2,464 | 2,697 | 9.4\% | 9.3\% | 14.1\% | 9.4\% |
| Equity | 49,256 | 51,465 | 77,384 | 90,738 | 100,459 | 1,073 | 721 | 1,311 | 1,476 | 1,634 | 4.5\% | 50.4\% | 17.3\% | 10.7\% |
| MAIN RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loans/Deposits | 70.1\% | 73.4\% | 56.9\% | 49.6\% | 45.6\% | 70.1\% | 73.4\% | 56.9\% | 49.6\% | 45.6\% | 3.3\% | -16.5\% | -7.3\% | -4.0\% |
| Loans/Assets | 52.3\% | 53.1\% | 41.8\% | 36.8\% | 34.0\% | 52.3\% | 53.1\% | 41.8\% | 36.8\% | 34.0\% | 0.8\% | -11.3\% | -4.9\% | -2.8\% |
| Deposits/Liabilities | 85.6\% | 82.0\% | 88.2\% | 90.4\% | 91.0\% | 85.6\% | 82.0\% | 88.2\% | 90.4\% | 91.0\% | -3.6\% | 6.2\% | 2.2\% | 0.6\% |
| Loans in Local Currency (\% of Total) | 73.5\% | 67.4\% | 67.9\% | 71.4\% | 78.3\% | 73.5\% | 67.4\% | 67.9\% | 71.4\% | 78.3\% | -6.2\% | 0.5\% | 3.5\% | 6.9\% |
| Deposits in Local Currency (\% of Total) | 69.9\% | 64.3\% | 71.5\% | 71.8\% | 73.6\% | 69.9\% | 64.3\% | 71.5\% | 71.8\% | 73.6\% | -5.6\% | 7.3\% | 0.3\% | 1.8\% |
| Sight Deposits (\% of Total) | 61.3\% | 61.8\% | 60.7\% | 59.6\% | 60.1\% | 61.3\% | 61.8\% | 60.7\% | 59.6\% | 60.1\% | 0.5\% | -1.1\% | -1.1\% | 0.5\% |
| Loans per Branch ('000 MZM/US\$) | 386,773 | 443,028 | 358,537 | 335,105 | 328,518 | 8,426 | 6,209 | 6,075 | 5,452 | 5,344 | 14.5\% | -19.1\% | -6.5\% | -2.0\% |
| Deposits per Branch ('000 MZM/US\$) | 551,857 | 603,690 | 629,939 | 675,008 | 719,671 | 12,023 | 8,461 | 10,673 | 10,981 | 11,708 | 9.4\% | 4.3\% | 7.2\% | 6.6\% |
| NPL Ratio | 2.93\% | 5.00\% | 6.72\% | 5.91\% | 6.24\% | 2.93\% | 5.00\% | 6.72\% | 5.91\% | 6.24\% | 2.06\% | 1.72\% | -0.81\% | 0.34\% |
| NPL Coverage | 126.8\% | 105.3\% | 113.9\% | 166.7\% | 152.9\% | 126.8\% | 105.3\% | 113.9\% | 166.7\% | 152.9\% | -21.5\% | 8.6\% | 52.8\% | -13.9\% |
| BS Provisions/Loans (gross) | 3.72\% | 5.26\% | 7.65\% | 9.85\% | 9.55\% | 3.72\% | 5.26\% | 7.65\% | 9.85\% | 9.55\% | 1.54\% | 2.39\% | 2.19\% | -0.30\% |
| Solvency Ratio | 16.2\% | 5.5\% | 19.3\% | 22.8\% | 28.6\% | 16.2\% | 5.5\% | 19.3\% | 22.8\% | 28.6\% | -10.7\% | 13.8\% | 3.5\% | 5.8\% |

## PROFIT AND LOSS ACCOUNT

The combined profit and loss account of the six banks showed that total net profit fell by $7.6 \%$ YoY last year, reaching MZM 16,168 million (US\$ 263 million). This represents a return-onequity (ROE) of $16.1 \%$ and a return-on-assets (ROA) of $2.90 \%$ in the period.

As shown below, apart from 2012, 2016 and 2019, total net profit has consistently increased in recent years, standing last year at 3.1x the level recorded in 2011. In particular, the lower net profit in 2019 was due to a relatively weak revenue performance, which was insufficient to offset the impact from higher costs and loan impairments.

The combined net profit of the six banks fell by 7.6\% YoY

The lower net profit reflected a modest revenue performance, which was insufficient to offset the impact of higher costs and loan provisions

NET PROFIT (2011-19) - MILLION MZM


Sources: Annual Reports and Eaglestone Securities.

RETURN ON EQUITY AND RETURN ON ASSETS (2011-19)


Sources: Annual Reports and Eaglestone Securities.

Total revenues for these banks stood at MZM 54,947 million (US\$ 894 million). This is only a $1.3 \%$ annual increase (vs. $4.7 \%$ YoY in 2018) after both net interest income and other banking revenue remained relatively unchanged from the previous year. This evolution is once again explained by the impact of lower interest rates (from the central bank's monetary policy easing in 2018-19) on loan interest receipts as well as on the performance of the treasury instruments portfolio. This dual effect was larger than the marked reduction in deposit interest rates applied by most banks and the aforementioned recovery in loan growth.

Revenues were impacted by a lackluster performance in net interest income



Sources: Central Bank and Eaglestone Securities.
Sources: Central Bank and Eaglestone Securities.

The lower interest rate environment in 2018-19 contrasts with the one witnessed in recent years whereby the central bank followed a more restrictive monetary policy to combat high inflation levels. This is reflected in some banking sector indicators, including net interest margin, which is the ratio of net interest income over average total assets. According to our calculations, this ratio stood at $7.36 \%$, down from $8.13 \%$ in 2018 and a multi-year high of $8.35 \%$ in the previous year. The contribution of net interest income to total banking revenues reached $71.1 \%$ (vs. $72.3 \%$ in 2018).

Moreover, non-interest income such as fees saw another strong double-digit increase of $13.4 \%$ YoY after recovering $11.9 \%$ in 2018 from a weak performance in the previous year. This evolution reflects greater retail banking activity, namely in terms of more lending operations, while some banks also mentioned that they benefited from higher fees associated to electronic and home-banking platforms. On the other hand, other banking income stood flat from the previous year, despite some banks mentioning that they saw a strong performance in terms of operations in the foreign exchange market.

Net interest income accounted for $71.1 \%$ of total banking income

Fees recorded another strong performance while other banking income was mostly unchanged

NET INTEREST MARGIN (NII/ATA) (2011-19)


Sources: Annual Reports and Eaglestone Securities.

REVENUE BREAKDOWN (2011-19)


Sources: Annual Reports and Eaglestone Securities.

Meanwhile, total costs reached MZM 28,528 million (US\$ 464 million) in 2019, up $7.6 \%$ YoY. This compares with an average inflation of $2.78 \%$ recorded in the country last year. The sector continued to expand its branch network and hire more staff, with the total number of branches and employees of the six banks rising by 22 to 577 branches ( $4.0 \%$ ) and by 153 to 8,858 people (1.8\%).

The cost performance of the sector also reflected some changes in the accounting rules, namely from the implementation of IFRS 16 that states that real estate rents are no longer booked as "administrative costs" and instead recorded as "depreciation". As a result, this change had a favorable effect on "administrative costs", which basically stood flat in the period, while impacting "depreciation" levels (these were up $48.2 \%$ YoY).

Total costs increased above the inflation rate of 2019, reflecting the continued expansion of the branch network

There were also some changes in the accounting rules that impacted the cost structure of the banking sector

## NUMBER OF BRANCHES AND EMPLOYEES (2011-19)



Sources: Annual Reports and Eaglestone Securities.

COST BREAKDOWN (2011-19)


Sources: Annual Reports and Eaglestone Securities.

In terms of efficiency ratios, the relatively weak revenue improvement recorded in the period meant that the cost-to-income ratio reached $51.9 \%$, which compares with $48.9 \%$ in the previous year. Moreover, total costs per employee and total costs per branch continued to increase, namely by $4.9 \%$ and $3.5 \%$, respectively.

COSTS PER EMPLOYEE AND PER BRANCH (2011-19)


Sources: Annual Reports and Eaglestone Securities.

COST-TO-INCOME RATIO (2011-19)


Sources: Annual Reports and Eaglestone Securities.

Below the operating income line, net loan loss provisions increased 9.5\% YoY. This followed a sharp fall of $40 \%$ in 2018 after most banks had built large impairments in the previous two years. The strong increase in impairment levels witnessed during that period mainly resulted from (1) the robust expansion of the loan portfolio of the banking sector, (2) a more conservative approach from most banks to face the more challenging macro environment in the country and (3) the impact of higher interest rates on asset quality levels. Overall, cost-of-risk (measure by the ratio of impairments over loans) rose to 246 bps (from 229 bps in 2018).

NET LOAN LOSS PROVISIONS (\% OF LOANS) (2011-19)


Sources: Annual Reports and Eaglestone Securities.

TAX RATE (2011-19)


Sources: Annual Reports and Eaglestone Securities.

Net profit also benefitted from a sharp drop in other provisions ( $-35.2 \% \mathrm{YoY}$ ) as well as lower Net profit benefitted from taxes $(-5.2 \% \mathrm{YoY})$, with the total effective tax rate of these six banks standing at $25.0 \%$ (vs. lower other provisions and $24.6 \%$ in the previous year).

| SIX MAJOR BANKS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mitlion MZM |  |  |  |  | Million US\$ |  |  |  |  | \% Change (MZM) |  |  |  |
| Year | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 | 16/15 | 17/16 | 18/17 | 19/18 |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 16,202 | 25,953 | 37,573 | 39,236 | 39,052 | 353 | 364 | 637 | 638 | 635 | 60.2\% | 44.8\% | 4.4\% | -0.5\% |
| Fees \& Commissions | 5,918 | 6,527 | 6,080 | 6,802 | 7,713 | 129 | 91 | 103 | 111 | 125 | 10.3\% | -6.8\% | 11.9\% | 13.4\% |
| Other Banking Income | 11,327 | 8,019 | 8,199 | 8,225 | 8,182 | 247 | 112 | 139 | 134 | 133 | -29.2\% | 2.2\% | 0.3\% | -0.5\% |
| Banking Income | 33,447 | 40,499 | 51,852 | 54,264 | 54,947 | 729 | 568 | 879 | 883 | 894 | 21.1\% | 28.0\% | 4.7\% | 1.3\% |
| Staff Costs | 9,425 | 11,009 | 12,545 | 13,387 | 14,285 | 205 | 154 | 213 | 218 | 232 | 16.8\% | 13.9\% | 6.7\% | 6.7\% |
| Other Costs | 7,331 | 10,362 | 10,062 | 10,694 | 10,622 | 160 | 145 | 170 | 174 | 173 | 41.3\% | -2.9\% | 6.3\% | -0.7\% |
| Depreciation | 1,847 | 2,179 | 2,332 | 2,443 | 3,621 | 40 | 31 | 40 | 40 | 59 | 18.0\% | 7.0\% | 4.8\% | 48.2\% |
| Total Costs | 18,603 | 23,551 | 24,938 | 26,523 | 28,528 | 405 | 330 | 423 | 431 | 464 | 26.6\% | 5.9\% | 6.4\% | 7.6\% |
| Operating Income | 14,844 | 16,949 | 26,914 | 27,741 | 26,419 | 323 | 238 | 456 | 451 | 430 | 14.2\% | 58.8\% | 3.1\% | -4.8\% |
| Net Loan Loss Provisions (LLP) | 2,921 | 5,781 | 7,087 | 4,253 | 4,658 | 64 | 81 | 120 | 69 | 76 | 97.9\% | 22.6\% | -40.0\% | 9.5\% |
| Other | -796 | -1,888 | -338 | -301 | -195 | -17 | -26 | -6 | -5 | -3 | 137.4\% | -82.1\% | -10.8\% | -35.2\% |
| Pre-Tax Profits | 11,127 | 9,280 | 19,489 | 23,186 | 21,566 | 242 | 130 | 330 | 377 | 351 | -16.6\% | 110.0\% | 19.0\% | -7.0\% |
| Taxes | 2,828 | 4,126 | 5,234 | 5,694 | 5,398 | 62 | 58 | 89 | 93 | 88 | 45.9\% | 26.8\% | 8.8\% | -5.2\% |
| Net Profit | $\mathbf{8 , 2 9 9}$ | 5,153 | 14,255 | 17,492 | 16,168 | 181 | 72 | 242 | 285 | 263 | -37.9\% | 176.6\% | 22.7\% | -7.6\% |
| MAIN RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 4.66\% | 6.30\% | 8.35\% | 8.13\% | 7.36\% | 4.66\% | 6.30\% | 8.35\% | 8.13\% | 7.36\% | 1.64\% | 2.05\% | -0.22\% | -0.78\% |
| Net Interest Income (\% of Revenues) | 48.4\% | 64.1\% | 72.5\% | 72.3\% | 71.1\% | 48.4\% | 64.1\% | 72.5\% | 72.3\% | 71.1\% | 15.6\% | 8.4\% | -0.2\% | -1.2\% |
| Fees (\% of Banking Income) | 17.7\% | 16.1\% | 11.7\% | 12.5\% | 14.0\% | 17.7\% | 16.1\% | 11.7\% | 12.5\% | 14.0\% | -1.6\% | -4.4\% | 0.8\% | 1.5\% |
| Staff Costs (\% of Total Costs) | 50.7\% | 46.7\% | 50.3\% | 50.5\% | 50.1\% | 50.7\% | 46.7\% | 50.3\% | 50.5\% | 50.1\% | -3.9\% | 3.6\% | 0.2\% | -0.4\% |
| Costs per Employee ('000 MZM/US\$) | 1,097.2 | 1,273.1 | 1,447.3 | 1,537.8 | 1,612.6 | 23.9 | 17.8 | 24.5 | 25.0 | 26.2 | 16.0\% | 13.7\% | 6.3\% | 4.9\% |
| Total Costs per Branch ('000 MZM/US\$) | 35,775 | 44,688 | 46,527 | 47,790 | 49,441 | 779 | 626 | 788 | 777 | 804 | 24.9\% | 4.1\% | 2.7\% | 3.5\% |
| Cost-to-Income (incl. Depreciation) | 55.6\% | 58.2\% | 48.1\% | 48.9\% | 51.9\% | 55.6\% | 58.2\% | 48.1\% | 48.9\% | 51.9\% | 2.5\% | -10.1\% | 0.8\% | 3.0\% |
| Net LLP (\% of Net Loans) | 1.45\% | 2.48\% | 3.69\% | 2.29\% | 2.46\% | 1.45\% | 2.48\% | 3.69\% | 2.29\% | 2.46\% | 1.02\% | 1.21\% | -1.40\% | 0.17\% |
| Tax Rate | 25.4\% | 44.5\% | 26.9\% | 24.6\% | 25.0\% | 25.4\% | 44.5\% | 26.9\% | 24.6\% | 25.0\% | 19.0\% | -17.6\% | -2.3\% | 0.5\% |
| ROE | 16.8\% | 10.0\% | 18.4\% | 19.3\% | 16.1\% | 16.8\% | 10.0\% | 18.4\% | 19.3\% | 16.1\% | -6.8\% | 8.4\% | 0.9\% | -3.2\% |
| ROA | 2.16\% | 1.17\% | 3.10\% | 3.46\% | 2.90\% | 2.16\% | 1.17\% | 3.10\% | 3.46\% | 2.90\% | -0.99\% | 1.93\% | 0.37\% | -0.56\% |

Sources: Annual Reports and Eaglestone Securities.

## BANCO COMERCIAL E DE INVESTIMENTOS (BCI)

BCI disclosed a net profit of MZM 3,427 million (US\$ 55.7 million) in 2019, a drop of $15.3 \%$ YoY. The decline in bottom-line reflected a very significant increase in loan impairments while operating income remained unchanged from the previous year. The bank said that these higher provisions reflect a new methodology that is being adopted by the entities of Portugal's CGD Group (BCI's largest shareholder) for the calculation of provisions for public sector related assets, which required higher impairments in 2019. Overall, this performance meant that BCI reported a ROE of $18.1 \%$ and ROA of $2.10 \%$ in the period.

On the operating front, revenues were lifted by a continued improvement in net interest income (NII), although at a slower pace than in recent years. The higher NII reflected the favorable impact of lower funding costs from deposits, which more than offset the impact that the current lower interest rate environment (following more rate cuts adopted by the central bank in 2019) had on loan interest income. Fees saw another double-digit increase that, according to BCI, was due to higher business activity in the period while other banking income fell once again despite some improvement in trading income. Costs were up $7.7 \%$ YoY, with the bank stating that it is continuing to implement cost control initiatives and efficiency gaining measures. All in all, the cost-to-income ratio reached $51.1 \%$ (up from $49.2 \%$ in 2018).

Regarding the balance sheet we note that net loans saw a very slight recovery following a sharp increase in local currency loans. This is partially explained by the conversion into meticais of a loan that was initially denominated in foreign currency. On the other hand, deposits continued to advance at a relatively healthy pace, leading the loans-to-deposits ratio to continue to decline and reach $52.8 \%$ (vs. $56.5 \%$ in 2018). Also worth noting is the improvement in the NPL ratio to $5.41 \%$, with NPL coverage standing at $152.8 \%$. These compare with $5.66 \%$ and $158.3 \%$, respectively, in the previous year. Finally, BCI reported a solvency ratio of $25 \%$, well above the $17 \%$ recorded in 2018.

## B. COM. E DE INVESTIIM. (BCL)

## BALANCESHEE

Net Assets
Customer Loans (net)
Local Currency Loans
Non-Performing Loans
Customer Deposits
Customer Deposits
Equity
P\&L ACCOUNT
Net Interest Income
Fees \& Commissions
Other Banking Income
Banking Income
Staff Costs
Depreciation
Total Costs
Operating Income
Net Loan Loss Provisions (LLP)
Other
Pre-Tax Profits
Taxes
RATIOS
Net Interest Margin (NII/ATA)
Net Interest Income (\% of Revenue)
Fees (\% of Banking Income)
Staff Costs (\% of Total Costs) Costs per Employee ( 000 ) Cost-to-Income (incl. Depreciation) Net LLP (\% of Net Loans)
Tax Rate
ROE
Loans/Deposits
Loans/Assets
Deposits/Liabilities
Loans in Local Currency (\% Total)
Deposits in Local Currency (\% Total)
Loans per Branch ('000)
Deposits per Branch ('000)
Deposits per Bratio
Solvency Ratio
Nolvency Ratio
NPL Ratio
BS Provisions/Loans (gross)

| MZM Million |  |  |  |  | US\$ Million |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 |
| 125,264 | 143,631 | 154,556 | 153,808 | 163,393 | 2,729 | 2,013 | 2,619 | 2,502 | 2,658 |
| 69,382 | 82,898 | 72,411 | 65,375 | 66,190 | 1,512 | 1,162 | 1,227 | 1,064 | 1,077 |
| 45,066 | 46,577 | 41,638 | 39,550 | 47,537 | 982 | 653 | 705 | 643 | 773 |
| 1,334 | 2,010 | 3,173 | 6,433 | 5,966 | 29 | 28 | 54 | 105 | 97 |
| 856 | 3,040 | 6,349 | 4,064 | 3,904 | 19 | 43 | 108 | 66 | 64 |
| 91,900 | 103,115 | 113,002 | 115,737 | 125,345 | 2,002 | 1,445 | 1,915 | 1,883 | 2,039 |
| 69,144 | 70,332 | 86,052 | 89,047 | 95,787 | 1,506 | 986 | 1,458 | 1,449 | 1,558 |
| 10,300 | 11,418 | 15,419 | 16,621 | 18,916 | 224 | 160 | 261 | 270 | 308 |
| 4,067 | 6,121 | 8,006 | 9,832 | 10,266 | 88.6 | 85.8 | 135.7 | 159.9 | 167.0 |
| 1,737 | 2,094 | 1,607 | 1,849 | 2,094 | 37.9 | 29.4 | 27.2 | 30.1 | 34.1 |
| 2,661 | 1,748 | 3,350 | 2,444 | 2,303 | 58.0 | 24.5 | 56.8 | 39.8 | 37.5 |
| 8,465 | 9,964 | 12,963 | 14,125 | 14,664 | 184.4 | 139.6 | 219.6 | 229.8 | 238.6 |
| 2,658 | 3,213 | 3,590 | 3,782 | 4,096 | 57.9 | 45.0 | 60.8 | 61.5 | 66.6 |
| 2,026 | 2,292 | 2,435 | 2,484 | 2,564 | 44.1 | 32.1 | 41.3 | 40.4 | 41.7 |
| 552 | 665 | 742 | 682 | 826 | 12.0 | 9.3 | 12.6 | 11.1 | 13.4 |
| 5,237 | 6,170 | 6,767 | 6,949 | 7,486 | 114.1 | 86.5 | 114.7 | 113.0 | 121.8 |
| 3,228 | 3,794 | 6,196 | 7,176 | 7,178 | 70.3 | 53.2 | 105.0 | 116.7 | 116.8 |
| 729 | 1,036 | 2,685 | 1,218 | 2,353 | 15.9 | 14.5 | 45.5 | 19.8 | 38.3 |
| -117 | -835 | -309 | -303 | -183 | -2.5 | -11.7 | -5.2 | -4.9 | -3.0 |
| 2,382 | 1,922 | 3,202 | 5,655 | 4,642 | 51.9 | 26.9 | 54.3 | 92.0 | 75.5 |
| 684 | 487 | 868 | 1,608 | 1,215 | 14.9 | 6.8 | 14.7 | 26.2 | 19.8 |
| 1,698 | 1,435 | 2,334 | 4,047 | 3,427 | 37.0 | 20.1 | 39.5 | 65.8 | 55.7 |
| 3.63\% | 4.55\% | 5.37\% | 6.38\% | 6.47\% | 3.63\% | 4.55\% | 5.37\% | 6.38\% | 6.47\% |
| 48.0\% | 61.4\% | 61.8\% | 69.6\% | 70.0\% | 48.0\% | 61.4\% | 61.8\% | 69.6\% | 70.0\% |
| 20.5\% | 21.0\% | 12.4\% | 13.1\% | 14.3\% | 20.5\% | 21.0\% | 12.4\% | 13.1\% | 14.3\% |
| 50.8\% | 52.1\% | 53.1\% | 54.4\% | 54.7\% | 50.8\% | 52.1\% | 53.1\% | 54.4\% | 54.7\% |
| 883 | 1,076 | 1,227 | 1,309 | 1,442 | 19.2 | 15.1 | 20.8 | 21.3 | 23.5 |
| 61.9\% | 61.9\% | 52.2\% | 49.2\% | 51.1\% | 61.9\% | 61.9\% | 52.2\% | 49.2\% | 51.1\% |
| 1.05\% | 1.25\% | 3.71\% | 1.86\% | 3.56\% | 1.05\% | 1.25\% | 3.71\% | 1.86\% | 3.56\% |
| 28.7\% | 25.3\% | 27.1\% | 28.4\% | 26.2\% | 28.7\% | 25.3\% | 27.1\% | 28.4\% | 26.2\% |
| 16.5\% | 12.6\% | 15.1\% | 24.3\% | 18.1\% | 16.5\% | 12.6\% | 15.1\% | 24.3\% | 18.1\% |
| 1.36\% | 1.00\% | 1.51\% | 2.63\% | 2.10\% | 1.36\% | 1.00\% | 1.51\% | 2.63\% | 2.10\% |
| 75.5\% | 80.4\% | 64.1\% | 56.5\% | 52.8\% | 75.5\% | 80.4\% | 64.1\% | 56.5\% | 52.8\% |
| 55.4\% | 57.7\% | 46.9\% | 42.5\% | 40.5\% | 55.4\% | 57.7\% | 46.9\% | 42.5\% | 40.5\% |
| 79.9\% | 78.0\% | 81.2\% | 84.4\% | 86.8\% | 79.9\% | 78.0\% | 81.2\% | 84.4\% | 86.8\% |
| 65.0\% | 56.2\% | 57.5\% | 60.5\% | 71.8\% | 65.0\% | $56.2 \%$ | 57.5\% | 60.5\% | 71.8\% |
| 75.2\% | 68.2\% | 76.2\% | 76.9\% | 76.4\% | 75.2\% | 68.2\% | 76.2\% | 76.9\% | 76.4\% |
| 363,257 | 429,523 | 371,338 | 326,874 | 318,220 | 7,914 | 6,020 | 6,292 | 5,318 | 5,177 |
| 481,154 | 534,275 | 579,496 | 578,686 | 602,622 | 10,483 | 7,488 | 9,819 | 9,414 | 9,804 |
| 12.7\% | 14.0\% | 17.1\% | 17.0\% | 25.0\% | 12.7\% | 14.0\% | 17.1\% | 17.0\% | 25.0\% |
| 1.21\% | 3.58\% | 8.40\% | 5.66\% | 5.41\% | 1.21\% | 3.58\% | 8.40\% | 5.66\% | 5.41\% |
| 155.9\% | 66.1\% | 50.0\% | 158.3\% | 152.8\% | 155.9\% | 66.1\% | 50.0\% | 158.3\% | 152.8\% |
| 1.89\% | 2.37\% | 4.20\% | 8.96\% | 8.27\% | 1.89\% | 2.37\% | 4.20\% | 8.96\% | 8.27\% |

BCI's net profit fell 15.3\% YoY as a result of higher provisioning requirements

## Net interest income

advanced at a slower pace than in recent years, but still accounted for 70\% of total revenues

The loans-to-deposits ratio continued to decline (52.8\% from $56.5 \%$ in 2018) while the NPL ratio improved to $5.41 \%$ (from $5.66 \%$ in 2018)

| $\%$ Change (MZM) |  |  |  |
| :--- | :--- | :--- | :--- |
| $16 / 15$ | $17 / 16$ | $18 / 17$ | $19 / 18$ |


| $14.7 \%$ | $7.6 \%$ | $-0.5 \%$ | $6.2 \%$ |
| :---: | :---: | :---: | :---: |
| $19.5 \%$ | $-12.7 \%$ | $-9.7 \%$ | $1.2 \%$ |
| $3.4 \%$ | $-10.6 \%$ | $-5.0 \%$ | $20.2 \%$ |
| $50.7 \%$ | $57.8 \%$ | $102.8 \%$ | $-7.3 \%$ |
| $255.2 \%$ | $108.9 \%$ | $-36.0 \%$ | $-4.0 \%$ |
| $12.2 \%$ | $9.6 \%$ | $2.4 \%$ | $8.3 \%$ |
| $1.7 \%$ | $22.4 \%$ | $3.5 \%$ | $7.6 \%$ |
| $10.9 \%$ | $35.0 \%$ | $7.8 \%$ | $13.8 \%$ |
|  |  |  |  |
| $50.5 \%$ | $30.8 \%$ | $22.8 \%$ | $4.4 \%$ |
| $20.5 \%$ | $-23.3 \%$ | $15.1 \%$ | $13.3 \%$ |
| $-34.3 \%$ | $91.6 \%$ | $-27.0 \%$ | $-5.8 \%$ |
| $\mathbf{1 7 . 7 \%}$ | $\mathbf{3 0 . 1 \%}$ | $\mathbf{9 . 0 \%}$ | $\mathbf{3 . 8 \%}$ |
| $20.9 \%$ | $11.7 \%$ | $5.4 \%$ | $8.3 \%$ |
| $13.1 \%$ | $6.2 \%$ | $2.0 \%$ | $3.2 \%$ |
| $\mathbf{2 0 . 4 \%}$ | $11.6 \%$ | $-8.2 \%$ | $21.2 \%$ |
| $\mathbf{1 7 . 8 \%}$ | $\mathbf{9 . 7 \%}$ | $\mathbf{2 . 7 \%}$ | $\mathbf{7 . 7 \%}$ |
| $\mathbf{1 7 . 5 \%}$ | $\mathbf{6 3 . 3 \%}$ | $\mathbf{1 5 . 8 \%}$ | $\mathbf{0 . 0 \%}$ |
| $42.1 \%$ | $159.1 \%$ | $-54.7 \%$ | $93.2 \%$ |
| $614.3 \%$ | $-63.1 \%$ | $-1.7 \%$ | $-39.7 \%$ |
| $\mathbf{- 1 9 . 3 \%}$ | $\mathbf{6 6 . 6 \%}$ | $\mathbf{7 6 . 6 \%}$ | $\mathbf{- 1 7 . 9 \%}$ |
| $-28.8 \%$ | $78.4 \%$ | $85.2 \%$ | $-24.5 \%$ |
| $\mathbf{- 1 5 . 5 \%}$ | $\mathbf{6 2 . 6 \%}$ | $\mathbf{7 3 . 4 \%}$ | $\mathbf{- 1 5 . 3 \%}$ |
|  |  |  |  |
| $0.92 \%$ | $0.82 \%$ | $1.01 \%$ | $0.10 \%$ |
| $13.4 \%$ | $0.3 \%$ | $7.8 \%$ | $0.4 \%$ |
| $0.5 \%$ | $-8.6 \%$ | $0.7 \%$ | $1.2 \%$ |
| $1.3 \%$ | $1.0 \%$ | $1.4 \%$ | $0.3 \%$ |
| $21.8 \%$ | $14.1 \%$ | $6.6 \%$ | $10.1 \%$ |
| $0.1 \%$ | $-9.7 \%$ | $-3.0 \%$ | $1.9 \%$ |
| $0.20 \%$ | $2.46 \%$ | $-1.85 \%$ | $1.69 \%$ |
| $\mathbf{- 3 . 4 \%}$ | $1.8 \%$ | $1.3 \%$ | $-2.3 \%$ |
| $\mathbf{- 3 . 9 \%}$ | $2.6 \%$ | $9.2 \%$ | $-6.2 \%$ |
| $-0.36 \%$ | $0.51 \%$ | $1.12 \%$ | $-0.53 \%$ |
| $\mathbf{4 . 9 \%}$ | $-16.3 \%$ | $-7.6 \%$ | $-3.7 \%$ |
| $2.3 \%$ | $-10.9 \%$ | $-4.3 \%$ | $-2.0 \%$ |
| $\mathbf{- 1 . 9 \%}$ | $3.2 \%$ | $3.1 \%$ | $2.4 \%$ |
| $\mathbf{- 8 . 8 \%}$ | $1.3 \%$ | $3.0 \%$ | $11.3 \%$ |
| $\mathbf{- 7 . 0 \%}$ | $7.9 \%$ | $0.8 \%$ | $-0.5 \%$ |
| $18.2 \%$ | $-13.5 \%$ | $-12.0 \%$ | $-2.6 \%$ |
| $11.0 \%$ | $8.5 \%$ | $-0.1 \%$ | $4.1 \%$ |
| $1.3 \%$ | $3.1 \%$ | $-0.1 \%$ | $8.0 \%$ |
| $2.37 \%$ | $4.82 \%$ | $-2.74 \%$ | $-0.25 \%$ |
| $-89.8 \%$ | $-16.2 \%$ | $108.3 \%$ | $-5.5 \%$ |
| $0.48 \%$ | $1.83 \%$ | $4.76 \%$ | $-0.69 \%$ |
|  |  |  |  |

BALANCE SHEET STRUCTURE - 2019


Sources: Annual Reports and Eaglestone Securities.


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2019


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2019


[^1]SHAREHOLDER STRUCTURE - 2019


[^2]
## MILLENNIUM BIM (BIM)

Millennium bim (BIM) reported a net profit of MZM 7,023 million (US\$ 114.2 million) in 2019. This represents a $3.1 \%$ YoY increase that resulted from a sharp drop in loan impairments $(-42.9 \%)$ in the period, which BIM attributed to the improved quality of new credit. Overall, ROE stood at $18.8 \%$ and ROA at $4.30 \%$ (vs. $20.3 \%$ and $4.51 \%$, respectively, in 2018).

The bank's revenue performance ( $-1.4 \% \mathrm{YoY}$ ) was affected by a softer contribution in terms of net interest income. This was due to the impact that a lower interest rate environment had on loan interest rates and the bank's financial assets portfolio, which is mostly composed of public debt instruments. Fee income recovered in 2019 after a slight drop in the previous year while results from financial operations surged as a result of a larger number of operations done in the FX market. The latter was influenced by the expansion in BIM's client base, namely exporters. Total costs advanced $4.5 \%$ YoY as the impact from higher staff costs outweighed the drop in admin costs while the sharp increase in depreciation reflects investments in the IT platform of the bank. This means that the cost-to-income ratio increased to $39.8 \%$ (from $37.6 \%$ in 2018).

In terms of the balance sheet, net loans continued to decline ( $-11.7 \%$ YoY) largely as a result of the bank's more selective lending policy despite the current environment of lower interest rates allowing for easier access to credit. We note that net loans represented just $27.1 \%$ of the bank's total assets. On the other hand, BIM continued to capture more deposits ( $+6.6 \% \mathrm{YoY}$ ), which led the loans-to-deposits ratio to fall below $40 \%$ in the period. Most of the loans $(87.1 \%)$ and deposits ( $79.2 \%$ ) of the bank were denominated in local currency while $48.9 \%$ of the deposits were sight deposits. Meanwhile, the bank's NPL ratio reached $6.6 \%$, with coverage standing at $180 \%$ (vs. $5.33 \%$ and $212 \%$, respectively, in 2018). Finally, the bank's solvency ratio stood at comfortable $45.8 \%$, above the $39.0 \%$ in the previous year and regulatory requirements ( $12 \%$ ).

| MILLENNIUM BIM (BIM) | MZM Million |  |  |  |  | US\$ Million |  |  |  |  | \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 | 16/15 | 17/16 | 18/17 | 19/18 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 120,428 | 138,459 | 137,331 | 150,808 | 163,389 | 2,624 | 1,941 | 2,327 | 2,453 | 2,658 | 15.0\% | -0.8\% | 9.8\% | 8.3\% |
| Customer Loans (net) | 66,331 | 78,283 | 61,413 | 50,165 | 44,293 | 1,445 | 1,097 | 1,041 | 816 | 721 | 18.0\% | -21.6\% | -18.3\% | -11.7\% |
| Local Currency Loans | 52,081 | 58,615 | 47,000 | 41,375 | 38,563 | 1,135 | 822 | 796 | 673 | 627 | 12.5\% | -19.8\% | -12.0\% | -6.8\% |
| Loan Loss Provisions | 4,177 | 6,147 | 6,571 | 6,384 | 5,965 | 91 | 86 | 111 | 104 | 97 | 47.1\% | 6.9\% | -2.8\% | -6.6\% |
| Non-Performing Loans | 2,948 | 2,993 | 3,432 | 3,013 | 3,316 | 64 | 42 | 58 | 49 | 54 | 1.5\% | 14.7\% | -12.2\% | 10.1\% |
| Customer Deposits | 89,205 | 97,819 | 99,622 | 110,727 | 118,056 | 1,943 | 1,371 | 1,688 | 1,801 | 1,921 | 9.7\% | 1.8\% | 11.1\% | 6.6\% |
| Local Currency Deposits | 66,913 | 69,080 | 75,325 | 85,687 | 93,459 | 1,458 | 968 | 1,276 | 1,394 | 1,520 | 3.2\% | 9.0\% | 13.8\% | 9.1\% |
| Sight Deposits | 50,659 | 54,075 | 51,171 | 55,964 | 57,741 | 1,104 | 758 | 867 | 910 | 939 | 6.7\% | -5.4\% | 9.4\% | 3.2\% |
| Equity | 20,471 | 23,506 | 28,661 | 33,566 | 37,304 | 446 | 329 | 486 | 546 | 607 | 14.8\% | 21.9\% | 17.1\% | 11.1\% |
| P\&LACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 6,157 | 9,711 | 12,417 | 13,148 | 12,757 | 134.2 | 136.1 | 210.4 | 213.9 | 207.5 | 57.7\% | 27.9\% | 5.9\% | -3.0\% |
| Fees \& Commis sions | 1,973 | 2,129 | 2,180 | 2,144 | 2,244 | 43.0 | 29.8 | 36.9 | 34.9 | 36.5 | 7.9\% | 2.4\% | -1.7\% | 4.6\% |
| Other Banking Income | 2,890 | 2,707 | 1,480 | 2,135 | 2,176 | 63.0 | 37.9 | 25.1 | 34.7 | 35.4 | -6.3\% | -45.3\% | 44.3\% | 1.9\% |
| Banking Income | 11,021 | 14,547 | 16,077 | 17,427 | 17,176 | 240.1 | 203.9 | 272.4 | 283.5 | 279.4 | 32.0\% | 10.5\% | 8.4\% | -1.4\% |
| Staff Costs | 2,096 | 2,496 | 2,656 | 2,822 | 2,949 | 45.7 | 35.0 | 45.0 | 45.9 | 48.0 | 19.1\% | 6.4\% | 6.3\% | 4.5\% |
| Other Costs | 2,043 | 2,548 | 2,874 | 3,117 | 3,023 | 44.5 | 35.7 | 48.7 | 50.7 | 49.2 | 24.7\% | 12.8\% | 8.5\% | -3.0\% |
| Depreciation | 501 | 533 | 560 | 605 | 870 | 10.9 | 7.5 | 9.5 | 9.8 | 14.2 | 6.3\% | 5.1\% | 8.1\% | 43.8\% |
| Total Costs | 4,640 | 5,576 | 6,089 | 6,545 | 6,841 | 101.1 | 78.2 | 103.2 | 106.5 | 111.3 | 20.2\% | 9.2\% | 7.5\% | 4.5\% |
| Operating Income | 6,381 | 8,971 | 9,988 | 10,882 | 10,335 | 139.0 | 125.7 | 169.2 | 177.0 | 168.1 | 40.6\% | 11.3\% | 9.0\% | -5.0\% |
| Net Loan Loss Provisions (LLP) | 1,093 | 1,644 | 2,004 | 2,437 | 1,390 | 23.8 | 23.0 | 33.9 | 39.6 | 22.6 | 50.5\% | 21.8\% | 21.6\% | -42.9\% |
| Other | -654 | -349 | 80 | -48 | 43 | -14.3 | -4.9 | 1.4 | -0.8 | 0.7 | -46.7\% | n.m. | n.m. | n.m. |
| Pre-Tax Profits | 4,634 | 6,978 | 8,065 | 8,397 | 8,988 | 100.9 | 97.8 | 136.6 | 136.6 | 146.2 | 50.6\% | 15.6\% | 4.1\% | 7.0\% |
| Taxes | 896 | 1,963 | 1,904 | 1,588 | 1,965 | 19.5 | 27.5 | 32.3 | 25.8 | 32.0 | 119.0\% | -3.0\% | -16.6\% | 23.8\% |
| Net Profit | 3,737 | 5,014 | 6,161 | 6,809 | 7,023 | 81.4 | 70.3 | 104.4 | 110.8 | 114.2 | 34.2\% | 22.9\% | 10.5\% | 3.1\% |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 5.48\% | 7.50\% | 9.00\% | 9.13\% | 8.12\% | 5.48\% | 7.50\% | 9.00\% | 9.13\% | 8.12\% | 2.02\% | 1.50\% | 0.12\% | -1.01\% |
| Net Interest Income (\% of Revenue) | 55.9\% | 66.8\% | 77.2\% | 75.4\% | 74.3\% | 55.9\% | 66.8\% | 77.2\% | 75.4\% | 74.3\% | 10.9\% | 10.5\% | -1.8\% | -1.2\% |
| Fees (\% of Banking Income) | 17.9\% | 14.6\% | 13.6\% | 12.3\% | 13.1\% | 17.9\% | 14.6\% | 13.6\% | 12.3\% | 13.1\% | -3.3\% | -1.1\% | -1.3\% | 0.8\% |
| Staff Costs (\% of Total Costs) | 45.2\% | 44.8\% | 43.6\% | 43.1\% | 43.1\% | 45.2\% | 44.8\% | 43.6\% | 43.1\% | 43.1\% | -0.4\% | -1.1\% | -0.5\% | 0.0\% |
| Costs per Employee ('000) | 892 | 1,039 | 1,073 | 1,147 | 1,168 | 19.4 | 14.6 | 18.2 | 18.7 | 19.0 | 16.5\% | 3.2\% | 6.9\% | 1.9\% |
| Cost-to-Income (incl. Depreciation) | 42.1\% | 38.3\% | 37.9\% | 37.6\% | 39.8\% | 42.1\% | 38.3\% | 37.9\% | 37.6\% | 39.8\% | -3.8\% | -0.5\% | -0.3\% | 2.3\% |
| Net LLP (\% of Net Loans) | 1.65\% | 2.10\% | 3.26\% | 4.86\% | 3.14\% | 1.65\% | 2.10\% | 3.26\% | 4.86\% | 3.14\% | 0.45\% | 1.16\% | 1.60\% | -1.72\% |
| Tax Rate | 19.3\% | 28.1\% | 23.6\% | 18.9\% | 21.9\% | 19.3\% | 28.1\% | 23.6\% | 18.9\% | 21.9\% | 8.8\% | -4.5\% | -4.7\% | 3.0\% |
| ROE | 18.3\% | 21.3\% | 21.5\% | 20.3\% | 18.8\% | 18.3\% | 21.3\% | 21.5\% | 20.3\% | 18.8\% | 3.1\% | 0.2\% | -1.2\% | -1.5\% |
| ROA | 3.10\% | 3.62\% | 4.49\% | 4.51\% | 4.30\% | 3.10\% | 3.62\% | 4.49\% | 4.51\% | 4.30\% | 0.52\% | 0.86\% | 0.03\% | -0.22\% |
| Loans/Deposits | 74.4\% | 80.0\% | 61.6\% | 45.3\% | 37.5\% | 74.4\% | 80.0\% | 61.6\% | 45.3\% | 37.5\% | 5.7\% | -18.4\% | -16.3\% | -7.8\% |
| Loans/Assets | 55.1\% | 56.5\% | 44.7\% | 33.3\% | 27.1\% | 55.1\% | 56.5\% | 44.7\% | 33.3\% | 27.1\% | 1.5\% | -11.8\% | -11.5\% | -6.2\% |
| Deposits/Liabilities | 89.2\% | 85.1\% | 91.7\% | 94.4\% | 93.6\% | 89.2\% | 85.1\% | 91.7\% | 94.4\% | 93.6\% | -4.1\% | 6.6\% | 2.8\% | -0.8\% |
| Loans in Local Currency (\% Total) | 78.5\% | 74.9\% | 76.5\% | 82.5\% | 87.1\% | 78.5\% | 74.9\% | 76.5\% | 82.5\% | 87.1\% | -3.6\% | 1.7\% | 5.9\% | 4.6\% |
| Deposits in Local Currency (\% Total) | 75.0\% | 70.6\% | 75.6\% | 77.4\% | 79.2\% | 75.0\% | 70.6\% | 75.6\% | 77.4\% | 79.2\% | -4.4\% | 5.0\% | 1.8\% | 1.8\% |
| Loans per Branch ('000) | 392,491 | 444,790 | 330,178 | 259,923 | 221,463 | 8,551 | 6,234 | 5,594 | 4,228 | 3,603 | 13.3\% | -25.8\% | -21.3\% | -14.8\% |
| Deposits per Branch ('000) | 527,838 | 555,789 | 535,600 | 573,716 | 590,279 | 11,500 | 7,790 | 9,075 | 9,333 | 9,603 | 5.3\% | -3.6\% | 7.1\% | 2.9\% |
| Solvency Ratio | 19.8\% | 18.8\% | 17.1\% | 39.0\% | 45.8\% | 19.8\% | 18.8\% | 17.1\% | 39.0\% | 45.8\% | -1.0\% | -1.7\% | 21.9\% | 6.8\% |
| NPL Ratio | 4.18\% | 3.54\% | 5.05\% | 5.33\% | 6.60\% | 4.18\% | 3.54\% | 5.05\% | 5.33\% | 6.60\% | -0.64\% | 1.50\% | 0.28\% | 1.27\% |
| NPL Coverage | 141.7\% | 205.4\% | 191.5\% | 211.9\% | 179.9\% | 141.7\% | 205.4\% | 191.5\% | 211.9\% | 179.9\% | 63.7\% | -13.9\% | 20.4\% | -32.0\% |
| BS Provisions/Loans (gross) | 5.92\% | 7.28\% | 9.67\% | 11.29\% | 11.87\% | 5.92\% | 7.28\% | 9.67\% | 11.29\% | 11.87\% | 1.36\% | 2.39\% | 1.62\% | 0.58\% |


| MILLIENNIUM BIM (BIM) | MZM Million |  |  |  |  | US\$ Million |  |  |  |  | \% Change (M7M) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 | 16/15 | 17/16 | 18/17 | 19/18 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 120,428 | 138,459 | 137,331 | 150,808 | 163,389 | 2,624 | 1,941 | 2,327 | 2,453 | 2,658 | 15.0\% | -0.8\% | 9.8\% | 8.3\% |
| Customer Loans (net) | 66,331 | 78,283 | 61,413 | 50,165 | 44,293 | 1,445 | 1,097 | 1,041 | 816 | 721 | 18.0\% | -21.6\% | -18.3\% | -11.7\% |
| Local Currency Loans | 52,081 | 58,615 | 47,000 | 41,375 | 38,563 | 1,135 | 822 | 796 | 673 | 627 | 12.5\% | -19.8\% | -12.0\% | -6.8\% |
| Loan Loss Provisions | 4,177 | 6,147 | 6,571 | 6,384 | 5,965 | 91 | 86 | 111 | 104 | 97 | 47.1\% | 6.9\% | -2.8\% | -6.6\% |
| Non-Performing Loans | 2,948 | 2,993 | 3,432 | 3,013 | 3,316 | 64 | 42 | 58 | 49 | 54 | 1.5\% | 14.7\% | -12.2\% | 10.1\% |
| Customer Deposits | 89,205 | 97,819 | 99,622 | 110,727 | 118,056 | 1,943 | 1,371 | 1,688 | 1,801 | 1,921 | 9.7\% | 1.8\% | 11.1\% | 6.6\% |
| Local Currency Deposits | 66,913 | 69,080 | 75,325 | 85,687 | 93,459 | 1,458 | 968 | 1,276 | 1,394 | 1,520 | 3.2\% | 9.0\% | 13.8\% | 9.1\% |
| Sight Deposits | 50,659 | 54,075 | 51,171 | 55,964 | 57,741 | 1,104 | 758 | 867 | 910 | 939 | 6.7\% | -5.4\% | 9.4\% | 3.2\% |
| Equity | 20,471 | 23,506 | 28,661 | 33,566 | 37,304 | 446 | 329 | 486 | 546 | 607 | 14.8\% | 21.9\% | 17.1\% | 11.1\% |
| P\&LACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 6,157 | 9,711 | 12,417 | 13,148 | 12,757 | 134.2 | 136.1 | 210.4 | 213.9 | 207.5 | 57.7\% | 27.9\% | 5.9\% | -3.0\% |
| Fees \& Commissions | 1,973 | 2,129 | 2,180 | 2,144 | 2,244 | 43.0 | 29.8 | 36.9 | 34.9 | 36.5 | 7.9\% | 2.4\% | -1.7\% | 4.6\% |
| Other Banking Income | 2,890 | 2,707 | 1,480 | 2,135 | 2,176 | 63.0 | 37.9 | 25.1 | 34.7 | 35.4 | -6.3\% | -45.3\% | 44.3\% | 1.9\% |
| Banking Income | 11,021 | 14,547 | 16,077 | 17,427 | 17,176 | 240.1 | 203.9 | 272.4 | 283.5 | 279.4 | 32.0\% | 10.5\% | 8.4\% | -1.4\% |
| Staff Costs | 2,096 | 2,496 | 2,656 | 2,822 | 2,949 | 45.7 | 35.0 | 45.0 | 45.9 | 48.0 | 19.1\% | 6.4\% | 6.3\% | 4.5\% |
| Other Costs | 2,043 | 2,548 | 2,874 | 3,117 | 3,023 | 44.5 | 35.7 | 48.7 | 50.7 | 49.2 | 24.7\% | 12.8\% | 8.5\% | -3.0\% |
| Depreciation | 501 | 533 | 560 | 605 | 870 | 10.9 | 7.5 | 9.5 | 9.8 | 14.2 | 6.3\% | 5.1\% | 8.1\% | 43.8\% |
| Total Costs | 4,640 | 5,576 | 6,089 | 6,545 | 6,841 | 101.1 | 78.2 | 103.2 | 106.5 | 111.3 | 20.2\% | 9.2\% | 7.5\% | 4.5\% |
| Operating Income | 6,381 | 8,971 | 9,988 | 10,882 | 10,335 | 139.0 | 125.7 | 169.2 | 177.0 | 168.1 | 40.6\% | 11.3\% | 9.0\% | -5.0\% |
| Net Loan Loss Provisions (LLP) | 1,093 | 1,644 | 2,004 | 2,437 | 1,390 | 23.8 | 23.0 | 33.9 | 39.6 | 22.6 | 50.5\% | 21.8\% | 21.6\% | -42.9\% |
| Other | -654 | -349 | 80 | -48 | 43 | -14.3 | -4.9 | 1.4 | -0.8 | 0.7 | -46.7\% | n.m. | n.m. | n.m. |
| Pre-Tax Profits | 4,634 | 6,978 | 8,065 | 8,397 | 8,988 | 100.9 | 97.8 | 136.6 | 136.6 | 146.2 | 50.6\% | 15.6\% | 4.1\% | 7.0\% |
| Taxes | 896 | 1,963 | 1,904 | 1,588 | 1,965 | 19.5 | 27.5 | 32.3 | 25.8 | 32.0 | 119.0\% | -3.0\% | -16.6\% | 23.8\% |
| Net Profit | 3,737 | 5,014 | 6,161 | 6,809 | 7,023 | 81.4 | 70.3 | 104.4 | 110.8 | 114.2 | 34.2\% | 22.9\% | 10.5\% | 3.1\% |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 5.48\% | 7.50\% | 9.00\% | 9.13\% | 8.12\% | 5.48\% | 7.50\% | 9.00\% | 9.13\% | 8.12\% | 2.02\% | 1.50\% | 0.12\% | -1.01\% |
| Net Interest Income (\% of Revenue) | 55.9\% | 66.8\% | 77.2\% | 75.4\% | 74.3\% | 55.9\% | 66.8\% | 77.2\% | 75.4\% | 74.3\% | 10.9\% | 10.5\% | -1.8\% | -1.2\% |
| Fees (\% of Banking Income) | 17.9\% | 14.6\% | 13.6\% | 12.3\% | 13.1\% | 17.9\% | 14.6\% | 13.6\% | 12.3\% | 13.1\% | -3.3\% | -1.1\% | -1.3\% | 0.8\% |
| Staff Costs (\% of Total Costs) | 45.2\% | 44.8\% | 43.6\% | 43.1\% | 43.1\% | 45.2\% | 44.8\% | 43.6\% | 43.1\% | 43.1\% | -0.4\% | -1.1\% | -0.5\% | 0.0\% |
| Costs per Employee ('000) | 892 | 1,039 | 1,073 | 1,147 | 1,168 | 19.4 | 14.6 | 18.2 | 18.7 | 19.0 | 16.5\% | 3.2\% | 6.9\% | 1.9\% |
| Cost-to-Income (incl. Depreciation) | 42.1\% | 38.3\% | 37.9\% | 37.6\% | 39.8\% | 42.1\% | 38.3\% | 37.9\% | 37.6\% | 39.8\% | -3.8\% | -0.5\% | -0.3\% | 2.3\% |
| Net LLP (\% of Net Loans) | 1.65\% | 2.10\% | 3.26\% | 4.86\% | 3.14\% | 1.65\% | 2.10\% | 3.26\% | 4.86\% | 3.14\% | 0.45\% | 1.16\% | 1.60\% | -1.72\% |
| Tax Rate | 19.3\% | 28.1\% | 23.6\% | 18.9\% | 21.9\% | 19.3\% | 28.1\% | 23.6\% | 18.9\% | 21.9\% | 8.8\% | -4.5\% | -4.7\% | 3.0\% |
| ROE | 18.3\% | 21.3\% | 21.5\% | 20.3\% | 18.8\% | 18.3\% | 21.3\% | 21.5\% | 20.3\% | 18.8\% | 3.1\% | 0.2\% | -1.2\% | -1.5\% |
| ROA | 3.10\% | 3.62\% | 4.49\% | 4.51\% | 4.30\% | 3.10\% | 3.62\% | 4.49\% | 4.51\% | 4.30\% | 0.52\% | 0.86\% | 0.03\% | -0.22\% |
| Loans/Deposits | 74.4\% | 80.0\% | 61.6\% | 45.3\% | 37.5\% | 74.4\% | 80.0\% | 61.6\% | 45.3\% | 37.5\% | 5.7\% | -18.4\% | -16.3\% | -7.8\% |
| Loans/Assets | 55.1\% | 56.5\% | 44.7\% | 33.3\% | 27.1\% | 55.1\% | 56.5\% | 44.7\% | 33.3\% | 27.1\% | 1.5\% | -11.8\% | -11.5\% | -6.2\% |
| Deposits/Liabilities | 89.2\% | 85.1\% | 91.7\% | 94.4\% | 93.6\% | 89.2\% | 85.1\% | 91.7\% | 94.4\% | 93.6\% | -4.1\% | 6.6\% | 2.8\% | -0.8\% |
| Loans in Local Currency (\% Total) | 78.5\% | 74.9\% | 76.5\% | 82.5\% | 87.1\% | 78.5\% | 74.9\% | 76.5\% | 82.5\% | 87.1\% | -3.6\% | 1.7\% | 5.9\% | 4.6\% |
| Deposits in Local Currency (\% Total) | 75.0\% | 70.6\% | 75.6\% | 77.4\% | 79.2\% | 75.0\% | 70.6\% | 75.6\% | 77.4\% | 79.2\% | -4.4\% | 5.0\% | 1.8\% | 1.8\% |
| Loans per Branch ('000) | 392,491 | 444,790 | 330,178 | 259,923 | 221,463 | 8,551 | 6,234 | 5,594 | 4,228 | 3,603 | 13.3\% | -25.8\% | -21.3\% | -14.8\% |
| Deposits per Branch ( 000 ) | 527,838 | 555,789 | 535,600 | 573,716 | 590,279 | 11,500 | 7,790 | 9,075 | 9,333 | 9,603 | 5.3\% | -3.6\% | 7.1\% | 2.9\% |
| Solvency Ratio | 19.8\% | 18.8\% | 17.1\% | 39.0\% | 45.8\% | 19.8\% | 18.8\% | 17.1\% | 39.0\% | 45.8\% | -1.0\% | -1.7\% | 21.9\% | 6.8\% |
| NPL Ratio | 4.18\% | 3.54\% | 5.05\% | 5.33\% | 6.60\% | 4.18\% | 3.54\% | 5.05\% | 5.33\% | 6.60\% | -0.64\% | 1.50\% | 0.28\% | 1.27\% |
| NPL Coverage | 141.7\% | 205.4\% | 191.5\% | 211.9\% | 179.9\% | 141.7\% | 205.4\% | 191.5\% | 211.9\% | 179.9\% | 63.7\% | -13.9\% | 20.4\% | -32.0\% |
| BS Provisions/Loans (gross) | 5.92\% | 7.28\% | 9.67\% | 11.29\% | 11.87\% | 5.92\% | 7.28\% | 9.67\% | 11.29\% | 11.87\% | 1.36\% | 2.39\% | 1.62\% | 0.58\% |

BIM's net profit rose $3.1 \%$
YoY after a sharp drop in loan impairments

The bank continued to record the lowest cost-toincome ratio in the sector

The slowdown in economic activity and a more cautious stance in terms of lending policy meant that loan growth continued to contract in 2019

## BALANCE SHEET STRUCTURE - 2019



Assets

Liabilities and Equity

Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2019


Sources: Annual Reports and Eaglestone Securities.


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2019


[^3]
## STANDARD BANK MOZAMBIQUE

Standard Bank Mozambique disclosed a net profit of MZM 4,941 million (US\$ 80.4 million) in 2019 , which is $11.6 \%$ lower than in the previous year. This lower bottom-line came on the back of a weak revenue performance and higher costs, meaning that operating income declined $9.5 \%$ YoY. The bottom-line benefited from lower loan impairments ( $-50.5 \%$ ), which continued to decline from the abnormally high level in 2016. Recall that the surge in loan impairments in 2016 resulted from a large downgrade in the rating of some clients made by the bank. Overall, ROE reached $19.8 \%$ while ROA stood at $4.14 \%$ (vs. $26.5 \%$ and $5.59 \%$, respectively, in 2018).

The bank's revenue performance was clearly impacted by a relatively weaker contribution from net interest income ( $-6.1 \% \mathrm{YoY}$ ). This was due to (1) an increasingly accommodative monetary policy followed by the central bank, (2) reserve requirements in foreign currency rose by 900 bps and (3) a $24 \%$ YoY increase in time deposits in local currency, all of which hurt the bank's margin. This was partly offset by a strong evolution in fee income that surged $25.3 \%$ YoY. The bank stated that this was the result of a higher number of operations at its retail network as well as from large corporate clients. Costs were up by $6.5 \%$ YoY, meaning that the cost-to-income ratio reached $47.4 \%$ (vs. $43.3 \%$ in 2018). Despite this increase, the bank's efficiency ratio still compares favorably to the rest of the banking sector.

In terms of the balance sheet, net loans remained flat in the period, with the bank stating that loans to individuals and SMEs saw a healthy improvement while loans to large corporates were down as a result of the slower economic activity and limited investment outside of the oil and gas sector. The bank also said that the percentage of its remunerated assets to total assets fell from $78.2 \%$ in 2018 to $75.7 \%$ as a result of the 900 bps increase in required reserves in foreign currency at the central bank. On the other hand, deposits rose $19.7 \%$ last year mainly due to the increase in sight deposits in local currency. Meanwhile, the NPL ratio declined further in 2019 and reached $1.48 \%$, with coverage standing at $372 \%$ (vs. $2.6 \%$ and $242 \%$, respectively, in 2018) after the bank was able to restructure or recover part of its loans that were overdue. Finally, the solvency ratio stood at $29.3 \%$, which compares with $19.4 \%$ in the previous year.

| STANDARD B ANK MOZAMBIQUE |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee ('O00) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Net Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Lans per Branch (''000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Sore A |


| MZM Million |  |  |  |  | US\$ Million |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 |
| 66,948 | 79,663 | 87,428 | 99,928 | 119,286 | 1,459 | 1,117 | 1,481 | 1,626 | 1,941 |
| 26,873 | 29,488 | 22,013 | 28,296 | 28,447 | 585 | 413 | 373 | 460 | 463 |
| 17,433 | 18,294 | 12,384 | 19,092 | 21,181 | 380 | 256 | 210 | 311 | 345 |
| 562 | 1,525 | 1,689 | 1,905 | 1,654 | 12 | 21 | 29 | 31 | 27 |
| 432 | 2,460 | 1,133 | 787 | 444 | 9 | 34 | 19 | 13 | 7 |
| 49,871 | 61,597 | 65,729 | 73,940 | 88,479 | 1,087 | 863 | 1,114 | 1,203 | 1,439 |
| 22,466 | 27,919 | 36,807 | 39,274 | 51,938 | 489 | 391 | 624 | 639 | 845 |
| 46,061 | 54,692 | 57,185 | 64,406 | 74,779 | 1,004 | 767 | 969 | 1,048 | 1,217 |
| 10,266 | 12,578 | 17,493 | 21,114 | 24,916 | 224 | 176 | 296 | 343 | 405 |
| 2,881 | 5,275 | 9,359 | 9,249 | 8,681 | 62.8 | 73.9 | 158.6 | 150.5 | 141.2 |
| 1,070 | 1,216 | 1,256 | 1,542 | 1,933 | 23.3 | 17.0 | 21.3 | 25.1 | 31.4 |
| 3,348 | 3,223 | 2,481 | 2,596 | 2,430 | 73.0 | 45.2 | 42.0 | 42.2 | 39.5 |
| 7,299 | 9,714 | 13,096 | 13,387 | 13,043 | 159.0 | 136.1 | 221.9 | 217.8 | 212.2 |
| 1,997 | 2,453 | 3,166 | 3,391 | 3,514 | 43.5 | 34.4 | 53.6 | 55.2 | 57.2 |
| 1,229 | 1,578 | 1,920 | 1,972 | 2,004 | 26.8 | 22.1 | 32.5 | 32.1 | 32.6 |
| 188 | 279 | 343 | 436 | 659 | 4.1 | 3.9 | 5.8 | 7.1 | 10.7 |
| 3,413 | 4,309 | 5,430 | 5,799 | 6,177 | 74.4 | 60.4 | 92.0 | 94.3 | 100.5 |
| 3,885 | 5,405 | 7,666 | 7,588 | 6,867 | 84.6 | 75.8 | 129.9 | 123.4 | 111.7 |
| 325 | 1,122 | 295 | 213 | 106 | 7.1 | 15.7 | 5.0 | 3.5 | 1.7 |
| 3,560 | 4,283 | 7,371 | 7,374 | 6,761 | 77.6 | 60.0 | 124.9 | 120.0 | 110.0 |
| 1,203 | 1,502 | 1,776 | 1,788 | 1,821 | 26.2 | 21.0 | 30.1 | 29.1 | 29.6 |
| 2,358 | 2,781 | 5,595 | 5,587 | 4,941 | 51.4 | 39.0 | 94.8 | 90.9 | 80.4 |
| 4.96\% | 7.20\% | 11.20\% | 9.87\% | 7.92\% | 4.96\% | 7.20\% | 11.20\% | 9.87\% | 7.92\% |
| 39.5\% | 54.3\% | 71.5\% | 69.1\% | 66.6\% | 39.5\% | 54.3\% | 71.5\% | 69.1\% | 66.6\% |
| 14.7\% | 12.5\% | 9.6\% | 11.5\% | 14.8\% | 14.7\% | 12.5\% | 9.6\% | 11.5\% | 14.8\% |
| 58.5\% | 56.9\% | 58.3\% | 58.5\% | 56.9\% | 58.5\% | 56.9\% | 58.3\% | 58.5\% | 56.9\% |
| 1,732 | 2,067 | 2,688 | 2,847 | 2,933 | 37.7 | 29.0 | 45.5 | 46.3 | 47.7 |
| 46.8\% | 44.4\% | 41.5\% | 43.3\% | 47.4\% | 46.8\% | 44.4\% | 41.5\% | 43.3\% | 47.4\% |
| 1.21\% | 3.81\% | 1.34\% | 0.75\% | 0.37\% | 1.21\% | 3.81\% | 1.34\% | 0.75\% | 0.37\% |
| 33.8\% | 35.1\% | 24.1\% | 24.2\% | 26.9\% | 33.8\% | 35.1\% | 24.1\% | 24.2\% | 26.9\% |
| 23.0\% | 22.1\% | 32.0\% | 26.5\% | 19.8\% | 23.0\% | 22.1\% | 32.0\% | 26.5\% | 19.8\% |
| 3.52\% | 3.49\% | 6.40\% | 5.59\% | 4.14\% | 3.52\% | 3.49\% | 6.40\% | 5.59\% | 4.14\% |
| 53.9\% | 47.9\% | 33.5\% | 38.3\% | 32.2\% | 53.9\% | 47.9\% | 33.5\% | 38.3\% | 32.2\% |
| 40.1\% | 37.0\% | 25.2\% | 28.3\% | 23.8\% | 40.1\% | 37.0\% | 25.2\% | 28.3\% | 23.8\% |
| 88.0\% | 91.8\% | 94.0\% | 93.8\% | 93.8\% | 88.0\% | 91.8\% | 94.0\% | 93.8\% | 93.8\% |
| 64.9\% | 62.0\% | 56.3\% | 67.5\% | 74.5\% | 64.9\% | 62.0\% | 56.3\% | 67.5\% | 74.5\% |
| 45.0\% | 45.3\% | 56.0\% | 53.1\% | 58.7\% | 45.0\% | 45.3\% | 56.0\% | 53.1\% | 58.7\% |
| 671,831 | 737,206 | 550,330 | 707,395 | 711,180 | 14,637 | 10,332 | 9,324 | 11,508 | 11,570 |
| 1,246,781 | 1,539,928 | 1,643,227 | 1,848,488 | 2,211,982 | 27,163 | 21,583 | 27,842 | 30,071 | 35,985 |
| 15.3\% | 17.0\% | 20.4\% | 19.4\% | 29.3\% | 15.3\% | 17.0\% | 20.4\% | 19.4\% | 29.3\% |
| 1.57\% | 7.93\% | 4.78\% | 2.60\% | 1.48\% | 1.57\% | 7.93\% | 4.78\% | 2.60\% | 1.48\% |
| 130.2\% | 62.0\% | 149.1\% | 242.2\% | 372.5\% | 130.2\% | 62.0\% | 149.1\% | 242.2\% | 372.5\% |
| 2.05\% | 4.92\% | 7.13\% | 6.31\% | 5.50\% | 2.05\% | 4.92\% | 7.13\% | 6.31\% | 5.50\% |

Net profit declined 11.6\%
YoY as a result of a weak operating performance

## Revenues were clearly

 impacted by a relatively weaker contribution from net interest income, as margins remained under pressure as a result of an increasingly lower interest rate environmentThe loans-to-deposits ratio continued to decline, reaching only $32.2 \%$

| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| 16/15 | 17/16 | 18/17 | 19/18 |
| 19.0\% | 9.7\% | 14.3\% | 19.4\% |
| 9.7\% | -25.3\% | 28.5\% | 0.5\% |
| 4.9\% | -32.3\% | 54.2\% | 10.9\% |
| 171.2\% | 10.8\% | 12.8\% | -13.2\% |
| 469.9\% | -53.9\% | -30.6\% | -43.5\% |
| 23.5\% | 6.7\% | 12.5\% | 19.7\% |
| 24.3\% | 31.8\% | 6.7\% | 32.2\% |
| 18.7\% | 4.6\% | 12.6\% | 16.1\% |
| 22.5\% | 39.1\% | 20.7\% | 18.0\% |
| 83.1\% | 77.4\% | -1.2\% | -6.1\% |
| 13.7\% | 3.3\% | 22.8\% | 25.3\% |
| -3.8\% | -23.0\% | 4.6\% | -6.4\% |
| 33.1\% | 34.8\% | 2.2\% | -2.6\% |
| 22.9\% | 29.1\% | 7.1\% | 3.6\% |
| 28.3\% | 21.7\% | 2.7\% | 1.6\% |
| 48.5\% | 23.2\% | 27.1\% | 50.9\% |
| 26.2\% | 26.0\% | 6.8\% | 6.5\% |
| 39.1\% | 41.8\% | -1.0\% | -9.5\% |
| 245.4\% | -73.7\% | -27.6\% | -50.5\% |
| 20.3\% | 72.1\% | 0.0\% | -8.3\% |
| 24.9\% | 18.3\% | 0.6\% | 1.8\% |
| 18.0\% | 101.2\% | -0.1\% | -11.6\% |
| 2.24\% | 4.01\% | -1.33\% | -1.95\% |
| 14.8\% | 17.2\% | -2.4\% | -2.5\% |
| -2.1\% | -2.9\% | 1.9\% | 3.3\% |
| -1.6\% | 1.4\% | 0.2\% | -1.6\% |
| 19.3\% | 30.1\% | 5.9\% | 3.0\% |
| -2.4\% | -2.9\% | 1.9\% | 4.0\% |
| 2.60\% | -2.47\% | -0.58\% | -0.38\% |
| 1.3\% | -11.0\% | 0.1\% | 2.7\% |
| -0.9\% | 9.9\% | -5.5\% | -6.6\% |
| -0.03\% | 2.91\% | -0.81\% | -1.45\% |
| -6.0\% | -14.4\% | 4.8\% | -6.1\% |
| -3.1\% | -11.8\% | 3.1\% | -4.5\% |
| 3.8\% | 2.2\% | -0.2\% | -0.1\% |
| -2.8\% | -5.8\% | 11.2\% | 7.0\% |
| 0.3\% | 10.7\% | -2.9\% | 5.6\% |
| 9.7\% | -25.3\% | 28.5\% | 0.5\% |
| 23.5\% | 6.7\% | 12.5\% | 19.7\% |
| 1.6\% | 3.5\% | -1.0\% | 9.9\% |
| 6.36\% | -3.15\% | -2.18\% | -1.13\% |
| -68.2\% | 87.1\% | 93.1\% | 130.3\% |
| 2.87\% | 2.21\% | -0.82\% | -0.81\% |

BALANCE SHEET STRUCTURE - 2019


Assets


Liabilities and Equity

Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2019


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2019


DEPOSIT BREAKDOWN - 2019


[^4]
## SHAREHOLDER STRUCTURE - 2019



[^5]
## MOZA BANCO

Moza Banco disclosed a net loss of MZM 776 million (US\$ -12.6 million) in 2019, roughly the same result as in the previous year. Despite a recovery in operating income, the bank's bottomline was clearly impacted by higher loan impairments, which more than doubled in the period. The bank stated that it had to build impairments for a certain group of clients after a continuous evaluation of their risk profile. This meant that Moza Banco recorded a fourth consecutive year of losses. ROE stood at $-10 \%$ and ROA at $-1.85 \%$. These compare with $-8.5 \%$ and $-2.11 \%$, respectively, in the previous year.

Revenues saw a sharp increase of $25.9 \%$ YoY, boosted by an improved performance across the board. In particular, net interest income was up $25.3 \%$ in the period, reflecting a faster growth in credit relatively to deposits ( $32.7 \%$ vs. $17.9 \%$ ). The bank said this impact was able to offset some margin pressure felt in the period as a result of the lower interest rate environment. Fees advanced at high single-digits and continued to reflect a favorable evolution in commissions associated with new credit production and the significant increase in transactions in direct channels and self-banking. Other banking income surged $78 \%$ YoY and mostly reflects higher trading volumes in FX. In terms of costs, these rose $10.4 \%$ YoY and reflect the impact from the integration of former Banco Terra in the bank last year and significantly higher depreciation levels due to regulatory changes in the period. Overall, Moza's cost-to-income ratio reached $98 \%$ (vs. $111.7 \%$ in 2018), clearly remaining the highest amongst the largest banks.

Balance sheet data showed that Moza's loans-to-deposits ratio reached $81.4 \%$ in the period. Moreover, its NPL ratio stood at $11.9 \%$, with coverage reaching $138.6 \%$. This compares with $9.9 \%$ and $179.1 \%$, respectively, in the previous year. These ratios remain the highest for the largest banks operating in the country. Finally, the bank's solvency ratio reached $23.8 \%$, above the $21.7 \%$ in 2018 and the regulatory requirement.

| MZM Million |  |  |  |  | US\$ Million |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 |
| 31,369 | 27,673 | 26,676 | 36,411 | 41,817 | 683 | 388 | 452 | 592 | 680 |
| 17,937 | 17,146 | 15,281 | 17,986 | 23,875 | 391 | 240 | 259 | 293 | 388 |
| 15,932 | 14,050 | 13,309 | 14,993 | 20,294 | 347 | 197 | 225 | 244 | 330 |
| 515 | 1,980 | 2,947 | 3,873 | 4,721 | 11 | 28 | 50 | 63 | 77 |
| 420 | 876 | 1,593 | 2,163 | 3,406 | 9 | 12 | 27 | 35 | 55 |
| 24,735 | 16,058 | 17,960 | 24,893 | 29,346 | 539 | 225 | 304 | 405 | 477 |
| 20,361 | 12,755 | 15,222 | 21,539 | 26,339 | 444 | 179 | 258 | 350 | 428 |
| 9,519 | 7,882 | 6,788 | 8,002 | 10,681 | 207 | 110 | 115 | 130 | 174 |
| 2,441 | -2,775 | 7,198 | 9,093 | 7,780 | 53 | -39 | 122 | 148 | 127 |
| 725 | 946 | 1,968 | 1,858 | 2,327 | 15.8 | 13.3 | 33.3 | 30.2 | 37.9 |
| 432 | 386 | 324 | 461 | 501 | 9.4 | 5.4 | 5.5 | 7.5 | 8.1 |
| 1,350 | -808 | 175 | 173 | 308 | 29.4 | -11.3 | 3.0 | 2.8 | 5.0 |
| 2,507 | 524 | 2,467 | 2,491 | 3,135 | 54.6 | 7.3 | 41.8 | 40.5 | 51.0 |
| 887 | 1,005 | 943 | 1,138 | 1,296 | 19.3 | 14.1 | 16.0 | 18.5 | 21.1 |
| 932 | 2,397 | 1,091 | 1,263 | 1,121 | 20.3 | 33.6 | 18.5 | 20.6 | 18.2 |
| 322 | 417 | 394 | 381 | 655 | 7.0 | 5.8 | 6.7 | 6.2 | 10.7 |
| 2,140 | 3,819 | 2,427 | 2,783 | 3,072 | 46.6 | 53.5 | 41.1 | 45.3 | 50.0 |
| 367 | -3,295 | 40 | -291 | 63 | 8.0 | -46.2 | 0.7 | -4.7 | 1.0 |
| 276 | 1,290 | 1,406 | 254 | 607 | 6.0 | 18.1 | 23.8 | 4.1 | 9.9 |
| 0 | -681 | -91 | -1 | -26 | 0.0 | -9.5 | -1.5 | 0.0 | -0.4 |
| 91 | -5,265 | -1,457 | -546 | -570 | 2.0 | -73.8 | -24.7 | -8.9 | -9.3 |
| 9 | -172 | 2 | 222 | 205 | 0.2 | -2.4 | 0.0 | 3.6 | 3.3 |
| 82 | -5,093 | -1,459 | -768 | -776 | 1.8 | -71.4 | -24.7 | -12.5 | -12.6 |
| 2.66\% | 3.20\% | 7.24\% | 5.89\% | 5.95\% | 2.66\% | 3.20\% | 7.24\% | 5.89\% | 5.95\% |
| 28.9\% | 180.4\% | 79.8\% | 74.6\% | 74.2\% | 28.9\% | 180.4\% | 79.8\% | 74.6\% | 74.2\% |
| 17.2\% | 73.6\% | 13.1\% | 18.5\% | 16.0\% | 17.2\% | 73.6\% | 13.1\% | 18.5\% | 16.0\% |
| 41.4\% | 26.3\% | 38.8\% | 40.9\% | 42.2\% | 41.4\% | 26.3\% | 38.8\% | 40.9\% | 42.2\% |
| 1,109 | 1,375 | 1,288 | 1,511 | 1,410 | 24 | 19 | 22 | 25 | 23 |
| 85.4\% | 728.4\% | 98.4\% | 111.7\% | 98.0\% | 85.4\% | 728.4\% | 98.4\% | 111.7\% | 98.0\% |
| 1.54\% | 7.52\% | 9.20\% | 1.41\% | 2.54\% | 1.54\% | 7.52\% | 9.20\% | 1.41\% | 2.54\% |
| 9.9\% | 3.3\% | -0.1\% | -40.7\% | -36.0\% | 9.9\% | 3.3\% | -0.1\% | -40.7\% | -36.0\% |
| 3.3\% | 183.5\% | -20.3\% | -8.5\% | -10.0\% | 3.3\% | 183.5\% | -20.3\% | -8.5\% | -10.0\% |
| 0.26\% | -18.40\% | -5.47\% | -2.11\% | -1.85\% | 0.26\% | -18.40\% | -5.47\% | -2.11\% | -1.85\% |
| 72.5\% | 106.8\% | 85.1\% | 72.3\% | 81.4\% | 72.5\% | 106.8\% | 85.1\% | 72.3\% | 81.4\% |
| 57.2\% | 62.0\% | 57.3\% | 49.4\% | 57.1\% | 57.2\% | 62.0\% | 57.3\% | 49.4\% | 57.1\% |
| 85.5\% | 52.7\% | 92.2\% | 91.1\% | 86.2\% | 85.5\% | 52.7\% | 92.2\% | 91.1\% | 86.2\% |
| 88.8\% | 81.9\% | 87.1\% | 83.4\% | 85.0\% | 88.8\% | 81.9\% | 87.1\% | 83.4\% | 85.0\% |
| 82.3\% | 79.4\% | 84.8\% | 86.5\% | 89.8\% | 82.3\% | 79.4\% | 84.8\% | 86.5\% | 89.8\% |
| 304,025 | 311,746 | 288,321 | 327,011 | 385,085 | 6,624 | 4,369 | 4,885 | 5,320 | 6,265 |
| 419,232 | 291,969 | 338,870 | 452,604 | 473,325 | 9,134 | 4,092 | 5,742 | 7,363 | 7,700 |
| 9.9\% | -98.9\% | 23.5\% | 21.7\% | 23.8\% | 9.9\% | -98.9\% | 23.5\% | 21.7\% | 23.8\% |
| 2.3\% | 4.6\% | 8.7\% | 9.9\% | 11.9\% | 2.27\% | 4.58\% | 8.74\% | 9.89\% | 11.91\% |
| 122.6\% | 226.1\% | 185.0\% | 179.1\% | 138.6\% | 122.6\% | 226.1\% | 185.0\% | 179.1\% | 138.6\% |
| 2.79\% | 10.35\% | 16.17\% | 17.72\% | 16.51\% | 2.79\% | 10.35\% | 16.17\% | 17.72\% | 16.51\% |

The bank recorded another net loss in 2019

Revenues saw a sharp increase, as strong volume growth helped offset the impact from tighter margins

Moza continues to record the highest loans-todeposits ratio as well as the NPL ratio amongst the largest banks

| MOZA BANCO |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Other |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee ('000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Net Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch ('000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |


| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| 16/15 | 17/16 | 18/17 | 19/18 |
| -11.8\% | -3.6\% | 36.5\% | 14.8\% |
| -4.4\% | -10.9\% | 17.7\% | 32.7\% |
| -11.8\% | -5.3\% | 12.7\% | 35.4\% |
| 284.8\% | 48.9\% | 31.4\% | 21.9\% |
| 108.7\% | 81.9\% | 35.7\% | 57.5\% |
| -35.1\% | 11.8\% | 38.6\% | 17.9\% |
| -37.4\% | 19.3\% | 41.5\% | 22.3\% |
| -17.2\% | -13.9\% | 17.9\% | 33.5\% |
| n.m. | n.m. | 26.3\% | -14.4\% |
| 30.4\% | 108.1\% | -5.6\% | 25.3\% |
| -10.6\% | -16.0\% | 42.1\% | 8.6\% |
| n.m. | n.m. | -1.2\% | 78.0\% |
| -79.1\% | 370.6\% | 1.0\% | 25.9\% |
| 13.3\% | -6.2\% | 20.7\% | 13.9\% |
| 157.3\% | -54.5\% | 15.8\% | -11.2\% |
| 29.5\% | -5.5\% | -3.2\% | 71.9\% |
| 78.4\% | -36.4\% | 14.6\% | 10.4\% |
| n.m. | n.m. | n.m. | n.m. |
| 366.8\% | 9.0\% | -81.9\% | 139.1\% |
| n.m. | -86.6\% | -99.2\% | 3325.3\% |
| n.m. | -72.3\% | -62.5\% | 4.5\% |
| n.m. | n.m. | n.m. | $-7.7 \%$ |
| n.m. | -71.4\% | -47.3\% | 0.9\% |
| 0.54\% | 4.04\% | -1.35\% | 0.06\% |
| 151.5\% | -100.6\% | -5.2\% | -0.3\% |
| 56.4\% | -60.5\% | 5.4\% | -2.5\% |
| -15.1\% | 12.5\% | 2.1\% | 1.3\% |
| 24.0\% | -6.3\% | 17.3\% | -6.7\% |
| 643.0\% | -630.0\% | 13.3\% | -13.7\% |
| 5.98\% | 1.68\% | -7.79\% | 1.13\% |
| -6.6\% | -3.4\% | -40.6\% | 4.7\% |
| 180.1\% | -203.8\% | 11.8\% | -1.5\% |
| -18.66\% | 12.93\% | 3.36\% | 0.26\% |
| 34.3\% | -21.7\% | -12.8\% | 9.1\% |
| 4.8\% | -4.7\% | -7.9\% | 7.7\% |
| -32.8\% | 39.5\% | -1.1\% | -4.9\% |
| -6.9\% | 5.2\% | -3.7\% | 1.6\% |
| -2.9\% | 5.3\% | 1.8\% | 3.2\% |
| 2.5\% | -7.5\% | 13.4\% | 17.8\% |
| -30.4\% | 16.1\% | 33.6\% | 4.6\% |
| -108.8\% | 122.3\% | -1.8\% | 2.1\% |
| 2.30\% | 4.16\% | 1.15\% | 2.02\% |
| 103.5\% | -41.1\% | -5.9\% | -40.5\% |
| 7.56\% | 5.82\% | 1.55\% | -1.21\% |

BALANCE SHEET STRUCTURE - 2019


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2019


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2019


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2019


Sources: Annual Reports and Eaglestone Securities.

## SHAREHOLDER STRUCTURE - 2019



Sources: Annual Reports and Eaglestone Securities.

## ABSA BANK MOZAMBIQUE

ABSA Bank Mozambique's net profit declined 24.1\% YoY to MZM 1,048 million (US\$ 17.1 million) in 2019. This reflected a modest recovery in revenues that was insufficient to offset a double-digit in costs, leading operating income to fall by $21 \%$ YoY in the period. Overall, this means that ROE reached $14.1 \%$ and ROA stood at $2.55 \%$ (vs. $20.5 \%$ and $3.63 \%$, respectively, in the previous year).

On the revenue front, we highlight the $2.8 \%$ YoY drop in net interest income, which the bank attributed to the strong squeeze in margins on the asset side of its balance sheet (reflecting the lower interest rate environment that persisted in 2019). This impact more than offset a healthy improvement in volumes (net loans advanced $32.5 \%$ and deposits rose $14.7 \%$ ). As a result, and despite the continued robust performance of fees and other revenues, total banking income was only up by $2.1 \%$ YoY). Net interest income accounted for nearly $72 \%$ of total revenues (down from $75.5 \%$ in the previous year).

Meanwhile, the cost performance was impacted by the change in brand from Barclays to ABSA and the associated IT costs. According to the bank, this led to a $9.1 \%$ increase in costs (from a reported $13.1 \% \mathrm{YoY}$ ). This means that the cost-to-income deteriorated further in the period, reaching $75 \%$ (vs. $67.7 \%$ in 2018) and standing only below Moza's reported $98 \%$. Below the operating income line, we note that loan provisions were almost non-existent while net profit also benefited from very little taxes paid.

In terms of the balance sheet, we note that the healthy increase in net loans was due to the surge in local currency lending ( $43.9 \%$ YoY), which represented more than $80 \%$ of total loans. And, despite the increase in NPLs in the period, the NPL ratio continued to improve (after surging in 2016) and stood at $7.11 \%$, while NPL coverage reached $63.5 \%$. These figures compare with $7.68 \%$ and $65.4 \%$, respectively, in 2018. Finally, the solvency ratio remained at a comfortable $20.0 \%$, despite falling from $23.1 \%$ in the previous year.

ABSA Bank reported a decline in net profit partly due to the impact from the change in brand and the associated costs

Revenues saw a relatively weak performance, as net interest income continued to be pressured by the low interest rate environment

The bank's efficiency ratio deteriorated further in the period, reaching 75\%

The NPL ratio continued to improve while solvency levels remained comfortable

| ABSA BANK MOZAMBIQUE | MZM Million |  |  |  |  | US\$ Million |  |  |  |  | \% Change (M/ZM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 | 16/15 | 17/16 | 18/17 | 19/18 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 23,501 | 27,347 | 29,912 | 38,053 | 41,167 | 512 | 383 | 507 | 619 | 670 | 16.4\% | 9.4\% | 27.2\% | 8.2\% |
| Customer Loans (net) | 11,413 | 14,256 | 10,288 | 12,284 | 16,273 | 249 | 200 | 174 | 200 | 265 | 24.9\% | -27.8\% | 19.4\% | 32.5\% |
| Local Currency Loans | 9,839 | 11,254 | 8,565 | 9,140 | 13,150 | 214 | 158 | 145 | 149 | 214 | 14.4\% | -23.9\% | 6.7\% | 43.9\% |
| Loan Loss Provisions | 744 | 852 | 805 | 650 | 769 | 16 | 12 | 14 | 11 | 13 | 14.5\% | -5.5\% | -19.3\% | 18.4\% |
| Non-Performing Loans | 1,148 | 2,692 | 1,054 | 994 | 1,212 | 25 | 38 | 18 | 16 | 20 | 134.4\% | -60.9\% | -5.7\% | 22.0\% |
| Customer Deposits | 16,953 | 20,349 | 21,400 | 27,478 | 31,508 | 369 | 285 | 363 | 447 | 513 | 20.0\% | 5.2\% | 28.4\% | 14.7\% |
| Local Currency Deposits | 11,923 | 12,772 | 14,298 | 17,876 | 21,741 | 260 | 179 | 242 | 291 | 354 | 7.1\% | 12.0\% | 25.0\% | 21.6\% |
| Sight Deposits | 8,582 | 9,363 | 10,351 | 11,746 | 15,652 | 187 | 131 | 175 | 191 | 255 | 9.1\% | 10.6\% | 13.5\% | 33.2\% |
| Equity | 3,793 | 4,305 | 5,410 | 6,742 | 7,434 | 83 | 60 | 92 | 110 | 121 | 13.5\% | 25.6\% | 24.6\% | 10.3\% |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 1,522 | 2,654 | 4,052 | 3,391 | 3,294 | 33.2 | 37.2 | 68.7 | 55.2 | 53.6 | 74.3\% | 52.7\% | -16.3\% | -2.8\% |
| Fees \& Commissions | 488 | 395 | 355 | 454 | 561 | 10.6 | 5.5 | 6.0 | 7.4 | 9.1 | -19.1\% | -10.1\% | 27.8\% | 23.6\% |
| Other Banking Income | 764 | 690 | 380 | 646 | 730 | 16.7 | 9.7 | 6.4 | 10.5 | 11.9 | -9.8\% | -45.0\% | 70.2\% | 12.9\% |
| Banking Income | 2,775 | 3,738 | 4,787 | 4,491 | 4,585 | 60.5 | 52.4 | 81.1 | 73.1 | 74.6 | 34.7\% | 28.0\% | -6.2\% | 2.1\% |
| Staff Costs | 1,229 | 1,134 | 1,435 | 1,440 | 1,571 | 26.8 | 15.9 | 24.3 | 23.4 | 25.6 | -7.7\% | 26.5\% | 0.4\% | 9.1\% |
| Other Costs | 844 | 1,169 | 1,331 | 1,388 | 1,504 | 18.4 | 16.4 | 22.5 | 22.6 | 24.5 | 38.5\% | 13.8\% | 4.3\% | 8.3\% |
| Depreciation | 209 | 200 | 203 | 215 | 365 | 4.6 | 2.8 | 3.4 | 3.5 | 5.9 | -4.3\% | 1.4\% | 5.7\% | 70.0\% |
| Total Costs | 2,282 | 2,504 | 2,969 | 3,042 | 3,440 | 49.7 | 35.1 | 50.3 | 49.5 | 56.0 | 9.7\% | 18.6\% | 2.5\% | 13.1\% |
| Operating Income | 492 | 1,235 | 1,818 | 1,448 | 1,145 | 10.7 | 17.3 | 30.8 | 23.6 | 18.6 | 150.7\% | 47.3\% | -20.3\% | -21.0\% |
| Net Loan Loss Provisions (LLP) | 185 | 495 | 279 | -301 | 7 | 4.0 | 6.9 | 4.7 | -4.9 | 0.1 | 167.7\% | -43.6\% | n.m. | n.m. |
| Pre-Tax Profits | 308 | 740 | 1,539 | 1,749 | 1,138 | 6.7 | 10.4 | 26.1 | 28.5 | 18.5 | 140.5\% | 108.0\% | 13.7\% | -34.9\% |
| Taxes | 0 | 165 | 436 | 369 | 90 | 0.0 | 2.3 | 7.4 | 6.0 | 1.5 | n.m. | 164.7\% | -15.4\% | -75.6\% |
| Net Profit | 308 | 575 | 1,103 | 1,380 | 1,048 | 6.7 | 8.1 | 18.7 | 22.5 | 17.1 | 86.9\% | 91.8\% | 25.2\% | -24.1\% |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 6.58\% | 10.44\% | 14.15\% | 9.98\% | 8.32\% | 6.58\% | 10.44\% | 14.15\% | 9.98\% | 8.32\% | 3.86\% | 3.72\% | -4.18\% | -1.66\% |
| Net Interest Income (\% of Revenue) | 54.9\% | 71.0\% | 84.7\% | 75.5\% | 71.8\% | 54.9\% | 71.0\% | 84.7\% | 75.5\% | 71.8\% | 16.1\% | 13.7\% | -9.2\% | -3.7\% |
| Fees (\% of Banking Income) | 17.6\% | 10.6\% | 7.4\% | 10.1\% | 12.2\% | 17.6\% | 10.6\% | 7.4\% | 10.1\% | 12.2\% | -7.0\% | -3.1\% | 2.7\% | 2.1\% |
| Staff Costs (\% of Total Costs) | 53.8\% | 45.3\% | 48.3\% | 47.3\% | 45.7\% | 53.8\% | 45.3\% | 48.3\% | 47.3\% | 45.7\% | -8.5\% | 3.0\% | -1.0\% | -1.6\% |
| Costs per Employee ( 0000 | 1,475 | 1,370 | 1,805 | 1,813 | 2,078 | 32.1 | 19.2 | 30.6 | 29.5 | 33.8 | -7.1\% | 31.7\% | 0.5\% | 14.6\% |
| Cost-to-Income (incl. Depreciation) | 82.3\% | 67.0\% | 62.0\% | 67.7\% | 75.0\% | 82.3\% | 67.0\% | 62.0\% | 67.7\% | 75.0\% | -15.3\% | -5.0\% | 5.7\% | 7.3\% |
| Net LLP (\% of Net Loans) | 1.62\% | 3.47\% | 2.71\% | -2.45\% | 0.04\% | 1.62\% | 3.47\% | 2.71\% | -2.45\% | 0.04\% | 1.85\% | -0.76\% | -5.16\% | 2.49\% |
| Tax Rate | 0.0\% | 22.3\% | 28.3\% | 21.1\% | 7.9\% | 0.0\% | 22.3\% | 28.3\% | 21.1\% | 7.9\% | 22.3\% | 6.1\% | -7.3\% | -13.2\% |
| ROE | 8.1\% | 13.4\% | 20.4\% | 20.5\% | 14.1\% | 8.1\% | 13.4\% | 20.4\% | 20.5\% | 14.1\% | 5.2\% | 7.0\% | 0.1\% | -6.4\% |
| ROA | 1.31\% | 2.10\% | 3.69\% | 3.63\% | 2.55\% | 1.31\% | 2.10\% | 3.69\% | 3.63\% | 2.55\% | 0.79\% | 1.58\% | -0.06\% | -1.08\% |
| Loans/Deposits | 67.3\% | 70.1\% | 48.1\% | 44.7\% | 51.6\% | 67.3\% | 70.1\% | 48.1\% | 44.7\% | 51.6\% | 2.7\% | -22.0\% | -3.4\% | 6.9\% |
| Loans/Assets | 48.6\% | 52.1\% | 34.4\% | 32.3\% | 39.5\% | 48.6\% | 52.1\% | 34.4\% | 32.3\% | 39.5\% | 3.6\% | -17.7\% | -2.1\% | 7.2\% |
| Deposits/Liabilities | 86.0\% | 88.3\% | 87.3\% | 87.8\% | 93.4\% | 86.0\% | 88.3\% | 87.3\% | 87.8\% | 93.4\% | 2.3\% | -1.0\% | 0.4\% | 5.6\% |
| Loans in Local Currency (\% Total) | 86.2\% | 78.9\% | 83.3\% | 74.4\% | 80.8\% | 80.9\% | 74.5\% | 77.2\% | 70.7\% | 77.2\% | -7.3\% | 4.3\% | -8.8\% | 6.4\% |
| Deposits in Local Currency (\% Total) | 70.3\% | 62.8\% | 66.8\% | 65.1\% | 69.0\% | 70.3\% | 62.8\% | 66.8\% | 65.1\% | 69.0\% | -7.6\% | 4.1\% | -1.8\% | 3.9\% |
| Loans per Branch ('000) | 265,418 | 331,530 | 244,951 | 279,187 | 369,849 | 5,783 | 4,647 | 4,150 | 4,542 | 6,017 | 24.9\% | -26.1\% | 14.0\% | 32.5\% |
| Deposits per Branch ('000) | 394,256 | 473,240 | 509,526 | 624,492 | 716,089 | 8,589 | 6,633 | 8,633 | 10,159 | 11,649 | 20.0\% | 7.7\% | 22.6\% | 14.7\% |
| Solvency Ratio | 24.7\% | 19.7\% | 24.8\% | 23.1\% | 20.0\% | 24.7\% | 19.7\% | 24.8\% | 23.1\% | 20.0\% | -5.0\% | 5.1\% | -1.8\% | -3.0\% |
| NPL Ratio | 9.44\% | 17.82\% | 9.50\% | 7.68\% | 7.11\% | 9.44\% | 17.82\% | 9.50\% | 7.68\% | 7.11\% | 8.37\% | -8.32\% | -1.82\% | -0.57\% |
| NPL Coverage | 64.8\% | 31.6\% | 76.4\% | 65.4\% | 63.5\% | 64.8\% | 31.6\% | 76.4\% | 65.4\% | 63.5\% | -33.2\% | 44.8\% | -11.0\% | -1.9\% |
| BS Provisions/Loans (gross) | 6.12\% | 5.64\% | 7.26\% | 5.02\% | 4.51\% | 6.12\% | 5.64\% | 7.26\% | 5.02\% | 4.51\% | -0.48\% | 1.62\% | -2.23\% | -0.51\% |

BALANCE SHEET STRUCTURE - 2019


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2019


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2019


[^6]LOANS AND DEPOSITS BY CURRENCY - 2019


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2019


Sources: Annual Reports and Eaglestone Securities.

[^7]
## BANCO ÚNICO

Banco Único's net profit rose $15.6 \%$ YoY to MZM 506 million (US\$ 8.2 million) in 2019. This figure represents a ROE of $12.3 \%$ and a ROA of $1.82 \%$ (vs. $12.1 \%$ and $1.69 \%$, respectively, in the previous year). The improvement in net profit was due to a sharp fall in loan impairments ($54.9 \% \mathrm{YoY}$ ) and reflects the bank's strong focus on the recovery of NPLs. That said, bottomline continued to be impacted by another decline in operating income, as revenues stood flat in the period while costs advanced $7.5 \%$ YoY.

On the revenue front, we note the slight drop in net interest income ( $-1.9 \% \mathrm{YoY}$ ) that came as a result of the impact that the continued low interest rate environment had on margins as well as the drop in net loans ( $-11.8 \% \mathrm{YoY}$ ). Nevertheless, net interest income still represented $73.7 \%$ of total revenues (vs. $75.1 \%$ in the previous year). This lower contribution was offset by a $5.5 \%$ YoY increase in other revenues such as fees and commissions, profits from financial operations and other income. Meanwhile, costs saw a mixed performance in what concerns its different components. Staff costs were up $5.7 \%$ YoY, reflecting an increase in the number of employees (from 616 to 620 people), career progressions and salary adjustments. The bank stated that the decline in administrative costs ( $-13.4 \% \mathrm{YoY}$ ) reflects a change in accounting rule that lowered the impact of renting costs. Still, this change lifted depreciation and interest costs (affecting net interest income). All in all, this meant that the cost-to-income ratio rose to $64.5 \%$ from $60 \%$ in the previous year.

In terms of the balance sheet, net loan impairments were down $13.3 \%$ YoY following the sharp increases in the previous two years. The bank stated that this reflected the impact of its NPL recovery efforts, as stated above. Provisions in the balance sheet represented $8.13 \%$ of gross loans (vs. $8.26 \%$ in 2018). The NPL ratio fell to $7.06 \%$, while NPL coverage reached $115.2 \%$. These figures compare with $9.0 \%$ and $91.8 \%$, respectively, in the previous year. Finally, the bank's solvency ratio stood at $16.7 \%$, up from $15.8 \%$ in the previous year.

Banco Unico saw an improvement in its net profit after a sharp drop in loan impairments more than offset a weaker contribution from operating income

Net interest income was impacted by the low interest rate environment and decline in net loans

The NPL ratio as well as solvency levels improved from the previous year

| BANCO ÚNICO | MZM Million |  |  |  |  | US\$ Million |  |  |  |  | \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 | 2016 | 2017 | 2018 | 2019 | 16/15 | 17/16 | 18/17 | 19/18 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 16,998 | 22,741 | 24,154 | 25,953 | 27,746 | 370 | 319 | 409 | 422 | 451 | 33.8\% | 6.2\% | 7.4\% | 6.9\% |
| Customer Loans (net) | 9,185 | 11,404 | 10,769 | 11,878 | 10,477 | 200 | 160 | 182 | 193 | 170 | 24.2\% | -5.6\% | 10.3\% | -11.8\% |
| Local Currency Loans | 8,118 | 9,126 | 8,133 | 9,135 | 8,378 | 177 | 128 | 138 | 149 | 136 | 12.4\% | -10.9\% | 12.3\% | -8.3\% |
| Loan Loss Provisions | 435 | 450 | 741 | 1,070 | 927 | 9 | 6 | 13 | 17 | 15 | 3.5\% | 64.5\% | 44.4\% | -13.3\% |
| Non-Performing Loans | 320 | 251 | 418 | 1,165 | 805 | 7 | 4 | 7 | 19 | 13 | -21.7\% | 66.4\% | 178.8\% | -30.9\% |
| Customer Deposits | 14,302 | 19,206 | 19,934 | 21,855 | 22,515 | 312 | 269 | 338 | 356 | 366 | 34.3\% | 3.8\% | 9.6\% | 3.0\% |
| Local Currency Deposits | 9,705 | 11,650 | 13,828 | 15,554 | 16,300 | 211 | 163 | 234 | 253 | 265 | 20.0\% | 18.7\% | 12.5\% | 4.8\% |
| Sight Deposits | 8,257 | 10,440 | 10,111 | 11,219 | 11,344 | 180 | 146 | 171 | 183 | 185 | 26.4\% | -3.1\% | 11.0\% | 1.1\% |
| Equity | 1,986 | 2,432 | 3,203 | 3,603 | 4,109 | 43 | 34 | 54 | 59 | 67 | 22.5\% | 31.7\% | 12.5\% | 14.0\% |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 850 | 1,246 | 1,770 | 1,760 | 1,727 | 18.5 | 17.5 | 30.0 | 28.6 | 28.1 | 46.6\% | 42.0\% | -0.5\% | -1.9\% |
| Fees \& Commissions | 218 | 306 | 358 | 353 | 381 | 4.8 | 4.3 | 6.1 | 5.7 | 6.2 | 40.4\% | 16.8\% | -1.5\% | 8.2\% |
| Other Banking Income | 312 | 459 | 334 | 231 | 235 | 6.8 | 6.4 | 5.7 | 3.8 | 3.8 | 47.0\% | -27.1\% | -30.8\% | 1.5\% |
| Banking Income | 1,380 | 2,011 | 2,462 | 2,344 | 2,344 | 30.1 | 28.2 | 41.7 | 38.1 | 38.1 | 45.7\% | 22.4\% | -4.8\% | 0.0\% |
| Staff Costs | 558 | 708 | 755 | 813 | 859 | 12.2 | 9.9 | 12.8 | 13.2 | 14.0 | 26.8\% | 6.8\% | 7.7\% | 5.7\% |
| Other Costs | 257 | 379 | 411 | 469 | 406 | 5.6 | 5.3 | 7.0 | 7.6 | 6.6 | 47.3\% | 8.5\% | 14.1\% | -13.4\% |
| Depreciation | 74 | 86 | 89 | 124 | 246 | 1.6 | 1.2 | 1.5 | 2.0 | 4.0 | 15.0\% | 4.5\% | 38.8\% | 97.9\% |
| Total Costs | 890 | 1,172 | 1,256 | 1,406 | 1,511 | 19.4 | 16.4 | 21.3 | 22.9 | 24.6 | 31.7\% | 7.1\% | 12.0\% | 7.5\% |
| Operating Income | 490 | 839 | 1,206 | 938 | 833 | 10.7 | 11.8 | 20.4 | 15.3 | 13.5 | 71.1\% | 43.8\% | -22.2\% | -11.2\% |
| Net Loan Loss Provisions (LLP) | 313 | 193 | 419 | 433 | 195 | 6.8 | 2.7 | 7.1 | 7.0 | 3.2 | -38.2\% | 116.8\% | 3.3\% | -54.9\% |
| Other | -24 | -24 | -18 | 51 | -29 | -0.5 | -0.3 | -0.3 | 0.8 | -0.5 | -3.0\% | -21.7\% | n.m. | n.m. |
| Pre-Tax Profits | 153 | 622 | 769 | 557 | 608 | 3.3 | 8.7 | 13.0 | 9.1 | 9.9 | 306.1\% | 23.6\% | -27.6\% | 9.2\% |
| Taxes | 36 | 182 | 248 | 119 | 102 | 0.8 | 2.6 | 4.2 | 1.9 | 1.7 | 399.3\% | 36.1\% | -51.9\% | -14.1\% |
| Net Profit | 117 | 440 | 521 | 437 | 506 | 2.5 | 6.2 | 8.8 | 7.1 | 8.2 | 277.0\% | 18.4\% | -16.1\% | 15.6\% |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 5.74\% | 6.27\% | 7.55\% | 7.03\% | 6.43\% | 5.74\% | 6.27\% | 7.55\% | 7.03\% | 6.43\% | 0.53\% | 1.28\% | -0.52\% | -0.59\% |
| Net Interest Income (\% of Revenue) | 61.6\% | 62.0\% | 71.9\% | 75.1\% | 73.7\% | 61.6\% | 62.0\% | 71.9\% | 75.1\% | 73.7\% | 0.4\% | 9.9\% | 3.2\% | -1.4\% |
| Fees (\% of Banking Income) | 15.8\% | 15.2\% | 14.5\% | 15.0\% | 16.3\% | 15.8\% | 15.2\% | 14.5\% | 15.0\% | 16.3\% | -0.6\% | -0.7\% | 0.5\% | 1.2\% |
| Staff Costs (\% of Total Costs) | 62.7\% | 60.4\% | 60.1\% | 57.8\% | 56.9\% | 62.7\% | 60.4\% | 60.1\% | 57.8\% | 56.9\% | -2.4\% | -0.2\% | -2.3\% | -1.0\% |
| Costs per Employee (000) | 1,257 | 1,379 | 1,344 | 1,320 | 1,386 | 27 | 19 | 23 | 21 | 23 | 9.7\% | -2.6\% | -1.8\% | 5.0\% |
| Cost-to-Income (incl. Depreciation) | 64.5\% | 58.3\% | 51.0\% | 60.0\% | 64.5\% | 64.5\% | 58.3\% | 51.0\% | 60.0\% | 64.5\% | -6.2\% | -7.3\% | 9.0\% | 4.5\% |
| Net LLP (\% of Net Loans) | 3.40\% | 1.69\% | 3.89\% | 3.64\% | 1.86\% | 3.40\% | 1.69\% | 3.89\% | 3.64\% | 1.86\% | -1.71\% | 2.20\% | -0.25\% | -1.78\% |
| Tax Rate | 23.8\% | 29.2\% | 32.2\% | 21.4\% | 16.8\% | 23.8\% | 29.2\% | 32.2\% | 21.4\% | 16.8\% | 5.5\% | 3.0\% | -10.8\% | -4.6\% |
| ROE | 5.9\% | 18.1\% | 16.3\% | 12.1\% | 12.3\% | 5.9\% | 18.1\% | 16.3\% | 12.1\% | 12.3\% | 12.2\% | -1.8\% | -4.1\% | 0.2\% |
| ROA | 0.69\% | 1.94\% | 2.16\% | 1.69\% | 1.82\% | 0.69\% | 1.94\% | 2.16\% | 1.69\% | 1.82\% | 1.25\% | 0.22\% | -0.47\% | 0.14\% |
| Loans/Deposits | 64.2\% | 59.4\% | 54.0\% | 54.3\% | 46.5\% | 64.2\% | 59.4\% | 54.0\% | 54.3\% | 46.5\% | -4.8\% | -5.4\% | 0.3\% | -7.8\% |
| Loans/Assets | 54.0\% | 50.2\% | 44.6\% | 45.8\% | 37.8\% | 54.0\% | 50.2\% | 44.6\% | 45.8\% | 37.8\% | -3.9\% | -5.6\% | 1.2\% | -8.0\% |
| Deposits/Liabilities | 95.3\% | 94.6\% | 95.1\% | 97.8\% | 95.3\% | 95.3\% | 94.6\% | 95.1\% | 97.8\% | 95.3\% | -0.7\% | 0.6\% | 2.6\% | -2.5\% |
| Loans in Local Currency (\% Total) | 88.4\% | 80.0\% | 75.5\% | 76.9\% | 80.0\% | 88.4\% | 80.0\% | 75.5\% | 76.9\% | 80.0\% | -8.4\% | -4.5\% | 1.4\% | $3.1 \%$ |
| Deposits in Local Currency (\% Total) | 67.9\% | 60.7\% | 69.4\% | 71.2\% | 72.4\% | 67.9\% | 60.7\% | 69.4\% | 71.2\% | 72.4\% | -7.2\% | 8.7\% | 1.8\% | 1.2\% |
| Loans per Branch ('000) | 510,284 | 570,223 | 538,468 | 516,415 | 455,514 | 11,117 | 7,992 | 9,123 | 8,401 | 7,410 | 11.7\% | -5.6\% | -4.1\% | -11.8\% |
| Deposits per Branch ('000) | 794,546 | 960,296 | 996,717 | 950,202 | 978,933 | 17,310 | 13,459 | 16,888 | 15,458 | 15,925 | 20.9\% | 3.8\% | -4.7\% | 3.0\% |
| Solvency Ratio | 16.4\% | 12.4\% | 17.7\% | 15.8\% | 16.7\% | 16.4\% | 12.4\% | 17.7\% | 15.8\% | 16.7\% | -4.0\% | 5.3\% | -1.9\% | 0.9\% |
| NPL Ratio | 3.33\% | 2.12\% | 3.63\% | 9.00\% | 7.06\% | 3.33\% | 2.12\% | 3.63\% | 9.00\% | 7.06\% | -1.21\% | 1.51\% | 5.37\% | -1.94\% |
| NPL Coverage | 135.8\% | 179.4\% | 177.4\% | 91.8\% | 115.2\% | 135.8\% | 179.4\% | 177.4\% | 91.8\% | 115.2\% | 43.6\% | -2.1\% | -85.5\% | 23.4\% |
| BS Provisions/Loans (gross) | 4.52\% | 3.80\% | 6.44\% | 8.26\% | 8.13\% | 4.52\% | 3.80\% | 6.44\% | 8.26\% | 8.13\% | -0.72\% | 2.64\% | 1.82\% | -0.13\% |

BALANCE SHEET STRUCTURE - 2019


Assets


Liabilities and Equity

Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2019


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2019


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2019


[^8]SHAREHOLDER STRUCTURE - 2019


Sources: Annual Reports and Eaglestone Securities.

ANNEX I - SIX MAJOR BANKS COMPARISON (TABLES)

| SIX MAJOR BANKS - MAIN INDICATORS |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Net Interest Margin (NII/ATA) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 4.96\% | 3.92\% | 3.69\% | 4.02\% | 3.63\% | 4.55\% | 5.37\% | 6.38\% | 6.47\% |
| Millenniumbim | 9.93\% | 7.23\% | 6.28\% | 6.09\% | 5.48\% | 7.50\% | 9.00\% | 9.13\% | 8.12\% |
| Standard Bank Mozambique | 7.05\% | 6.09\% | 5.47\% | 5.51\% | 4.96\% | 7.20\% | 11.20\% | 9.87\% | 7.92\% |
| ABSA Bank Mozambique | 7.76\% | 5.48\% | 4.41\% | 4.77\% | 6.58\% | 10.44\% | 14.15\% | 9.98\% | 8.32\% |
| Moza Banco | 7.32\% | 5.89\% | 5.54\% | 4.11\% | 2.66\% | 3.20\% | 7.24\% | 5.89\% | 5.95\% |
| Banco Único | -1.06\% | 1.25\% | 4.83\% | 5.68\% | 5.74\% | 6.27\% | 7.55\% | 7.03\% | 6.43\% |
| Net Interest Income (\% of Banking Revenue) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 60.8\% | 52.7\% | 52.9\% | 53.8\% | 48.0\% | 61.4\% | 61.8\% | 69.6\% | 70.0\% |
| Millenniumbim | 67.9\% | 61.4\% | 58.9\% | 61.0\% | 55.9\% | 66.8\% | 77.2\% | 75.4\% | 74.3\% |
| Standard Bank Mozambique | 61.7\% | 54.2\% | 51.6\% | 48.1\% | 39.5\% | 54.3\% | 71.5\% | 69.1\% | 66.6\% |
| ABSA Bank Mozambique | 71.1\% | 62.7\% | 61.5\% | 55.3\% | 54.9\% | 71.0\% | 84.7\% | 75.5\% | 71.8\% |
| Moza Banco | 64.0\% | 59.0\% | 54.4\% | 43.5\% | 28.9\% | 180.4\% | 79.8\% | 74.6\% | 74.2\% |
| Banco Único | 20.6\% | 23.0\% | 60.5\% | 61.4\% | 61.6\% | 62.0\% | 71.9\% | 75.1\% | 73.7\% |
| Fees (\% of Banking Income) |  |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 20.1\% | 20.6\% | 21.0\% | 21.3\% | 20.5\% | 21.0\% | 12.4\% | 13.1\% | 14.3\% |
| Millenniumbim | 14.5\% | 17.8\% | 20.1\% | 19.6\% | 17.9\% | 14.6\% | 13.6\% | 12.3\% | 13.1\% |
| Standard Bank Mozambique | 15.0\% | 15.3\% | 18.0\% | 16.5\% | 14.7\% | 12.5\% | 9.6\% | 11.5\% | 14.8\% |
| ABSA Bank Mozambique | 20.8\% | 29.3\% | 36.9\% | 22.8\% | 17.6\% | 10.6\% | 7.4\% | 10.1\% | 12.2\% |
| Moza Banco | 13.4\% | 20.2\% | 19.7\% | 19.1\% | 17.2\% | 73.6\% | 13.1\% | 18.5\% | 16.0\% |
| Banco Único | -4.9\% | 24.3\% | 17.1\% | 19.0\% | 15.8\% | 15.2\% | 14.5\% | 15.0\% | 16.3\% |
| Staff Costs (\% of Total Costs) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 45.2\% | 48.9\% | 49.8\% | 47.0\% | 50.8\% | 52.1\% | 53.1\% | 54.4\% | 54.7\% |
| Millenniumbim | 46.3\% | 47.9\% | 47.6\% | 47.1\% | 45.2\% | 44.8\% | 43.6\% | 43.1\% | 43.1\% |
| Standard Bank Mozambique | 53.1\% | 55.1\% | 58.4\% | 55.2\% | 58.5\% | 56.9\% | 58.3\% | 58.5\% | 56.9\% |
| ABSA Bank Mozambique | 39.1\% | 42.4\% | 52.4\% | 46.0\% | 53.8\% | 45.3\% | 48.3\% | 47.3\% | 45.7\% |
| Moza Banco | 45.9\% | 46.2\% | 44.4\% | 42.4\% | 41.4\% | 26.3\% | 38.8\% | 40.9\% | 42.2\% |
| Banco Único | 71.2\% | 56.2\% | 53.1\% | 56.8\% | 62.7\% | 60.4\% | 60.1\% | 57.8\% | 56.9\% |
| Costs per Employee ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 665 | 714 | 802 | 808 | 883 | 1,076 | 1,227 | 1,309 | 1,442 |
| Millenniumbim | 651 | 730 | 765 | 817 | 892 | 1,039 | 1,073 | 1,147 | 1,168 |
| Standard Bank Mozambique | 1,167 | 1,276 | 1,398 | 1,490 | 1,732 | 2,067 | 2,688 | 2,847 | 2,933 |
| ABSA Bank Mozambique | 1,029 | 1,080 | 990 | 740 | 1,475 | 1,370 | 1,805 | 1,813 | 2,078 |
| Moza Banco | 893 | 868 | 1,068 | 977 | 1,109 | 1,375 | 1,288 | 1,511 | 1,410 |
| Banco Único | 1,675 | 1,308 | 1,091 | 1,135 | 1,257 | 1,379 | 1,344 | 1,320 | 1,386 |
| Total Costs per Branch ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 20,910 | 21,751 | 25,698 | 25,128 | 27,419 | 31,969 | 34,702 | 34,743 | 35,992 |
| Millenniumbim | 22,695 | 23,159 | 23,830 | 24,772 | 27,455 | 31,684 | 32,738 | 33,911 | 34,206 |
| Standard Bank Mozambique | 57,693 | 65,970 | 67,382 | 71,195 | 85,336 | 107,732 | 135,753 | 144,970 | 154,417 |
| ABSA Bank Mozambique | 34,994 | 36,056 | 38,030 | 34,935 | 53,079 | 58,229 | 70,680 | 69,140 | 78,173 |
| Moza Banco | 23,196 | 19,077 | 29,217 | 32,548 | 36,278 | 69,435 | 45,802 | 50,592 | 49,556 |
| Banco Único | 65,183 | 44,401 | 42,840 | 45,797 | 49,439 | 58,612 | 62,798 | 61,147 | 65,703 |
| Cost-to-Income (incl. Depreciation) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 62.9\% | 62.9\% | 64.8\% | 62.2\% | 61.9\% | 61.9\% | 52.2\% | 49.2\% | 51.1\% |
| Millenniumbim | 36.4\% | 44.0\% | 43.6\% | 42.9\% | 42.1\% | 38.3\% | 37.9\% | 37.6\% | 39.8\% |
| Standard Bank Mozambique | 51.4\% | 51.8\% | 54.4\% | 54.6\% | 46.8\% | 44.4\% | 41.5\% | 43.3\% | 47.4\% |
| ABSA Bank Mozambique | 104.6\% | 119.8\% | 136.9\% | 87.2\% | 82.3\% | 67.0\% | 62.0\% | 67.7\% | 75.0\% |
| Moza Banco | 88.4\% | 101.8\% | 87.8\% | 81.8\% | 85.4\% | 728.4\% | 98.4\% | 111.7\% | 98.0\% |
| Banco Único | n.m. | 233.1\% | 108.6\% | 78.2\% | 64.5\% | 58.3\% | 51.0\% | 60.0\% | 64.5\% |
| Net LLP (\% of Loans) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 0.81\% | 0.18\% | 0.85\% | 1.30\% | 1.05\% | 1.25\% | 3.71\% | 1.86\% | 3.56\% |
| Millenniumbim | 2.24\% | 1.22\% | 0.93\% | 0.88\% | 1.65\% | 2.10\% | 3.26\% | 4.86\% | 3.14\% |
| Standard Bank Mozambique | 1.05\% | 2.18\% | 1.72\% | 0.84\% | 1.21\% | 3.81\% | 1.34\% | 0.75\% | 0.37\% |
| ABSA Bank Mozambique | 4.20\% | 7.36\% | 2.05\% | 2.40\% | 1.62\% | 3.47\% | 2.71\% | -2.45\% | 0.04\% |
| Moza Banco | 0.27\% | 1.44\% | 1.32\% | 1.07\% | 1.54\% | 7.52\% | 9.20\% | 1.41\% | 2.54\% |
| Banco Único | 1.98\% | 1.94\% | 1.26\% | 2.17\% | $3.40 \%$ | 1.69\% | 3.89\% | 3.64\% | 1.86\% |
| Tax Rate |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 18.3\% | 15.1\% | 12.2\% | 25.2\% | 28.7\% | 25.3\% | 27.1\% | 28.4\% | 26.2\% |
| Millenniumbim | 17.6\% | 17.3\% | 17.4\% | 18.5\% | 19.3\% | 28.1\% | 23.6\% | 18.9\% | 21.9\% |
| Standard Bank Mozambique | 30.9\% | 29.3\% | 29.4\% | 29.4\% | 33.8\% | 35.1\% | 24.1\% | 24.2\% | 26.9\% |
| ABSA Bank Mozambique | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 22.3\% | 28.3\% | 21.1\% | 7.9\% |
| Moza Banco | 22.4\% | 17.9\% | 39.3\% | 14.7\% | 9.9\% | 3.3\% | -0.1\% | -40.7\% | -36.0\% |
| Banco Único | 31.9\% | 32.4\% | 29.0\% | 42.0\% | 23.8\% | 29.2\% | 32.2\% | 21.4\% | 16.8\% |
| ROE |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 23.7\% | 24.5\% | 19.8\% | 17.6\% | 16.5\% | 12.6\% | 15.1\% | 24.3\% | 18.1\% |
| Millenniumbim | 33.2\% | 24.2\% | 22.3\% | 20.7\% | 18.3\% | 21.3\% | 21.5\% | 20.3\% | 18.8\% |
| Standard Bank Mozambique | 22.8\% | 20.5\% | 18.4\% | 19.8\% | 23.0\% | 22.1\% | 32.0\% | 26.5\% | 19.8\% |
| ABSA Bank Mozambique | -20.5\% | -28.9\% | -35.7\% | -0.5\% | 8.1\% | 13.4\% | 20.4\% | 20.5\% | 14.1\% |
| Moza Banco | 2.5\% | -5.1\% | 1.6\% | 7.3\% | 3.3\% | 183.5\% | -20.3\% | -8.5\% | -10.0\% |
| Banco Único | -62.5\% | -27.1\% | -10.8\% | 1.6\% | 5.9\% | 18.1\% | 16.3\% | 12.1\% | 12.3\% |
| ROA |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 1.96\% | 1.90\% | 1.46\% | 1.32\% | 1.36\% | 1.00\% | 1.51\% | 2.63\% | 2.10\% |
| Millenniumbim | 5.93\% | 4.35\% | 3.94\% | 3.57\% | 3.10\% | 3.62\% | 4.49\% | 4.51\% | 4.30\% |
| Standard Bank Mozambique | 3.42\% | 2.94\% | 2.83\% | 3.20\% | 3.52\% | 3.49\% | 6.40\% | 5.59\% | 4.14\% |
| ABSA Bank Mozambique | -2.41\% | -4.53\% | -3.51\% | -0.07\% | 1.31\% | 2.10\% | 3.69\% | 3.63\% | 2.55\% |
| Moza Banco | 0.73\% | -0.78\% | 0.15\% | 0.66\% | 0.26\% | -18.40\% | -5.47\% | -2.11\% | -1.85\% |
| Banco Único | -16.04\% | -4.08\% | -1.13\% | 0.16\% | 0.69\% | 1.94\% | 2.16\% | 1.69\% | 1.82\% |


| SIX MAJOR BANKS - MAIN INDICATORS (CONT.) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Loans/Deposits |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 85.5\% | 73.4\% | 75.4\% | 80.0\% | 75.5\% | 80.4\% | 64.1\% | 56.5\% | 52.8\% |
| Millenniumbim | 75.4\% | 70.9\% | 74.2\% | 73.6\% | 74.4\% | 80.0\% | 61.6\% | 45.3\% | 37.5\% |
| Standard Bank Mozambique | 46.4\% | 42.5\% | 53.0\% | 59.6\% | 53.9\% | 47.9\% | 33.5\% | 38.3\% | 32.2\% |
| ABSA Bank Mozambique | 69.4\% | 58.7\% | 66.1\% | 70.3\% | 67.3\% | 70.1\% | 48.1\% | 44.7\% | 51.6\% |
| Moza Banco | 82.1\% | 79.9\% | 71.1\% | 80.7\% | 72.5\% | 106.8\% | 85.1\% | 72.3\% | 81.4\% |
| Banco Único | 13.1\% | 54.3\% | 73.3\% | 72.8\% | 64.2\% | 59.4\% | 54.0\% | 54.3\% | 46.5\% |
| Loans/Assets |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 63.0\% | 54.0\% | 54.7\% | 59.1\% | 55.4\% | 57.7\% | 46.9\% | 42.5\% | 40.5\% |
| Millenniumbim | 55.1\% | 52.3\% | 54.5\% | 54.5\% | 55.1\% | 56.5\% | 44.7\% | 33.3\% | 27.1\% |
| Standard Bank Mozambique | 36.7\% | 35.3\% | 42.9\% | 46.5\% | 40.1\% | 37.0\% | 25.2\% | 28.3\% | 23.8\% |
| ABSA Bank Mozambique | 45.6\% | 40.1\% | 46.1\% | 43.4\% | 48.6\% | 52.1\% | 34.4\% | 32.3\% | 39.5\% |
| Moza Banco | 54.9\% | 57.2\% | 55.7\% | 59.1\% | 57.2\% | 62.0\% | 57.3\% | 49.4\% | 57.1\% |
| Banco Único | 7.3\% | 43.8\% | 60.3\% | 60.1\% | 54.0\% | 50.2\% | 44.6\% | 45.8\% | 37.8\% |
| Deposits/Liabilities |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 80.3\% | 79.7\% | 78.3\% | 79.8\% | 79.9\% | 78.0\% | 81.2\% | 84.4\% | 86.8\% |
| Millenniumbim | 88.9\% | 89.8\% | 89.2\% | 89.5\% | 89.2\% | 85.1\% | 91.7\% | 94.4\% | 93.6\% |
| Standard Bank Mozambique | 93.2\% | 96.7\% | 95.8\% | 92.9\% | 88.0\% | 91.8\% | 94.0\% | 93.8\% | 93.8\% |
| ABSA Bank Mozambique | 74.5\% | 80.9\% | 77.3\% | 73.5\% | 86.0\% | 88.3\% | 87.3\% | 87.8\% | 93.4\% |
| Moza Banco | 94.2\% | 84.4\% | 86.1\% | 80.5\% | 85.5\% | 52.7\% | 92.2\% | 91.1\% | 86.2\% |
| Banco Único | 74.8\% | 94.8\% | 91.8\% | 91.3\% | 95.3\% | 94.6\% | 95.1\% | 97.8\% | 95.3\% |
| Loans in Local Currency (\% of Total) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 63.8\% | 57.8\% | 57.6\% | 63.4\% | 65.0\% | 56.2\% | 57.5\% | 60.5\% | 71.8\% |
| Millenniumbim | 80.9\% | 74.8\% | 76.1\% | 79.0\% | 78.5\% | 74.9\% | 76.5\% | 82.5\% | 87.1\% |
| Standard Bank Mozambique | 69.2\% | 65.0\% | 63.4\% | 66.6\% | 64.9\% | 62.0\% | 56.3\% | 67.5\% | 74.5\% |
| ABSA Bank Mozambique | 88.5\% | 93.6\% | 88.9\% | 87.9\% | 86.2\% | 78.9\% | 83.3\% | 74.4\% | 80.8\% |
| Moza Banco | 82.8\% | 94.1\% | 96.8\% | 88.7\% | 88.8\% | 81.9\% | 87.1\% | 83.4\% | 85.0\% |
| Banco Único | 51.6\% | 82.8\% | 83.6\% | 86.8\% | 88.4\% | 80.0\% | 75.5\% | 76.9\% | 80.0\% |
| Deposits in Local Currency (\% of Total) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 72.7\% | 75.2\% | 77.5\% | 77.1\% | 75.2\% | 68.2\% | 76.2\% | 76.9\% | 76.4\% |
| Millenniumbim | 74.8\% | 73.9\% | 77.1\% | 79.1\% | 75.0\% | 70.6\% | 75.6\% | 77.4\% | 79.2\% |
| Standard Bank Mozambique | 48.7\% | 42.1\% | 47.6\% | 49.8\% | 45.0\% | 45.3\% | 56.0\% | 53.1\% | 58.7\% |
| ABSA Bank Mozambique | 85.9\% | 71.6\% | 67.8\% | 71.0\% | 70.3\% | 62.8\% | 66.8\% | 65.1\% | 69.0\% |
| Moza Banco | 74.8\% | 86.0\% | 86.4\% | 88.5\% | 82.3\% | 79.4\% | 84.8\% | 86.5\% | 89.8\% |
| Banco Único | 84.2\% | 64.0\% | 74.4\% | 75.2\% | 67.9\% | 60.7\% | 69.4\% | 71.2\% | 72.4\% |
| Loans per Branch ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 266,625 | 287,531 | 340,266 | 347,709 | 363,257 | 429,523 | 371,338 | 326,874 | 318,220 |
| Millenniumbim | 247,770 | 253,181 | 305,227 | 342,137 | 392,491 | 444,790 | 330,178 | 259,923 | 221,463 |
| Standard Bank Mozambique | 375,166 | 439,188 | 511,382 | 558,809 | 671,831 | 737,206 | 550,330 | 707,395 | 711,180 |
| ABSA Bank Mozambique | 143,131 | 150,493 | 183,940 | 229,718 | 265,418 | 331,530 | 244,951 | 279,187 | 369,849 |
| Moza Banco | 152,104 | 155,261 | 229,135 | 303,330 | 304,025 | 311,746 | 288,321 | 327,011 | 385,085 |
| Banco Único | 23,146 | 231,580 | 337,401 | 444,916 | 510,284 | 570,223 | 538,468 | 516,415 | 455,514 |
| Deposits per Branch ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 311,862 | 391,848 | 451,314 | 434,556 | 481,154 | 534,275 | 579,496 | 578,686 | 602,622 |
| Millennium bim | 328,456 | 357,074 | 411,298 | 464,721 | 527,838 | 555,789 | 535,600 | 573,716 | 590,279 |
| Standard Bank Mozambique | 809,109 | 1,032,899 | 965,314 | 937,161 | 1,246,781 | 1,539,928 | 1,643,227 | 1,848,488 | 2,211,982 |
| ABSA Bank Mozambique | 206,202 | 256,390 | 278,463 | 326,546 | 394,256 | 473,240 | 509,526 | 624,492 | 716,089 |
| Moza Banco | 185,239 | 194,304 | 322,276 | 375,877 | 419,232 | 291,969 | 338,870 | 452,604 | 473,325 |
| Banco Único | 176,706 | 426,416 | 460,501 | 610,869 | 794,546 | 960,296 | 996,717 | 950,202 | 978,933 |
| Solvency Ratio |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 13.1\% | 10.9\% | 11.9\% | 8.6\% | 12.7\% | 14.0\% | 17.1\% | 17.0\% | 25.0\% |
| Millenniumbim | 17.9\% | 21.7\% | 21.4\% | 19.0\% | 19.8\% | 18.8\% | 17.1\% | 39.0\% | 45.8\% |
| Standard Bank Mozambique | 19.0\% | 17.7\% | 13.3\% | 9.7\% | 15.3\% | 17.0\% | 20.4\% | 19.4\% | 29.3\% |
| ABSA Bank Mozambique | 16.8\% | 30.5\% | 8.2\% | 27.3\% | 24.7\% | 19.7\% | 24.8\% | 23.1\% | 20.0\% |
| Moza Banco | 35.5\% | 17.6\% | 13.5\% | 10.5\% | 9.9\% | -98.9\% | 23.5\% | 21.7\% | 23.8\% |
| Banco Único | 37.4\% | 17.2\% | 9.8\% | 10.0\% | 16.4\% | 12.4\% | 17.7\% | 15.8\% | 16.7\% |
| NPL Ratio |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 1.13\% | 0.96\% | 2.79\% | 1.93\% | 1.21\% | 3.58\% | 8.40\% | 5.66\% | 5.41\% |
| Millenniumbim | 1.71\% | 2.12\% | 1.68\% | 2.17\% | 4.18\% | 3.54\% | 5.05\% | 5.33\% | 6.60\% |
| Standard Bank Mozambique | 0.94\% | 2.77\% | 2.61\% | 2.03\% | 1.57\% | 7.93\% | 4.78\% | 2.60\% | 1.48\% |
| ABSA Bank Mozambique | 13.99\% | 13.51\% | 13.36\% | 13.93\% | 9.44\% | 17.82\% | 9.50\% | 7.68\% | 7.11\% |
| Moza Banco | 4.47\% | 1.54\% | 3.28\% | 2.22\% | 2.27\% | 4.58\% | 8.74\% | 9.89\% | 11.91\% |
| Banco Único | 0.00\% | 0.15\% | 1.38\% | 1.78\% | 3.33\% | 2.12\% | 3.63\% | 9.00\% | 7.06\% |
| NPL Coverage |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 205.0\% | 198.3\% | 66.1\% | 122.7\% | 155.9\% | 66.1\% | 50.0\% | 158.3\% | 152.8\% |
| Millenniumbim | 414.0\% | 326.9\% | 348.0\% | 241.3\% | 141.7\% | 205.4\% | 191.5\% | 211.9\% | 179.9\% |
| Standard Bank Mozambique | 88.4\% | 75.0\% | 85.8\% | 88.8\% | 130.2\% | 62.0\% | 149.1\% | 242.2\% | 372.5\% |
| ABSA Bank Mozambique | 36.1\% | 73.8\% | 63.4\% | 52.8\% | 64.8\% | 31.6\% | 76.4\% | 65.4\% | 63.5\% |
| Moza Banco | 61.1\% | 156.0\% | 82.6\% | 118.6\% | 122.6\% | 226.1\% | 185.0\% | 179.1\% | 138.6\% |
| Banco Único | n.a. | 1379.4\% | 169.8\% | 175.9\% | 135.8\% | 179.4\% | 177.4\% | 91.8\% | 115.2\% |
| BS Provisions/Loans (gross) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 2.32\% | 1.90\% | 1.84\% | 2.37\% | 1.89\% | 2.37\% | 4.20\% | 8.96\% | 8.27\% |
| Millenniumbim | 7.08\% | 6.93\% | 5.83\% | 5.23\% | 5.92\% | 7.28\% | 9.67\% | 11.29\% | 11.87\% |
| Standard Bank Mozambique | 0.83\% | 2.08\% | 2.24\% | 1.80\% | 2.05\% | 4.92\% | 7.13\% | 6.31\% | 5.50\% |
| ABSA Bank Mozambique | 5.05\% | 9.96\% | 8.46\% | 7.35\% | 6.12\% | 5.64\% | 7.26\% | 5.02\% | 4.51\% |
| Moza Banco | 2.73\% | 2.41\% | 2.71\% | 2.63\% | 2.79\% | 10.35\% | 16.17\% | 17.72\% | 16.51\% |
| Banco Único | 1.94\% | 2.00\% | 2.34\% | 3.14\% | 4.52\% | 3.80\% | 6.44\% | 8.26\% | 8.13\% |

## ANNEX II - SIX MAJOR BANKS COMPARISON (GRAPHS)



Sources: Annual Reports and Eaglestone Securities.

## DEPOSITS (MZM MILLION)



Sources: Annual Reports and Eaglestone Securities.

## REVENUES (MZM MILLION)



Sources: Annual Reports and Eaglestone Securities.

NET LOANS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

EQUITY (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

REVENUE BREAKDOWN - 2019


Sources: Annual Reports and Eaglestone Securities.

COSTS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

COSTS BREAKDOWN - 2019


COST OF RISK (NET LOAN LOSS PROVISIONS / LOANS)


Sources: Annual Reports and Eaglestone Securities.

NET PROFIT (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

NUMBER OF BRANCHES


Sources: Annual Reports and Eaglestone Securities.

NUMBER OF EMPLOYEES


Sources: Annual Reports and Eaglestone Securities.

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## Disclosures

Eaglestone was founded in December 2011 with the aim to be a committed partner for the development of businesses located primarily in Sub-Saharan Africa and to support the development of renewable energy projects on a global basis.
The company has three business activities - financial advisory services, asset management and brokerage - and currently has offices in Amsterdam, Cape Town London, Lisbon, Luanda and Maputo

Eaglestone is committed to operating and behaving according to the highest standards of corporate governance. Its subsidiary in the United Kingdom is authorized and regulated by the Financial Conduct Authority.

Eaglestone operates with a clear vision and mission to act on behalf of and in the best interests of all its stakeholders, whether they are investors, employees or users of its services.

## EAGLESTONE SECURITIES

## Research

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[^0]:    Source: INE.

[^1]:    Sources: Annual Reports and Eaglestone Securities.

[^2]:    Sources: Annual Reports and Eaglestone Securities.

[^3]:    Sources: Annual Reports and Eaglestone Securities.

[^4]:    Sources: Annual Reports and Eaglestone Securities

[^5]:    Sources: Annual Reports and Eaglestone Securities.

[^6]:    Sources: Annual Reports and Eaglestone Securities.

[^7]:    Sources: Annual Reports and Eaglestone Securities

[^8]:    Sources: Annual Reports and Eaglestone Securities

