

## Mozambican Banks

## Economic Recession and Pandemic Hit Results

## Banks continued to face a more challenging environment

The Mozambican banking sector faced an increasingly challenging macroeconomic environment in the last couple of years. Real GDP growth slowed to $2.3 \%$ in 2019 (from an average of $5 \%$ in the previous five years) and economic activity contracted $-1.3 \%$ in 2020 mostly due to Covid-19. The central bank had to implement several measures aimed at mitigating the impact of the pandemic, including (1) the reduction in mandatory reserves in local and foreign currencies, (2) the decision in terms of monetary policy to cut reference interest rates, (3) the exemption of the requirement to build provisions on restructured loans associated with Covid-19 and (4) the reduction in banking commissions. Despite these efforts, the results of the domestic banking sector were clearly affected, as a weak operating performance and the need to significantly build loan impairments and other provisions impacted net profit.

## Net profit impacted by a lower operating income contribution

The operating performance of the six largest banks operating in the country showed that revenue growth remained almost flat in 2020, with a further decline in interest rates continuing to affect margins. Fee income was impacted by some extraordinary measures adopted by the central bank to mitigate the impact of Covid-19. These included a temporary exemption and reduction of certain transaction fees on ATMs and POSs, as well as transactions made in digital channels. These measures were announced at the end of March 2020 and lasted until September 30. The double-digit increase in other banking income was largely due to a strong contribution in terms of operations in the foreign exchange market. Meanwhile, costs expanded above the inflation rate once again in 2020. The evolution in costs was influenced by (1) larger investments implemented in the digitalization of the sector, (2) the impact from extraordinary expenditures and investments associated with the combat against the pandemic and (3) the depreciation of the Metical, as some costs are linked to foreign currency. This meant that the combined cost-to-income ratio rose to $55.0 \%$ (from $51.9 \%$ in 2019), which still compares favorably with other African countries.

## Higher loan impairments and other provisions also affected the bottom-line

 The banking sector significantly increased its loan impairment levels in 2020, while other provisions also surged in the period. This reflected a precautionary approach taken by several banks to take into consideration potential risks resulting from the pandemic, including the impact on the country's real estate market, and the more challenging economic environment in recent years. Overall, the combined net profit of these six banks fell by $16.6 \%$ YoY, reaching MZM 13,487 million (US\$ 180 million) in 2020. This net profit represents a ROE of $12.8 \%$ and a ROA of $2.08 \%$.
## Business environment likely to remain challenging

The economic and social impact from Covid-19, including the changes in consumer behavior and demand for banking services resulting from the pandemic, will bring greater challenges for global banks in 2021-22. This is likely to accelerate the need to implement digital transformation programs. In particular, it will be important to adjust the services provided in mobile apps and internet banking to clients in an increasingly more competitive business backdrop. Mozambique's economic growth outlook is also likely to remain relatively subdued (possibly at 2-3\%/year), making it more challenging for domestic banks to generate revenues and increasing the need to implement cost containment measures to secure adequate profitability levels.

Research
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## Banking

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## ECONOMIC OVERVIEW

Mozambique registered its first economic contraction in nearly three decades in 2020 as the unprecedented measures taken to contain the spread of the coronavirus brought the economy to a near standstill. The country had been attempting to recover from the hidden debt crisis and the tropical cyclones of 2019 until Covid-19 hit the global economy last year.

Official data showed that real GDP fell by $1.3 \%$ (from a growth of $2.3 \%$ in 2019), with activity in hotels and restaurants ( $-23.1 \%$ ) and the mining industry ( $-16.8 \%$ ) being the hardest hit. On the other hand, activity in agriculture and fishing, which together accounted for $23.9 \%$ of GDP, expanded by $2.6 \%$ in 2020.

The country's economic recession also reflected a decline in external demand, the disruption of supply chains and lower domestic demand caused by lockdown measures and the delay in LNG investments. It is worth noting that the economic contraction was more severe in Sub-Saharan Africa as a whole than in Mozambique, as the latest figures showed that real GDP in the region declined by $-1.9 \%$ in the period.
Besides the economic contraction, Covid-19 had a significant impact on the country's public accounts, further delaying the local authorities' fiscal consolidation efforts. The fiscal deficit is projected to have widened to $-4.7 \%$ of GDP in 2020 (from $-2.1 \%$ of GDP in the previous year), owing to lower fiscal revenues and pandemic-related expenditures. Mozambique's debt levels also surged to a level above $100 \%$ of GDP due to falling GDP and currency depreciation.

Mozambique recorded its first economic contraction in nearly three decades in 2020

Real GDP contracted 1.3\%, which compares with $\mathbf{- 1 . 9 \%}$ in the Sub-Saharan Africa region

Covid-19 hit domestic and external demand and delayed LNG investments in the country

The pandemic also had an impact on the country's fiscal accounts

REAL GDP GROWTH (2011-20)


Sources: INE and IMF.

GDP STRUCTURE (2020)


Source: INE.

Consumer price data released by the National Statistics Institute (INE) showed a slight increase in annual inflation towards the end of 2020, remaining nevertheless at a relatively low level in the period. Annual inflation reached $3.52 \%$ in December while the 12 -month average stood at $3.14 \%$. These figures compare with $3.50 \%$ and $2.78 \%$, respectively, in December 2019. In terms of components, the evolution of annual inflation largely reflected the increase in the prices of food and non-alcoholic beverages.

CONSUMER PRICE INDEX - YOY AND 12M AVERAGE


Source: INE.

ANNUAL INFLATION - BIGGEST CONTRIBUTORS (2020)


Source: INE.

The relatively low inflation levels allowed the central bank to continue easing monetary policy The Banco de Moçambique
in 2020. The standing lending facility (FPC) and the interbank reference lending rate (MIMO) were both cut by 250 basis points (bps) during the year to $13.25 \%$ and $10.25 \%$, respectively. The interest rate cuts occurred on two different occasions: April (150bps) and June (100bps). The Banco de Moçambique also lowered the mandatory reserve requirements in both local and foreign currencies by 150 bps in April, bringing them to $11.50 \%$ and $34.50 \%$, respectively.

Meanwhile, the central bank decided to increase interest rates by 300bps in January 2021 as a result of a substantial upward revision in its medium-term inflation outlook for the country. This revision reflected the continued depreciation of the Metical, together with increased risks and uncertainties associated with the spread of Covid-19, the occurrence of natural disasters and military instability.
Commercial banks operating in the country continued to adjust their interest rates in response to the cuts in central bank reference rates. However, we should note that this adjustment lost some momentum in early-2021. Central bank data shows that the average retail interest rate for a 12-month loan stood at $18.8 \%$ at end-2020. This compares with $21.0 \%$ in December 2019 and $20.7 \%$ in the previous year. These lower interest rates continued to allow some recovery in credit growth, as demonstrated in the graph below.
continued to ease monetary policy in 2020

However, the central bank raised interest rates at the start of this year due to an upward revision in its medium-term inflation outlook

Commercial banks have adjusted their interest rates to reflect the central bank's monetary policy easing, allowing for some recovery in credit growth

## INFLATION, CENTRAL AND COMMERCIAL BANKS RATES



Sources: INE and Banco de Moçambique.

## CREDIT GROWTH (YOY CHANGE)



Source: Banco de Moçambique.

## BANKING SECTOR OVERVIEW

The Mozambican banking sector includes 19 banks registered at the Banco de Moçambique after Access Bank Mozambique started operating in the country in September 2020. None of these banks is listed and most of them are units of foreign lenders or controlled by international investors. The financial system also comprises nine smaller lenders (micro-banks), eight credit cooperatives and 426 microfinance operators, which, for a country with a population of about 30 million, is quite significant when compared with other countries in the African continent.

There are currently 19 banks registered at the Banco de Moçambique

| MOZAMBICAN BANKING SYSTEM |  |  |
| :---: | :---: | :---: |
|  | Start of Operations | Majority Shareholder |
| Standard Bank Moçambique | 1967 | Standard Bank (South Africa) |
| Millenniumbim | 1995 | Millenniumbcp (Portugal) |
| BCI-Fomento | 1996 | CGD Group (Portugal) |
| Socremo - Banca de Microfinanças | 1998 | AfriCap Microfinance Investment Company (Mauritius) |
| Société Générale Moçambique (1) | 1999 | Société Générale (France) |
| African Banking Corporation (Moçambique) | 1999 | BancABC (Bots wana) |
| Ecobank Moçambique (2) | 2000 | Ecobank Group (Togo) |
| Opportunity Bank (3) | 2005 | Opportunity Transformation Investments Inc. (USA) |
| Barclays Bank Moçambique | 2005 | Absa Group (South Africa) |
| FNB Moçambique | 2007 | First Rand Group (South Africa) |
| Moza Banco (4) | 2008 | Kuhanha (5) (Mozambique) |
| United Bank for Africa Moçambique | 2010 | UBA (Nigeria) |
| Banco Mais (6) | 2010 | BISON Capital Financial Holding (China) |
| Banco Nacional de Investimento | 2011 | IGEPE (Mozambique) |
| Banco Único | 2011 | Nedbank (South Africa) |
| Banco Letshego | 2011 | Letshego Holdings (Botswana) |
| First Capital Bank | 2013 | FMB Capital Holdings (Mauritius) |
| BIG-Banco de Investimento Global | 2016 | Banco BIG (Portugal) |
| Access Bank Mozambique | 2020 | Access Bank plc (Nigeria) |

[^0](4) Banco Terra merged with Moza Banco in August 2019; (5) Manages the pension fund of Banco de Moçambique; (6) Previouly Banco Tchuma. Source: Annual Reports.

The financial system is also increasingly more developed, with a larger presence of the banking sector in the local economy. In particular, over the years, there has been an increase in financial inclusion levels, reflected in a larger number of clients that have access to a bank account, more available banking products, as well as a greater and wider presence of the branch network in the country. The latest available data provided by the central bank indicates that (1) the number of bank accounts increased from 2.1 million in 2011 to about 5 million last year, (2) the branch network rose from 457 in 2011 to 684 in 2020, with nearly $77 \%$ concentrated in urban areas and (3) the number of ATMs went from 853 to 1,710 in the same period. We detail in the table below some of the key financial inclusion indicators of the sector in the period 2011-20.

The banking sector has played a bigger role in the local economy while there has also been a clear increase in financial inclusion levels

| FINANCIAL INCLUSION INDICATORS |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Bank accounts (per Km2) | 2.6 | 2.7 | 4.0 | 4.3 | 5.5 | 6.6 | 6.1 | 6.4 | 6.1 | 6.4 |
| Bank cards (per Km2) | 3.2 | 3.5 | 4.0 | 4.3 | 3.8 | 4.3 | 4.1 | 4.2 | 3.7 | 4.0 |
| Branches (per 10,000 Km2) | 5.7 | 6.4 | 6.5 | 7.2 | 7.7 | 8.2 | 8.2 | 8.7 | 8.5 | 8.6 |
| Urban areas | 96.2 | 109.5 | 111.4 | 120.8 | 129.7 | 132.6 | 136.0 | 143.4 | 129.5 | 127.3 |
| Rural areas | 1.5 | 1.5 | 1.6 | 1.8 | 1.9 | 2.4 | 2.2 | 2.3 | 2.8 | 2.9 |
| ATMs (per 10,000 km2) | 10.7 | 11.0 | 13.5 | 16.3 | 19.7 | 21.0 | 21.8 | 25.6 | 22.0 | 21.4 |
| POS (per 10,000 km2) | 80.2 | 89.1 | 146.8 | 183.7 | 256.2 | 320.3 | 389.9 | 402.9 | 459.1 | 457.1 |
| Bank accounts (per 100,000 adults) | 16.8 | 16.9 | 23.9 | 25.1 | 31.1 | 36.0 | 32.5 | 32.7 | 30.5 | 31.0 |
| Bank cards (per 100,000 adults) | 20.3 | 21.5 | 23.8 | 24.8 | 21.2 | 23.7 | 21.8 | 21.4 | 18.3 | 19.3 |
| Branches (per 100,000 adults) | 3.6 | 3.9 | 3.9 | 4.2 | 4.3 | 4.5 | 4.4 | 4.5 | 4.2 | 4.1 |
| Urban areas | 12.3 | 13.6 | 10.4 | 10.8 | 11.1 | 10.8 | 10.6 | 10.7 | 9.2 | 7.4 |
| Rural areas | 1.2 | 1.2 | 1.4 | 1.6 | 1.7 | 2.0 | 1.8 | 1.9 | 2.2 | 2.2 |
| ATMs (per 10,000 adults) | 6.8 | 6.8 | 8.1 | 9.5 | 11.1 | 11.5 | 11.6 | 13.1 | 11.0 | 10.3 |
| POS (per 10,000 adults) | 50.9 | 54.8 | 87.8 | 106.7 | 144.5 | 175.3 | 207.0 | 207.0 | 229.2 | 221.1 |
| Districts with bank branches (\% of total) | 45.3\% | 49.2\% | 49.2\% | 53.9\% | 68.0\% | 76.6\% | 59.7\% | 68.8\% | 72.7\% | 82.5\% |
| Loans (MZM million) per 1,000 adults | 7.8 | 7.9 | 11.3 | 14.1 | 16.4 | 17.9 | 15.0 | 14.7 | 14.4 | 15.0 |
| Deposits (MZM million) per 1,000 adults | 10.0 | 10.7 | 14.5 | 17.2 | 21.4 | 22.7 | 23.2 | 23.7 | 26.6 | 33.0 |
| Bank accounts (\% of adult population) | 16.8\% | 16.9\% | 23.9\% | 25.1\% | 31.1\% | 36.0\% | 32.5\% | 32.7\% | 30.5\% | 31.0\% |

The Banco de Moçambique continued to play an important supervisory role for the domestic banking sector, adjusting the existing rules and regulation when needed in order to ensure the implementation of the best international practices. In 2020, the central bank issued legislation on several topics, including opening and movement of accounts in foreign currency and criteria and procedures to identify members of the board of directors of financial institutions.

The central bank also introduced the following measures with the aim of mitigating the impact from the Covid-19 pandemic: (1) reduce and exempt the pricing of several operations carried out in electronic banking channels; (2) lower its benchmark interest rates in order to promote lending to the domestic economy and smoothen the financial impact of the pandemic for local households and companies; (3) introduce a financing line in foreign currency to commercial banks with the aim of providing greater liquidity to the market and reduce the instability of the foreign exchange rate; and (4) exempt the requirement of commercial banks to build provisions for non-performing loans in case a client affected by the pandemic renegotiates the loan before it matures.

## OVERVIEW OF 2020 RESULTS

In this report, we look at the 2020 financial accounts of the six largest banks operating in the country and extrapolate these figures in order to try to analyze the main trends for the sector. These banks are Banco Comercial e de Investimento (BCI), Millennium bim, Standard Bank Moçambique, Absa Bank Moçambique, Moza Banco and Banco Único. They represent about $90 \%$ of the sector's total assets, loans and deposits. Therefore, we think the combined accounts of these banks provide a fairly accurate picture of the performance of the sector.

The central bank continued to play a bigger supervisory role for the banking sector

It also introduced several measures aimed at mitigating the impact from the pandemic

| SIX MAJOR BANKS - 2020 |
| :--- |
|  |
| BCI - Fomento |
| Millenniumbim |
| Standard Bank Mozambique |
| Absa Bank Mozambique |
| Moza Banco |
| Banco Único |
| Source: Annual Reports. |


|  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  | Loans |  | Deposits |  | Net Profition |  |  |
| MZZM | US\$ | MZM | USS | MZAM | USS | MZZM | USS |  |
| 191,300 | 2,554 | 67,091 | 896 | 151,823 | 2,027 | 2,684 | 36 |  |
| 185,351 | 2,475 | 44,506 | 594 | 138,990 | 1,856 | 5,356 | 72 |  |
| 143,387 | 1,914 | 37,864 | 506 | 111,664 | 1,491 | 5,439 | 73 |  |
| 47,991 | 641 | 22,949 | 306 | 36,370 | 486 | 259 | 3 |  |
| 47,534 | 635 | 24,411 | 326 | 35,150 | 469 | 146 | 2 |  |
| 32,157 | 429 | 9,779 | 131 | 26,732 | 357 | -396 | -5 |  |


|  |  |
| :---: | :---: |
| Branches | Employees |
| 211 | 2,770 |
| 199 | 2,439 |
| 40 | 1,196 |
| 50 | 705 |
| 70 | 927 |
| 23 | 615 |

Source: Annual Reports

We break our report into two sections. First, we look at the main balance sheet and profit and loss account numbers on a combined basis. We also present the key ratios for both financial statements. Second, we look at each of the six banks individually in more detail and analyze their 2020 accounts separately. In the annex, we provide several tables and graphs comparing the key figures and indicators for these banks.

## BALANCE SHEET

The combined net assets of these six banks reached MZM 647,720 million (US\$ 8,648 million) in 2020 , rising $16.3 \%$ relatively to the previous year and at a faster pace than the one recorded in 2019 ( $10.3 \%$ ). This increase in net assets was mostly due to a higher amount of deposits with credit institutions, investments in treasury instruments, an increased loan portfolio as well as larger cash and deposits at the central bank.

Total net loans advanced $9.0 \%$ YoY after a modest increase of just $1.9 \%$ YoY in the previous year, standing at MZM 206,601 million. In particular, loans in local currency advanced at a modest pace of $6.3 \%$ YoY while loans in foreign currency recovered $18.8 \%$ YoY after falling in the last three years. This improvement in loan growth is explained by the impact of the less restrictive monetary policy carried out by the central bank in 2019-20, as this has led to a gradual decline in reference interest rates in the market and, as a result, facilitated the access of market participants to loans from the banking sector. However, several banks highlighted the need to follow a more prudent lending strategy and/or diversify their loan portfolio considering the more challenging economic environment in the country.
Overall, the combined net loans of these six banks accounted for $31.9 \%$ of their assets in 2020, which compares with $34.0 \%$ in the previous year and is once again well below the levels above $50 \%$ witnessed in the years prior to 2017. The loan portfolio of these banks also comprised mostly loans in local currency, accounting for $76.4 \%$ of the total (vs. $78.3 \%$ in 2019).

We look at the figures both on a combined and individual basis

Total net assets for the six largest banks rose 16.3\% YoY in 2020

Net loans advanced at a faster pace, benefitting from a continued lower interest rate environment and despite a more prudent lending policy followed by some players

The loan portfolio of the six largest banks comprised mostly loans in local currency

NET ASSETS (2012-20) - BILLION MZM


Sources: Annual Reports and Eaglestone Securities.

LOANS BY TYPE OF CURRENCY (2012-20)


Sources: Annual Reports and Eaglestone Securities.

After recording a sharp increase during the period 2016-18, loan loss provisions in the balance sheet remained almost unchanged from the previous year and represented $8.90 \%$ of total gross loans. This figure compares with $9.56 \%$ of total gross loans in 2019. These higher provisioning levels in recent years reflect the deterioration in asset quality ratios, particularly since 2016, and a more prudent approach from the banking sector in the current economic environment marked by slower growth.

Provisions in the balance sheet stabilized in 2020 after rising significantly during 2016-18

ASSET QUALITY INDICATORS (2012-20)


Sources: Annual Reports and Eaglestone Securities.

BAL. SHEET PROVISIONS (\% OF GROSS LOANS) (2012-20)


Sources: Annual Reports and Eaglestone Securities.

The combined NPL ratio of the six banks rose to $9.08 \%$ (from $5.94 \%$ in 2019) after NPLs surged $65.3 \%$ YoY in absolute terms in the period. This sharp increase in NPLs was largely due to the fact that BCI started adopting a new calculation methodology recommended by the Banco de Moçambique whereby it incorporates restructured loans with a delay of one day. The NPL coverage ratio (measured by provisions over NPLs) fell to $98.0 \%$ from $160.9 \%$ in 2019.
Meanwhile, the total deposits of these six banks rose by $20.6 \%$ YoY after expanding at doubledigit growth rates in the previous two years, reaching MZM 500,730 million (US\$ 6,685 million). Deposits are clearly the main source of funding of the sector, as they represented $92.3 \%$ of total liabilities. Deposits in meticais advanced $16.9 \%$ and accounted for $71.3 \%$ of the total deposit base, while deposits in foreign currency surged $30.9 \%$. Sight deposits also saw a strong increase ( $21.9 \%$ ) and represented $60.7 \%$ of total deposits, a figure that has not changed much in the period 2011-20.

DEPOSITS BY TYPE OF CURRENCY (2012-20)


Sources: Annual Reports and Eaglestone Securities.

DEPOSITS BY MATURITY (2012-20)


Sources: Annual Reports and Eaglestone Securities.

All in all, this means that the combined loans-to-deposits ratio continued to decline last year, now standing closer to $40 \%$ (at $41.3 \%$ ). Recall that this ratio fell below the $50 \%$-level for the first time only in 2018. Also, according to our estimates, the combined solvency ratio of the six banks stood at $25.8 \%$ in 2020 (down from $28.6 \%$ in the previous year), standing well above the regulatory requirement of $12 \%$ imposed by the Banco de Moçambique for banks operating in the country.

The loans-to-deposits ratio fell to $41.3 \%$ while the solvency ratio stood at $25.8 \%$, well above the regulatory requirement

## LOANS TO DEPOSITS RATIO (2012-20)



Sources: Annual Reports and Eaglestone Securities.

SOLVENCY RATIO (2012-20)


Sources: Annual Reports and Eaglestone Securities.

| $\underline{\text { SIX MAJOR BANKS }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million MZM |  |  |  |  | Million US\$ |  |  |  |  | \% Change (M/ZM) |  |  |  |
| Year | 2016 | 2017 | 2018 | 2019 | 2020 | 2016 | 2017 | 2018 | 2019 | 2020 | 17/16 | 18/17 | 19/18 | 20/19 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 439,513 | 460,058 | 504,961 | 556,796 | 647,720 | 6,160 | 7,795 | 8,215 | 9,058 | 8,648 | 4.7\% | 9.8\% | 10.3\% | 16.3\% |
| Customer Loans (net) | 233,476 | 192,176 | 185,983 | 189,555 | 206,601 | 3,272 | 3,256 | 3,026 | 3,084 | 2,758 | -17.7\% | -3.2\% | 1.9\% | 9.0\% |
| Local Currency Loans | 157,915 | 131,028 | 133,285 | 149,103 | 158,560 | 2,213 | 2,220 | 2,168 | 2,426 | 2,117 | -17.0\% | 1.7\% | 11.9\% | 6.3\% |
| Foreign Currency Loans | 75,560 | 61,147 | 52,698 | 40,452 | 48,041 | 1,059 | 1,036 | 857 | 658 | 641 | -19.1\% | -13.8\% | -23.2\% | 18.8\% |
| Loan Loss Provisions | 12,964 | 15,927 | 20,315 | 20,029 | 20,172 | 182 | 270 | 330 | 326 | 269 | 22.9\% | 27.6\% | -1.4\% | 0.7\% |
| Non-Performing Loans | 12,311 | 13,979 | 12,185 | 12,452 | 20,588 | 173 | 237 | 198 | 203 | 275 | 13.5\% | -12.8\% | 2.2\% | 65.3\% |
| Customer Deposits | 318,145 | 337,647 | 374,629 | 415,250 | 500,730 | 4,459 | 5,721 | 6,095 | 6,755 | 6,685 | 6.1\% | 11.0\% | 10.8\% | 20.6\% |
| Local Currency Deposits | 204,507 | 241,532 | 268,978 | 305,564 | 357,202 | 2,866 | 4,092 | 4,376 | 4,971 | 4,769 | 18.1\% | 11.4\% | 13.6\% | 16.9\% |
| Foreign Currency Deposits | 113,637 | 96,115 | 105,652 | 109,686 | 143,528 | 1,593 | 1,629 | 1,719 | 1,784 | 1,916 | -15.4\% | 9.9\% | 3.8\% | 30.9\% |
| Sight Deposits | 196,625 | 204,859 | 223,162 | 249,485 | 304,015 | 2,756 | 3,471 | 3,630 | 4,059 | 4,059 | 4.2\% | 8.9\% | 11.8\% | 21.9\% |
| Term Deposits | 121,519 | 132,788 | 151,468 | 165,764 | 196,714 | 1,703 | 2,250 | 2,464 | 2,697 | 2,626 | 9.3\% | 14.1\% | 9.4\% | 18.7\% |
| Equity | 51,465 | 77,384 | 90,738 | 100,457 | 105,471 | 721 | 1,311 | 1,476 | 1,634 | 1,408 | 50.4\% | 17.3\% | 10.7\% | 5.0\% |
| MAIN RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loans/Deposits | 73.4\% | 56.9\% | 49.6\% | 45.6\% | 41.3\% | 73.4\% | 56.9\% | 49.6\% | 45.6\% | 41.3\% | -16.5\% | -7.3\% | -4.0\% | -4.4\% |
| Loans/Assets | 53.1\% | 41.8\% | 36.8\% | 34.0\% | 31.9\% | 53.1\% | 41.8\% | 36.8\% | 34.0\% | 31.9\% | -11.3\% | -4.9\% | -2.8\% | -2.1\% |
| Deposits/Liabilities | 82.0\% | 88.2\% | 90.4\% | 91.0\% | 92.3\% | 82.0\% | 88.2\% | 90.4\% | 91.0\% | 92.3\% | 6.2\% | 2.2\% | 0.6\% | 1.3\% |
| Loans in Local Currency (\% of Total) | 67.4\% | 67.9\% | 71.4\% | 78.3\% | 76.4\% | 67.4\% | 67.9\% | 71.4\% | 78.3\% | 76.4\% | 0.5\% | 3.5\% | 6.9\% | -1.9\% |
| Deposits in Local Currency (\% of Total) | 64.3\% | 71.5\% | 71.8\% | 73.6\% | 71.3\% | 64.3\% | 71.5\% | 71.8\% | 73.6\% | 71.3\% | 7.3\% | 0.3\% | 1.8\% | -2.2\% |
| Sight Deposits (\% of Total) | 61.8\% | 60.7\% | 59.6\% | 60.1\% | 60.7\% | 61.8\% | 60.7\% | 59.6\% | 60.1\% | 60.7\% | -1.1\% | -1.1\% | 0.5\% | 0.6\% |
| Loans per Branch ('000 MZM/US\$) | 436,403 | 355,223 | 332,113 | 325,696 | 348,399 | 6,116 | 6,019 | 5,403 | 5,298 | 4,652 | -18.6\% | -6.5\% | -1.9\% | 7.0\% |
| Deposits per Branch ('000 MZM/US\$) | 594,663 | 624,117 | 668,981 | 713,488 | 844,401 | 8,334 | 10,575 | 10,883 | 11,607 | 11,274 | 5.0\% | 7.2\% | 6.7\% | 18.3\% |
| NPL Ratio | 5.00\% | 6.72\% | 5.91\% | 5.94\% | 9.08\% | 5.00\% | 6.72\% | 5.91\% | 5.94\% | 9.08\% | 1.72\% | -0.81\% | 0.03\% | 3.14\% |
| NPL Coverage | 105.3\% | 113.9\% | 166.7\% | 160.9\% | 98.0\% | 105.3\% | 113.9\% | 166.7\% | 160.9\% | 98.0\% | 8.6\% | 52.8\% | -5.9\% | -62.9\% |
| BS Provisions/Loans (gross) | 5.26\% | 7.65\% | 9.85\% | 9.56\% | 8.90\% | 5.26\% | 7.65\% | 9.85\% | 9.56\% | 8.90\% | 2.39\% | 2.19\% | -0.29\% | -0.66\% |
| Solvency Ratio | 5.5\% | 19.3\% | 22.8\% | 28.6\% | 25.8\% | 5.5\% | 19.3\% | 22.8\% | 28.6\% | 25.8\% | 13.8\% | 3.5\% | 5.8\% | -2.8\% |



## PROFIT AND LOSS ACCOUNT

The combined profit and loss account of the six banks showed that total net profit fell by $16.6 \%$ YoY last year, reaching MZM 13,487 million (US\$ 180 million). As shown below, net profit declined for the second consecutive year after a weak operating performance and a strong increase in loan impairments and other provisions. Overall, this bottom-line represents a return-on-equity (ROE) of $12.8 \%$ and a return-on-assets (ROA) of $2.08 \%$ in the period.

Total revenues for these banks stood at MZM 55,263 million (US\$ 738 million). This is only a $0.6 \%$ annual increase after an already weak $1.3 \%$ YoY improvement in 2019. Both net interest income and commissions were under pressure in the period, with a further decline in interest rates continuing to affect margins. Indeed, the central bank continued to ease monetary policy in 2020, lowering its benchmark MIMO interest rate by 250 bps to $10.25 \%$ by the end of the period. More recently, in January 2021, the central bank decided to increase interest rates by 300 bps due to a substantial upward revision in its medium-term inflation outlook. This resulted from a persistent depreciation of the Metical that came on the back of the deterioration of the risks and uncertainties associated with the spread of the Covid-19 pandemic and the occurrence of natural disasters as well as the military instability in parts of the country.

The combined net profit of the six banks fell by $16.6 \%$ YoY in 2020

Revenue growth was flat in 2020, as a low interest rate environment continued to affect margins and some extraordinary measures adopted by the central bank impacted fee income

## NET PROFIT (2012-20) - MILLION MZM



Sources: Annual Reports and Eaglestone Securities.

RETURN ON EQUITY AND RETURN ON ASSETS (2012-20)


Sources: Annual Reports and Eaglestone Securities.

This continued low interest rate environment was reflected in some banking sector indicators, including net interest margin, which is the ratio of net interest income over average total assets. According to our calculations, this ratio stood at $6.48 \%$ in 2020 , down from $7.36 \%$ in the previous year and a multi-year high of $8.35 \%$ in 2017. The contribution of net interest income to total banking revenues reached $70.6 \%$ (vs. $71.1 \%$ in 2019).

STANDING LENDING FACILITY AND MIMO RATES


Source: Banco de Moçambique.

AVERAGE INTEREST RATES (ONE YEAR)


Source: Banco de Moçambique.

Moreover, fee income was impacted by some extraordinary measures adopted by the central bank aimed at mitigating the impact of the pandemic. These included a temporary exemption and/or reduction of certain transaction fees on ATMs and POSs, as well as transactions made in digital channels. These measures were announced at the end of March 2020 and lasted until September 30. Most banks also mentioned that they saw an increase in commissions related to the greater utilization of digital channels by the local population as an alternative to the normal in-person channels during the state of emergency in the country. However, the impact from these extraordinary measures was evident, as total fee income was down $7.3 \% \mathrm{YoY}$.

Net interest income accounted for $70.6 \%$ of total banking income

NET INTEREST MARGIN (NII/ATA) (2012-20)


Sources: Annual Reports and Eaglestone Securities.

REVENUE BREAKDOWN (2012-20)


Sources: Annual Reports and Eaglestone Securities.

Other banking income saw a double-digit improvement after a relatively weak performance in recent years. Some of the larger players mentioned that this came from a stronger contribution in terms of operations in the foreign exchange market.

Meanwhile, total costs reached MZM 30,399 million (US\$ 406 million) in 2020, up $6.6 \%$ YoY. This compares with an average inflation of $3.14 \%$ recorded in the country last year. The total number of branches for the six banks rose by 11 to 593 branches ( $+1.9 \%$ ), while the number of employees fell by 206 to 8,652 people ( $-2.3 \%$ ).

The cost performance was influenced by larger investments implemented in the digitalization of the sector, the impact from extraordinary expenditures and investments associated with the combat against the Covid-19 pandemic and the depreciation of the Metical in the period, as some costs are linked to foreign currency. Overall, staff costs continued to represent more than half of the total costs of the six banks.

Other income improved on the back of stronger results from operations in the FX market
Total costs rose $6.6 \%$ YoY, with the number of branches continuing to increase while the number of employees declined

Costs were impacted by the digitalization efforts of the sector, several measures implemented to combat Covid-19 and the depreciation of the Metical

## NUMBER OF BRANCHES AND EMPLOYEES (2012-20)



Sources: Annual Reports and Eaglestone Securities.

COST BREAKDOWN (2012-20)


Sources: Annual Reports and Eaglestone Securities.

In terms of efficiency ratios, the relatively weak revenue improvement recorded in the period meant that the cost-to-income ratio reached $55.0 \%$, which compares with $51.9 \%$ in the previous year. Moreover, total costs per employee and total costs per branch continued to increase, namely by $11.9 \%$ and $4.6 \%$, respectively.

COSTS PER EMPLOYEE AND PER BRANCH (2012-20)


Sources: Annual Reports and Eaglestone Securities.

COST-TO-INCOME RATIO (2012-20)


Sources: Annual Reports and Eaglestone Securities.

Below the operating income line, net loan loss provisions increased $21.9 \%$ YoY after rising by a nearly double-digit growth rate in the previous year, while other provisions surged in the period. This strong increase in impairment levels reflects a precautionary approach taken by several banks to consider potential risks resulting from the Covid-19 pandemic, including the impact on the country's real estate market, and the more challenging economic environment in recent years. Overall, cost-of-risk (measure by the ratio of impairments over loans) rose to 275 bps (from 246 bps in 2019).

The cost-to-income ratio increased to $55.0 \%$ (vs. $51.9 \%$ in the previous year)

Loan impairments rose by $21.9 \%$ YoY, with cost of risk standing at 275 bps

## NET LOAN LOSS PROVISIONS (\% OF LOANS) (2012-20)



Sources: Annual Reports and Eaglestone Securities.

TAX RATE (2012-20)


Sources: Annual Reports and Eaglestone Securities.

| SIX MAJOR BANKS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million M/ZM |  |  |  |  | Million US\$ |  |  |  |  | \% Change (M7M) |  |  |  |
| Year | 2016 | 2017 | 2018 | 2019 | 2020 | 2016 | 2017 | 2018 | 2019 | 2020 | 17/16 | 18/17 | 19/18 | 20/19 |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 25,953 | 37,573 | 39,236 | 39,052 | 39,041 | 364 | 637 | 638 | 635 | 521 | 44.8\% | 4.4\% | -0.5\% | 0.0\% |
| Fees \& Commissions | 6,527 | 6,080 | 6,802 | 7,713 | 7,149 | 91 | 103 | 111 | 125 | 95 | -6.8\% | 11.9\% | 13.4\% | -7.3\% |
| Other Banking Income | 8,019 | 8,199 | 8,225 | 8,184 | 9,073 | 112 | 139 | 134 | 133 | 121 | 2.2\% | 0.3\% | -0.5\% | 10.9\% |
| Banking Income | 40,499 | 51,852 | 54,264 | 54,949 | 55,263 | 568 | 879 | 883 | 894 | 738 | 28.0\% | 4.7\% | 1.3\% | 0.6\% |
| Staff Costs | 11,009 | 12,545 | 13,387 | 14,285 | 15,611 | 154 | 213 | 218 | 232 | 208 | 13.9\% | 6.7\% | 6.7\% | 9.3\% |
| Other Costs | 10,362 | 10,062 | 10,694 | 10,622 | 11,505 | 145 | 170 | 174 | 173 | 154 | -2.9\% | 6.3\% | -0.7\% | 8.3\% |
| Depreciation | 2,179 | 2,332 | 2,443 | 3,621 | 3,283 | 31 | 40 | 40 | 59 | 44 | 7.0\% | 4.8\% | 48.2\% | -9.3\% |
| Total Costs | 23,551 | 24,938 | 26,523 | 28,528 | 30,399 | 330 | 423 | 431 | 464 | 406 | 5.9\% | 6.4\% | 7.6\% | 6.6\% |
| Operating Income | 16,949 | 26,914 | 27,741 | 26,422 | 24,863 | 238 | 456 | 451 | 430 | 332 | 58.8\% | 3.1\% | -4.8\% | -5.9\% |
| Net Loan Loss Provisions (LLP) | 5,781 | 7,087 | 4,253 | 4,658 | 5,678 | 81 | 120 | 69 | 76 | 76 | 22.6\% | -40.0\% | 9.5\% | 21.9\% |
| Other | -1,888 | -338 | -301 | -195 | -908 | -26 | -6 | -5 | -3 | -12 | -82.1\% | -10.8\% | -35.2\% | 365.1\% |
| Pre-Tax Profits | 9,280 | 19,489 | 23,186 | 21,569 | 18,278 | 130 | 330 | 377 | 351 | 244 | 110.0\% | 19.0\% | -7.0\% | -15.3\% |
| Taxes | 4,126 | 5,234 | 5,694 | 5,395 | 4,790 | 58 | 89 | 93 | 88 | 64 | 26.8\% | 8.8\% | -5.3\% | -11.2\% |
| Net Profit | 5,153 | 14,255 | 17,492 | 16,174 | 13,487 | 72 | 242 | 285 | 263 | 180 | 176.6\% | 22.7\% | -7.5\% | -16.6\% |
| MAIN RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 6.30\% | 8.35\% | 8.13\% | 7.36\% | 6.48\% | 6.30\% | 8.35\% | 8.13\% | 7.36\% | 6.48\% | 2.05\% | -0.22\% | -0.78\% | -0.87\% |
| Net Interest Income (\% of Revenues) | 64.1\% | 72.5\% | 72.3\% | 71.1\% | 70.6\% | 64.1\% | 72.5\% | 72.3\% | 71.1\% | 70.6\% | 8.4\% | -0.2\% | -1.2\% | -0.4\% |
| Fees (\% of Banking Income) | 16.1\% | 11.7\% | 12.5\% | 14.0\% | 12.9\% | 16.1\% | 11.7\% | 12.5\% | 14.0\% | 12.9\% | -4.4\% | 0.8\% | 1.5\% | -1.1\% |
| Staff Costs (\% of Total Costs) | 46.7\% | 50.3\% | 50.5\% | 50.1\% | 51.4\% | 46.7\% | 50.3\% | 50.5\% | 50.1\% | 51.4\% | 3.6\% | 0.2\% | -0.4\% | 1.3\% |
| Costs per Employee ('000 MZM/US\$) | 1,273.1 | 1,447.3 | 1,537.8 | 1,612.6 | 1,804.3 | 17.8 | 24.5 | 25.0 | 26.2 | 24.1 | 13.7\% | 6.3\% | 4.9\% | 11.9\% |
| Total Costs per Branch ( 000 MZM/US\$) | 44,020 | 46,097 | 47,363 | 49,016 | 51,264 | 617 | 781 | 771 | 797 | 684 | 4.7\% | 2.7\% | 3.5\% | 4.6\% |
| Cost-to-Income (incl. Depreciation) | 58.2\% | 48.1\% | 48.9\% | 51.9\% | 55.0\% | 58.2\% | 48.1\% | 48.9\% | 51.9\% | 55.0\% | -10.1\% | 0.8\% | 3.0\% | 3.1\% |
| Net LLP (\% of Net Loans) | 2.48\% | 3.69\% | 2.29\% | 2.46\% | 2.75\% | 2.48\% | 3.69\% | 2.29\% | 2.46\% | 2.75\% | 1.21\% | -1.40\% | 0.17\% | 0.29\% |
| Tax Rate | 44.5\% | 26.9\% | 24.6\% | 25.0\% | 26.2\% | 44.5\% | 26.9\% | 24.6\% | 25.0\% | 26.2\% | -17.6\% | -2.3\% | 0.5\% | 1.2\% |
| ROE | 10.0\% | 18.4\% | 19.3\% | 16.1\% | 12.8\% | 10.0\% | 18.4\% | 19.3\% | 16.1\% | 12.8\% | 8.4\% | 0.9\% | -3.2\% | -3.3\% |
| ROA | 1.17\% | 3.10\% | 3.46\% | 2.90\% | 2.08\% | 1.17\% | 3.10\% | 3.46\% | 2.90\% | 2.08\% | 1.93\% | 0.37\% | -0.56\% | -0.82\% |

## BANCO COMERCIAL E DE INVESTIMENTOS (BCI)

BCI disclosed a net profit of MZM 2,684 million (US\$ 35.8 million) in 2020, a drop of $21.8 \%$ YoY after having already fallen $15.2 \%$ in the previous year. The decline in bottom-line reflects yet another strong increase in loan impairments together with a surge in other provisions, which together rose $42 \%$ YoY. This is related to precautionary measures taken by the bank to try to attenuate potential impacts from Covid-19. On the other hand, the lower net profit also reflects the decline in commissions that largely resulted from the measures implemented to incentivize the use of digital channels during the months of April through September due to the pandemic. Overall, this meant that BCI reported a ROE of $13.3 \%$ and ROA of $1.40 \%$ in 2020.

On the operating front, revenues were impacted by the aforementioned decline in commissions. However, receipts saw a $4.2 \%$ YoY improvement on the back of a stronger contribution from net interest income (NII) and other banking income. NII benefitted from a sharp decrease in interest rate levels during 2020 that affected growth in loan interest income, proceeds from deposits in other financial institutions and investments in securities, and resulted as well as in lower funding costs from deposits. Costs rose $4.7 \% \mathrm{YoY}$, with BCI stating that it is continuing to implement cost control initiatives and efficiency gaining measures. All in all, the cost-toincome ratio reached $51.3 \%$ (almost unchanged from the $51.0 \%$ recorded in 2019).

Regarding the balance sheet, net loans saw a modest increase of just $1.4 \%$ YoY, reflecting the improvement in consumer credit in meticais and the exchange rate impact on foreign currency loans. Deposits surged $21.1 \%$ YoY, which means that the loans-to-deposits ratio fell to $44.2 \%$ from $52.8 \%$ in 2019. We note that the NPL ratio recorded a significant deterioration, rising to $12.99 \%$ in the period, while the NPL coverage ratio stood at $85.5 \%$. This sharp increase in the NPL ratio mainly reflects the new calculation methodology recommended by the central bank, where banks incorporate restructured loans with a delays starting from the first day. These ratios compare with $4.53 \%$ and $182.5 \%$, respectively, in the previous year. Finally, BCI reported a solvency ratio of $24.5 \%$, slightly lower than the $25 \%$ recorded in 2019.

| B. COM. E DE INVESTIIM. (BCI) | MZM Million |  |  |  |  | US\$ Million |  |  |  |  | \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2016 | 2017 | 2018 | 2019 | 2020 | 2016 | 2017 | 2018 | 2019 | 2020 | 17/16 | 18/17 | 19/18 | 20/19 |
| BALANCESHEET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Assets | 143,631 | 154,556 | 153,808 | 163,391 | 191,300 | 2,013 | 2,619 | 2,502 | 2,658 | 2,554 | 7.6\% | -0.5\% | 6.2\% | 17.1\% |
| Customer Loans (net) | 82,898 | 72,411 | 65,375 | 66,190 | 67,091 | 1,162 | 1,227 | 1,064 | 1,077 | 896 | -12.7\% | -9.7\% | 1.2\% | 1.4\% |
| Local Currency Loans | 46,577 | 41,638 | 39,550 | 47,537 | 49,488 | 653 | 705 | 643 | 773 | 661 | -10.6\% | -5.0\% | 20.2\% | 4.1\% |
| Loan Loss Provisions | 2,010 | 3,173 | 6,433 | 5,966 | 8,387 | 28 | 54 | 105 | 97 | 112 | 57.8\% | 102.8\% | -7.3\% | 40.6\% |
| Non-Performing Loans | 3,040 | 6,349 | 4,064 | 3,269 | 9,805 | 43 | 108 | 66 | 53 | 131 | 108.9\% | -36.0\% | -19.6\% | 200.0\% |
| Customer Deposits | 103,115 | 113,002 | 115,737 | 125,345 | 151,823 | 1,445 | 1,915 | 1,883 | 2,039 | 2,027 | 9.6\% | 2.4\% | 8.3\% | 21.1\% |
| Local Currency Deposits | 70,332 | 86,052 | 89,047 | 95,787 | 111,611 | 986 | 1,458 | 1,449 | 1,558 | 1,490 | 22.4\% | 3.5\% | 7.6\% | 16.5\% |
| Equity | 11,418 | 15,419 | 16,621 | 18,914 | 20,170 | 160 | 261 | 270 | 308 | 269 | 35.0\% | 7.8\% | 13.8\% | 6.6\% |
| P\&L ACCOUNT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Income | 6,121 | 8,006 | 9,832 | 10,266 | 10,877 | 85.8 | 135.7 | 159.9 | 167.0 | 145.2 | 30.8\% | 22.8\% | 4.4\% | 5.9\% |
| Fees \& Commissions | 2,094 | 1,607 | 1,849 | 2,094 | 1,848 | 29.4 | 27.2 | 30.1 | 34.1 | 24.7 | -23.3\% | 15.1\% | 13.3\% | -11.7\% |
| Other Banking Income | 1,748 | 3,350 | 2,444 | 2,306 | 2,560 | 24.5 | 56.8 | 39.8 | 37.5 | 34.2 | 91.6\% | -27.0\% | -5.7\% | 11.0\% |
| Banking Income | 9,964 | 12,963 | 14,125 | 14,666 | 15,285 | 139.6 | 219.6 | 229.8 | 238.6 | 204.1 | 30.1\% | 9.0\% | 3.8\% | 4.2\% |
| Staff Costs | 3,213 | 3,590 | 3,782 | 4,096 | 4,328 | 45.0 | 60.8 | 61.5 | 66.6 | 57.8 | 11.7\% | 5.4\% | 8.3\% | 5.7\% |
| Other Costs | 2,292 | 2,435 | 2,484 | 2,564 | 2,701 | 32.1 | 41.3 | 40.4 | 41.7 | 36.1 | 6.2\% | 2.0\% | 3.2\% | 5.3\% |
| Depreciation | 665 | 742 | 682 | 826 | 809 | 9.3 | 12.6 | 11.1 | 13.4 | 10.8 | 11.6\% | -8.2\% | 21.2\% | -2.1\% |
| Total Costs | 6,170 | 6,767 | 6,949 | 7,486 | 7,837 | 86.5 | 114.7 | 113.0 | 121.8 | 104.6 | 9.7\% | 2.7\% | 7.7\% | 4.7\% |
| Operating Income | 3,794 | 6,196 | 7,176 | 7,180 | 7,448 | 53.2 | 105.0 | 116.7 | 116.8 | 99.4 | 63.3\% | 15.8\% | 0.1\% | 3.7\% |
| Net Loan Loss Provisions (LP) | 1,036 | 2,685 | 1,218 | 2,353 | 2,824 | 14.5 | 45.5 | 19.8 | 38.3 | 37.7 | 159.1\% | -54.7\% | 93.2\% | 20.0\% |
| Other | -835 | -309 | -303 | -183 | -777 | -11.7 | -5.2 | -4.9 | -3.0 | -10.4 | -63.1\% | -1.7\% | -39.7\% | 324.9\% |
| Pre-Tax Profits | 1,922 | 3,202 | 5,655 | 4,644 | 3,847 | 26.9 | 54.3 | 92.0 | 75.5 | 51.4 | 66.6\% | 76.6\% | -17.9\% | -17.2\% |
| Taxes | 487 | 868 | 1,608 | 1,212 | 1,163 | 6.8 | 14.7 | 26.2 | 19.7 | 15.5 | 78.4\% | 85.2\% | -24.7\% | -4.0\% |
| Net Profit | 1,435 | 2,334 | 4,047 | 3,432 | 2,684 | 20.1 | 39.5 | 65.8 | 55.8 | 35.8 | 62.6\% | 73.4\% | -15.2\% | -21.8\% |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Interest Margin (NII/ATA) | 4.55\% | 5.37\% | 6.38\% | 6.47\% | 6.13\% | 4.55\% | 5.37\% | 6.38\% | 6.47\% | 6.13\% | 0.82\% | 1.01\% | 0.10\% | -0.34\% |
| Net Interest Income (\% of Revenue) | 61.4\% | 61.8\% | 69.6\% | 70.0\% | 71.2\% | 61.4\% | 61.8\% | 69.6\% | 70.0\% | 71.2\% | 0.3\% | 7.8\% | 0.4\% | 1.2\% |
| Fees (\% of Banking Income) | 21.0\% | 12.4\% | 13.1\% | 14.3\% | 12.1\% | 21.0\% | 12.4\% | 13.1\% | 14.3\% | 12.1\% | -8.6\% | 0.7\% | 1.2\% | -2.2\% |
| Staff Costs (\% of Total Costs) | 52.1\% | 53.1\% | 54.4\% | 54.7\% | 55.2\% | 52.1\% | 53.1\% | 54.4\% | 54.7\% | 55.2\% | 1.0\% | 1.4\% | 0.3\% | 0.5\% |
| Costs per Employee ( 000 ) | 1,076 | 1,227 | 1,309 | 1,442 | 1,562 | 15.1 | 20.8 | 21.3 | 23.5 | 20.9 | 14.1\% | 6.6\% | 10.1\% | 8.4\% |
| Cost-to-Income (incl. Depreciation) | 61.9\% | 52.2\% | 49.2\% | 51.0\% | 51.3\% | 61.9\% | 52.2\% | 49.2\% | 51.0\% | 51.3\% | -9.7\% | -3.0\% | 1.8\% | 0.2\% |
| Net LLP (\% of Net Loans) | 1.25\% | 3.71\% | 1.86\% | 3.56\% | 4.21\% | 1.25\% | 3.71\% | 1.86\% | 3.56\% | 4.21\% | 2.46\% | -1.85\% | 1.69\% | 0.65\% |
| Tax Rate | 25.3\% | 27.1\% | 28.4\% | 26.1\% | 30.2\% | 25.3\% | 27.1\% | 28.4\% | 26.1\% | 30.2\% | 1.8\% | 1.3\% | -2.3\% | 4.1\% |
| ROE | 12.6\% | 15.1\% | 24.3\% | 18.1\% | 13.3\% | 12.6\% | 15.1\% | 24.3\% | 18.1\% | 13.3\% | 2.6\% | 9.2\% | -6.2\% | -4.8\% |
| ROA | 1.00\% | 1.51\% | 2.63\% | 2.10\% | 1.40\% | 1.00\% | 1.51\% | 2.63\% | 2.10\% | 1.40\% | 0.51\% | 1.12\% | -0.53\% | -0.70\% |
| Loans/Deposits | 80.4\% | 64.1\% | 56.5\% | 52.8\% | 44.2\% | 80.4\% | 64.1\% | 56.5\% | 52.8\% | 44.2\% | -16.3\% | -7.6\% | -3.7\% | -8.6\% |
| Loans/Assets | 57.7\% | 46.9\% | 42.5\% | 40.5\% | 35.1\% | 57.7\% | 46.9\% | 42.5\% | 40.5\% | 35.1\% | -10.9\% | -4.3\% | -2.0\% | -5.4\% |
| Deposits/Liabilities | 78.0\% | 81.2\% | 84.4\% | 86.8\% | 88.7\% | 78.0\% | 81.2\% | 84.4\% | 86.8\% | 88.7\% | 3.2\% | 3.1\% | 2.4\% | 2.0\% |
| Loans in Local Currency (\% Total) | 56.2\% | 57.5\% | 60.5\% | 71.8\% | 73.8\% | 56.2\% | 57.5\% | 60.5\% | 71.8\% | 73.8\% | 1.3\% | 3.0\% | 11.3\% | 1.9\% |
| Deposits in Local Currency (\% Total) | 68.2\% | 76.2\% | 76.9\% | 76.4\% | 73.5\% | 68.2\% | 76.2\% | 76.9\% | 76.4\% | 73.5\% | 7.9\% | 0.8\% | -0.5\% | -2.9\% |
| Loans per Branch (000) | 429,523 | 371,338 | 326,874 | 318,220 | 317,968 | 6,020 | 6,292 | 5,318 | 5,177 | 4,245 | -13.5\% | -12.0\% | -2.6\% | -0.1\% |
| Deposits per Branch ('000) | 534,275 | 579,496 | 578,686 | 602,622 | 719,540 | 7,488 | 9,819 | 9,414 | 9,804 | 9,607 | 8.5\% | -0.1\% | 4.1\% | 19.4\% |
| Solvency Ratio | 14.0\% | 17.1\% | 17.0\% | 25.0\% | 24.5\% | 14.0\% | 17.1\% | 17.0\% | 25.0\% | 24.5\% | 3.1\% | -0.1\% | 8.0\% | -0.4\% |
| NPL Ratio | 3.58\% | 8.40\% | 5.66\% | 4.53\% | 12.99\% | 3.58\% | 8.40\% | 5.66\% | 4.53\% | 12.99\% | 4.82\% | -2.74\% | -1.13\% | 8.46\% |
| NPL Coverage | 66.1\% | 50.0\% | 158.3\% | 182.5\% | 85.5\% | 66.1\% | 50.0\% | 158.3\% | 182.5\% | 85.5\% | -16.2\% | 108.3\% | 24.2\% | -97.0\% |
| BS Provisions/Loans (gross) | 2.37\% | 4.20\% | 8.96\% | 8.27\% | 11.11\% | 2.37\% | 4.20\% | 8.96\% | 8.27\% | 11.11\% | 1.83\% | 4.76\% | -0.69\% | 2.84\% |



BCI's net profit fell $21.8 \%$
YoY as a result of another strong increase in provisioning levels

The stronger contribution from NII and other banking income offset the impact from lower fees

The NPL ratio recorded a significant increase as a result of the new calculation methodology recommended by the central bank

BALANCE SHEET STRUCTURE - 2020


Assets

LOANS AND DEPOSITS BY CURRENCY - 2020


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2020


[^1]
## MILLENNIUM BIM (BIM)

Millennium bim (BIM) reported a consolidated net profit of MZM 5,356 million (US\$ 71.5 million) in 2020, falling $23.7 \%$ YoY largely as a result of a lower revenue contribution and a marked increase in loan impairments in the period that reflects the bank's more prudent policy in the current more challenging economic environment. Overall, ROE stood at $14.3 \%$ and ROA at $2.89 \%$ (vs. $18.8 \%$ and $4.30 \%$, respectively, in 2019).

BIM's revenue performance ( $-6.7 \% \mathrm{YoY}$ ) was affected by a softer contribution in terms of net interest income. This was due to the impact that a lower interest rate environment had on loan interest rates and the bank's financial assets portfolio, which is mostly composed of public debt instruments. Fee income was affected by a reduction in banking services provided to clients, namely card services and money transfers, due to the client mobility restrictions imposed by the pandemic. Moreover, the exemptions and reductions in some banking fees imposed by the central bank during part of the year also penalized income. It is also worth mentioning that the pandemic had a negative impact on the number of transactions in the country's real estate market, which meant that BIM had fewer opportunities to dispose of real estate assets. In terms of costs, the key point to mention relates to the continued increase in depreciation that is related to the investments in the IT platform in recent years in order to improve digitalization levels. This means that the cost-to-income ratio increased to $44.5 \%$ (from $39.8 \%$ in 2019).

As for the balance sheet, net loans remained unchanged as a result of BIM's more selective lending policy and also in the current pandemic environment. It is worth noting the reduction in consumer as well as corporate loans, although the latter clearly remains the one with the largest share of the loan portfolio ( $81 \%$ ). On the other hand, BIM continued to capture more deposits, which led the loans-to-deposits ratio to stand at $32 \%$. Most of the loans $(90 \%)$ and deposits $(80 \%)$ were denominated in local currency while $49.3 \%$ were sight deposits. Meanwhile, the NPL ratio fell to $6.21 \%$, with coverage standing at $119 \%$ (vs. $6.60 \%$ and $180 \%$, respectively, in 2019). Finally, the bank's solvency ratio stood at comfortable $43.9 \%$.

| MILLENNIUM BIM (BIM) |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Other |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee (000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Net Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch ('000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |
|  |


|  |  |  | MZM Million |  |
| :---: | :---: | :---: | :---: | :---: |
| 2016 | 2017 | 2018 | 2019 | 2020 |
| 138,459 | 137,331 | 150,808 | 163,389 | 185,351 |
| 78,283 | 61,413 | 50,165 | 44,293 | 44,506 |
| 58,615 | 47,000 | 41,375 | 38,563 | 40,042 |
| 6,147 | 6,571 | 6,384 | 5,965 | 3,547 |
| 2,993 | 3,432 | 3,013 | 3,316 | 2,982 |
| 97,819 | 99,622 | 110,727 | 118,056 | 138,990 |
| 69,080 | 75,325 | 85,687 | 93,459 | 111,274 |
| 54,075 | 51,171 | 55,964 | 57,741 | 68,546 |
| 23,506 | 28,661 | 33,566 | 37,304 | 37,579 |
| 9,711 | 12,417 | 13,148 | 12,757 | 11,815 |
| 2,129 | 2,180 | 2,144 | 2,244 | 2,138 |
| 2,707 | 1,480 | 2,135 | 2,176 | 2,070 |
| 14,547 | 16,077 | 17,427 | 17,176 | 16,023 |
| 2,496 | 2,656 | 2,822 | 2,949 | 3,136 |
| 2,548 | 2,874 | 3,117 | 3,023 | 3,032 |
| 533 | 560 | 605 | 870 | 968 |
| 5,576 | 6,089 | 6,545 | 6,841 | 7,137 |
| 8,971 | 9,988 | 10,882 | 10,335 | 8,887 |
| 1,644 | 2,004 | 2,437 | 1,390 | 2,419 |
| -349 | 80 | -48 | 43 | -83 |
| 6,978 | 8,065 | 8,397 | 8,988 | 6,385 |
| 1,963 | 1,904 | 1,588 | 1,965 | 1,029 |
| 5,014 | 6,161 | 6,809 | 7,023 | 5,356 |
| 7.50\% | 9.00\% | 9.13\% | 8.12\% | 6.78\% |
| 66.8\% | 77.2\% | 75.4\% | 74.3\% | 73.7\% |
| 14.6\% | 13.6\% | 12.3\% | 13.1\% | 13.3\% |
| 44.8\% | 43.6\% | 43.1\% | 43.1\% | 43.9\% |
| 1,039 | 1,073 | 1,147 | 1,168 | 1,286 |
| 38.3\% | 37.9\% | 37.6\% | 39.8\% | 44.5\% |
| 2.10\% | 3.26\% | 4.86\% | 3.14\% | 5.43\% |
| 28.1\% | 23.6\% | 18.9\% | 21.9\% | 16.1\% |
| 21.3\% | 21.5\% | 20.3\% | 18.8\% | 14.3\% |
| 3.62\% | 4.49\% | 4.51\% | 4.30\% | 2.89\% |
| 80.0\% | 61.6\% | 45.3\% | 37.5\% | 32.0\% |
| 56.5\% | 44.7\% | 33.3\% | 27.1\% | 24.0\% |
| 85.1\% | 91.7\% | 94.4\% | 93.6\% | 94.1\% |
| 74.9\% | 76.5\% | 82.5\% | 87.1\% | 90.0\% |
| 70.6\% | 75.6\% | 77.4\% | 79.2\% | 80.1\% |
| 444,790 | 330,178 | 259,923 | 221,463 | 223,650 |
| 555,789 | 535,600 | 573,716 | 590,279 | 698,444 |
| 18.8\% | 17.1\% | 39.0\% | 45.8\% | 43.9\% |
| 3.54\% | 5.05\% | 5.33\% | 6.60\% | 6.21\% |
| 205.4\% | 191.5\% | 211.9\% | 179.9\% | 118.9\% |
| 7.28\% | 9.67\% | 11.29\% | 11.87\% | 7.38\% |

BIM's net profit fell $23.7 \%$
YoY as a result of a lower contribution from revenues and much higher loan provisions

Revenues fell across the board, with a lower interest rate environment hurting net interest income and the pandemic affecting banking activity levels

BIM continued to implement a more selective lending policy while continuing to capture deposits

|  |  |  | US\$ Million |  | \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 | 2017 | 2018 | 2019 | 2020 | 17/16 | 18/17 | 19/18 | 20/19 |
| 1,941 | 2,327 | 2,453 | 2,658 | 2,475 | -0.8\% | 9.8\% | 8.3\% | 13.4\% |
| 1,097 | 1,041 | 816 | 721 | 594 | -21.6\% | -18.3\% | -11.7\% | 0.5\% |
| 822 | 796 | 673 | 627 | 535 | -19.8\% | -12.0\% | -6.8\% | 3.8\% |
| 86 | 111 | 104 | 97 | 47 | 6.9\% | -2.8\% | -6.6\% | -40.5\% |
| 42 | 58 | 49 | 54 | 40 | 14.7\% | -12.2\% | 10.1\% | -10.1\% |
| 1,371 | 1,688 | 1,801 | 1,921 | 1,856 | 1.8\% | 11.1\% | 6.6\% | 17.7\% |
| 968 | 1,276 | 1,394 | 1,520 | 1,486 | 9.0\% | 13.8\% | 9.1\% | 19.1\% |
| 758 | 867 | 910 | 939 | 915 | -5.4\% | 9.4\% | 3.2\% | 18.7\% |
| 329 | 486 | 546 | 607 | 502 | 21.9\% | 17.1\% | 11.1\% | 0.7\% |
| 136.1 | 210.4 | 213.9 | 207.5 | 157.7 | 27.9\% | 5.9\% | -3.0\% | -7.4\% |
| 29.8 | 36.9 | 34.9 | 36.5 | 28.5 | 2.4\% | -1.7\% | 4.6\% | -4.7\% |
| 37.9 | 25.1 | 34.7 | 35.4 | 27.6 | -45.3\% | 44.3\% | 1.9\% | -4.9\% |
| 203.9 | 272.4 | 283.5 | 279.4 | 213.9 | 10.5\% | 8.4\% | -1.4\% | -6.7\% |
| 35.0 | 45.0 | 45.9 | 48.0 | 41.9 | 6.4\% | 6.3\% | 4.5\% | 6.4\% |
| 35.7 | 48.7 | 50.7 | 49.2 | 40.5 | 12.8\% | 8.5\% | -3.0\% | 0.3\% |
| 7.5 | 9.5 | 9.8 | 14.2 | 12.9 | 5.1\% | 8.1\% | 43.8\% | 11.3\% |
| 78.2 | 103.2 | 106.5 | 111.3 | 95.3 | 9.2\% | 7.5\% | 4.5\% | 4.3\% |
| 125.7 | 169.2 | 177.0 | 168.1 | 118.6 | 11.3\% | 9.0\% | -5.0\% | -14.0\% |
| 23.0 | 33.9 | 39.6 | 22.6 | 32.3 | 21.8\% | 21.6\% | -42.9\% | 73.9\% |
| -4.9 | 1.4 | -0.8 | 0.7 | -1.1 | n.m. | n.m. | n.m. | n.m. |
| 97.8 | 136.6 | 136.6 | 146.2 | 85.2 | 15.6\% | 4.1\% | 7.0\% | -29.0\% |
| 27.5 | 32.3 | 25.8 | 32.0 | 13.7 | -3.0\% | -16.6\% | 23.8\% | -47.6\% |
| 70.3 | 104.4 | 110.8 | 114.2 | 71.5 | 22.9\% | 10.5\% | 3.1\% | -23.7\% |
| 7.50\% | 9.00\% | 9.13\% | 8.12\% | 6.78\% | 1.50\% | 0.12\% | -1.01\% | -1.34\% |
| 66.8\% | 77.2\% | 75.4\% | 74.3\% | 73.7\% | 10.5\% | -1.8\% | -1.2\% | -0.5\% |
| 14.6\% | 13.6\% | 12.3\% | 13.1\% | 13.3\% | -1.1\% | -1.3\% | 0.8\% | 0.3\% |
| 44.8\% | 43.6\% | 43.1\% | 43.1\% | 43.9\% | -1.1\% | -0.5\% | 0.0\% | 0.8\% |
| 14.6 | 18.2 | 18.7 | 19.0 | 17.2 | 3.2\% | 6.9\% | 1.9\% | 10.1\% |
| 38.3\% | 37.9\% | 37.6\% | 39.8\% | 44.5\% | -0.5\% | -0.3\% | 2.3\% | 4.7\% |
| 2.10\% | 3.26\% | 4.86\% | 3.14\% | 5.43\% | 1.16\% | 1.60\% | -1.72\% | 2.29\% |
| 28.1\% | 23.6\% | 18.9\% | 21.9\% | 16.1\% | -4.5\% | -4.7\% | 3.0\% | -5.7\% |
| 21.3\% | 21.5\% | 20.3\% | 18.8\% | 14.3\% | 0.2\% | -1.2\% | -1.5\% | -4.6\% |
| 3.62\% | 4.49\% | 4.51\% | 4.30\% | 2.89\% | 0.86\% | 0.03\% | -0.22\% | -1.41\% |
| 80.0\% | 61.6\% | 45.3\% | 37.5\% | 32.0\% | -18.4\% | -16.3\% | -7.8\% | -5.5\% |
| 56.5\% | 44.7\% | 33.3\% | 27.1\% | 24.0\% | -11.8\% | -11.5\% | -6.2\% | -3.1\% |
| 85.1\% | 91.7\% | 94.4\% | 93.6\% | 94.1\% | 6.6\% | 2.8\% | -0.8\% | 0.4\% |
| 74.9\% | 76.5\% | 82.5\% | 87.1\% | 90.0\% | 1.7\% | 5.9\% | 4.6\% | 2.9\% |
| 70.6\% | 75.6\% | 77.4\% | 79.2\% | 80.1\% | 5.0\% | 1.8\% | 1.8\% | 0.9\% |
| 6,234 | 5,594 | 4,228 | 3,603 | 2,986 | -25.8\% | -21.3\% | -14.8\% | 1.0\% |
| 7,790 | 9,075 | 9,333 | 9,603 | 9,325 | -3.6\% | 7.1\% | 2.9\% | 18.3\% |
| 18.8\% | 17.1\% | 39.0\% | 45.8\% | 43.9\% | -1.7\% | 21.9\% | 6.8\% | -1.9\% |
| 3.54\% | 5.05\% | 5.33\% | 6.60\% | 6.21\% | 1.50\% | 0.28\% | 1.27\% | -0.39\% |
| 205.4\% | 191.5\% | 211.9\% | 179.9\% | 118.9\% | -13.9\% | 20.4\% | -32.0\% | -60.9\% |
| 7.28\% | 9.67\% | 11.29\% | 11.87\% | 7.38\% | 2.39\% | 1.62\% | 0.58\% | -4.49\% |

BALANCE SHEET STRUCTURE - 2020


Assets


Liabilities and Equity

LOANS AND DEPOSITS BY CURRENCY - 2020


Sources: Annual Reports and Eaglestone Securities.
Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2020


[^2]
## STANDARD BANK MOZAMBIQUE

Standard Bank Mozambique disclosed a net profit of MZM 5,439 million (US\$ 72.6 million) in 2020, rising $10.1 \%$ YoY. This evolution reflects a recovery in revenues (mostly other banking income), lower depreciation charges and a reversal in loan impairments. Overall, ROE reached $19.1 \%$ while ROA stood at $3.79 \%$ (vs. $19.8 \%$ and $4.14 \%$, respectively, in 2019).

The bank's revenue performance ( $+7.2 \%$ YoY) reflects a slight recovery in net interest income and a sharp increase in other banking income. Indeed, the lower interest rate environment that resulted from a more accommodative monetary policy followed by the central bank in 2020 had a favorable effect on funding costs. However, this put further pressure on interest income from loans and, as a result, had a negative effect on the bank's margin. This impact was offset by a sharp increase in the loan portfolio, as detailed below. Fee income was affected by the central bank's decision in exempt certain electronic operations from commissions, a trend seen across the sector in 2020. Still, the bank's revenues benefitted from a robust performance in terms of foreign exchange operations. Costs were up by $7.5 \%$ YoY, meaning that the cost-toincome ratio remained unchanged at $47.5 \%$. Below the operating income line, it is worth noting that the bank was able to recover part of the loan impairments done in recent years, benefitting the bottom-line in the period.

In terms of the balance sheet, net loans surged $33.1 \%$ YoY, despite the impact of the pandemic on banking activity. The strong growth in the loan portfolio was boosted by a healthy evolution in loans to large corporates, SMEs and individuals. The bank also said that the percentage of its remunerated assets to total assets rose from $75.7 \%$ in 2019 to $77.2 \%$ as a result of the marked increase in interbank lending and the loan portfolio. Deposits advanced $26.2 \%$ YoY, as the bank saw an increase in deposits in both local and foreign currencies and from large corporates, SMEs and individuals. Meanwhile, the NPL ratio rose to $2.62 \%$ (after falling to $1.47 \%$ in 2019) while NPL coverage reached $200 \%$ (vs. $378 \%$ in 2019). Finally, the solvency ratio stood at $24.8 \%$, which compares with $29.3 \%$ in the previous year, remaining well above the regulatory requirement of $12 \%$.

| STANDARD BANK MOZAMBIQUE |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee (000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Net Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch ('000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |


| MZM Million |  |  |  |  | US\$ Million |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 | 2017 | 2018 | 2019 | 2020 | 2016 | 2017 | 2018 | 2019 | 2020 |
| 79,663 | 87,428 | 99,928 | 119,286 | 143,387 | 1,117 | 1,481 | 1,626 | 1,941 | 1,914 |
| 29,488 | 22,013 | 28,296 | 28,447 | 37,864 | 413 | 373 | 460 | 463 | 506 |
| 18,294 | 12,384 | 19,092 | 21,181 | 24,889 | 256 | 210 | 311 | 345 | 332 |
| 1,525 | 1,689 | 1,905 | 1,680 | 2,094 | 21 | 29 | 31 | 27 | 28 |
| 2,460 | 1,133 | 787 | 444 | 1,046 | 34 | 19 | 13 | 7 | 14 |
| 61,597 | 65,729 | 73,940 | 88,479 | 111,664 | 863 | 1,114 | 1,203 | 1,439 | 1,491 |
| 27,919 | 36,807 | 39,274 | 51,938 | 61,126 | 391 | 624 | 639 | 845 | 816 |
| 54,692 | 57,185 | 64,406 | 74,779 | 95,513 | 767 | 969 | 1,048 | 1,217 | 1,275 |
| 12,578 | 17,493 | 21,114 | 24,916 | 28,402 | 176 | 296 | 343 | 405 | 379 |
| 5,275 | 9,359 | 9,249 | 8,681 | 8,917 | 73.9 | 158.6 | 150.5 | 141.2 | 119.0 |
| 1,216 | 1,256 | 1,542 | 1,933 | 1,806 | 17.0 | 21.3 | 25.1 | 31.4 | 24.1 |
| 3,223 | 2,481 | 2,596 | 2,430 | 3,256 | 45.2 | 42.0 | 42.2 | 39.5 | 43.5 |
| 9,714 | 13,096 | 13,387 | 13,043 | 13,979 | 136.1 | 221.9 | 217.8 | 212.2 | 186.6 |
| 2,453 | 3,166 | 3,391 | 3,514 | 3,699 | 34.4 | 53.6 | 55.2 | 57.2 | 49.4 |
| 1,578 | 1,920 | 1,972 | 2,004 | 2,713 | 22.1 | 32.5 | 32.1 | 32.6 | 36.2 |
| 279 | 343 | 436 | 659 | 226 | 3.9 | 5.8 | 7.1 | 10.7 | 3.0 |
| 4,309 | 5,430 | 5,799 | 6,177 | 6,639 | 60.4 | 92.0 | 94.3 | 100.5 | 88.6 |
| 5,405 | 7,666 | 7,588 | 6,867 | 7,340 | 75.8 | 129.9 | 123.4 | 111.7 | 98.0 |
| 1,122 | 295 | 213 | 106 | -166 | 15.7 | 5.0 | 3.5 | 1.7 | -2.2 |
| 4,283 | 7,371 | 7,374 | 6,761 | 7,506 | 60.0 | 124.9 | 120.0 | 110.0 | 100.2 |
| 1,502 | 1,776 | 1,788 | 1,821 | 2,068 | 21.0 | 30.1 | 29.1 | 29.6 | 27.6 |
| 2,781 | 5,595 | 5,587 | 4,941 | 5,439 | 39.0 | 94.8 | 90.9 | 80.4 | 72.6 |
| 7.20\% | 11.20\% | 9.87\% | 7.92\% | 6.79\% | 7.20\% | 11.20\% | 9.87\% | 7.92\% | 6.79\% |
| 54.3\% | 71.5\% | 69.1\% | 66.6\% | 63.8\% | 54.3\% | 71.5\% | 69.1\% | 66.6\% | 63.8\% |
| 12.5\% | 9.6\% | 11.5\% | 14.8\% | 12.9\% | 12.5\% | 9.6\% | 11.5\% | 14.8\% | 12.9\% |
| 56.9\% | 58.3\% | 58.5\% | 56.9\% | 55.7\% | 56.9\% | 58.3\% | 58.5\% | 56.9\% | 55.7\% |
| 2,067 | 2,688 | 2,847 | 2,933 | 3,093 | 29.0 | 45.5 | 46.3 | 47.7 | 41.3 |
| 44.4\% | 41.5\% | 43.3\% | 47.4\% | 47.5\% | 44.4\% | 41.5\% | 43.3\% | 47.4\% | 47.5\% |
| 3.81\% | 1.34\% | 0.75\% | 0.37\% | -0.44\% | 3.81\% | 1.34\% | 0.75\% | 0.37\% | -0.44\% |
| 35.1\% | 24.1\% | 24.2\% | 26.9\% | 27.5\% | 35.1\% | 24.1\% | 24.2\% | 26.9\% | 27.5\% |
| 22.1\% | 32.0\% | 26.5\% | 19.8\% | 19.1\% | 22.1\% | 32.0\% | 26.5\% | 19.8\% | 19.1\% |
| 3.49\% | 6.40\% | 5.59\% | 4.14\% | 3.79\% | 3.49\% | 6.40\% | 5.59\% | 4.14\% | 3.79\% |
| 47.9\% | 33.5\% | 38.3\% | 32.2\% | 33.9\% | 47.9\% | 33.5\% | 38.3\% | 32.2\% | 33.9\% |
| 37.0\% | 25.2\% | 28.3\% | 23.8\% | 26.4\% | 37.0\% | 25.2\% | 28.3\% | 23.8\% | 26.4\% |
| 91.8\% | 94.0\% | 93.8\% | 93.8\% | 97.1\% | 91.8\% | 94.0\% | 93.8\% | 93.8\% | 97.1\% |
| 62.0\% | 56.3\% | 67.5\% | 74.5\% | 65.7\% | 62.0\% | 56.3\% | 67.5\% | 74.5\% | 65.7\% |
| 45.3\% | 56.0\% | 53.1\% | 58.7\% | 54.7\% | 45.3\% | 56.0\% | 53.1\% | 58.7\% | 54.7\% |
| 737,206 | 550,330 | 707,395 | 711,180 | 946,608 | 10,332 | 9,324 | 11,508 | 11,570 | 12,638 |
| 1,539,928 | 1,643,227 | 1,848,488 | 2,211,982 | 2,791,588 | 21,583 | 27,842 | 30,071 | 35,985 | 37,271 |
| 17.0\% | 20.4\% | 19.4\% | 29.3\% | 24.8\% | 17.0\% | 20.4\% | 19.4\% | 29.3\% | 24.8\% |
| 7.93\% | 4.78\% | 2.60\% | 1.47\% | 2.62\% | 7.93\% | 4.78\% | 2.60\% | 1.47\% | 2.62\% |
| 62.0\% | 149.1\% | 242.2\% | 378.2\% | 200.2\% | 62.0\% | 149.1\% | 242.2\% | 378.2\% | 200.2\% |
| 4.92\% | 7.13\% | 6.31\% | 5.58\% | 5.24\% | 4.92\% | 7.13\% | 6.31\% | 5.58\% | 5.24\% |

Net profit rose $\mathbf{1 0 . 1 \%}$ YoY, as the bank benefitted from a recovery in revenues, lower depreciation and a reversal in loan provisions

Revenues were boosted by a strong contribution from income on foreign exchange operations

The bank recorded very robust volume growth (both in terms of loans and deposits)

| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| 17/16 | 18/17 | 19/18 | 20/19 |
| 9.7\% | 14.3\% | 19.4\% | 20.2\% |
| -25.3\% | 28.5\% | 0.5\% | 33.1\% |
| -32.3\% | 54.2\% | 10.9\% | 17.5\% |
| 10.8\% | 12.8\% | -11.8\% | 24.7\% |
| -53.9\% | -30.6\% | -43.5\% | 135.5\% |
| 6.7\% | 12.5\% | 19.7\% | 26.2\% |
| 31.8\% | 6.7\% | 32.2\% | 17.7\% |
| 4.6\% | 12.6\% | 16.1\% | 27.7\% |
| 39.1\% | 20.7\% | 18.0\% | 14.0\% |
| 77.4\% | -1.2\% | -6.1\% | 2.7\% |
| 3.3\% | 22.8\% | 25.3\% | -6.6\% |
| -23.0\% | 4.6\% | -6.4\% | 34.0\% |
| 34.8\% | 2.2\% | -2.6\% | 7.2\% |
| 29.1\% | 7.1\% | 3.6\% | 5.3\% |
| 21.7\% | 2.7\% | 1.6\% | 35.4\% |
| 23.2\% | 27.1\% | 50.9\% | -65.6\% |
| 26.0\% | 6.8\% | 6.5\% | 7.5\% |
| 41.8\% | -1.0\% | -9.5\% | 6.9\% |
| -73.7\% | -27.6\% | -50.5\% | n.m. |
| 72.1\% | 0.0\% | -8.3\% | 11.0\% |
| 18.3\% | 0.6\% | 1.8\% | 13.6\% |
| 101.2\% | -0.1\% | -11.6\% | 10.1\% |
| 4.01\% | -1.33\% | -1.95\% | -1.13\% |
| 17.2\% | -2.4\% | -2.5\% | -2.8\% |
| -2.9\% | 1.9\% | 3.3\% | -1.9\% |
| 1.4\% | 0.2\% | -1.6\% | -1.2\% |
| 30.1\% | 5.9\% | 3.0\% | 5.5\% |
| -2.9\% | 1.9\% | 4.0\% | 0.1\% |
| -2.47\% | -0.58\% | -0.38\% | -0.81\% |
| -11.0\% | 0.1\% | 2.7\% | 0.6\% |
| 9.9\% | -5.5\% | -6.6\% | -0.7\% |
| 2.91\% | -0.81\% | -1.45\% | -0.35\% |
| -14.4\% | 4.8\% | -6.1\% | 1.8\% |
| -11.8\% | 3.1\% | -4.5\% | 2.6\% |
| 2.2\% | -0.2\% | -0.1\% | 3.4\% |
| -5.8\% | 11.2\% | 7.0\% | -8.7\% |
| 10.7\% | -2.9\% | 5.6\% | -4.0\% |
| -25.3\% | 28.5\% | 0.5\% | 33.1\% |
| 6.7\% | 12.5\% | 19.7\% | 26.2\% |
| 3.5\% | -1.0\% | 9.9\% | -4.5\% |
| -3.15\% | -2.18\% | -1.13\% | 1.14\% |
| 87.1\% | 93.1\% | 136.0\% | -178.0\% |
| 2.21\% | -0.82\% | -0.73\% | -0.34\% |

BALANCE SHEET STRUCTURE - 2020


Assets


Liabilities and Equity

Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2020


DEPOSIT BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2020


Sources: Annual Reports and Eaglestone Securities.

## ABSA BANK MOZAMBIQUE

ABSA Bank Mozambique's net profit fell by $75.3 \%$ YoY to MZM 259 million (US\$ 3.5 million) in 2020 after the bank recorded a very modest improvement in revenues together with a sharp increase in costs and loan impairments in the period. Overall, this means that ROE reached only $3.4 \%$ and ROA $0.54 \%$ (vs. $14.1 \%$ and $2.55 \%$, respectively, in the previous year).

On the revenue front ( $+3.5 \%$ YoY), we note that both net interest income and other banking income advanced by mid-single digits from the previous year. Net interest income benefitted from strong loan growth $(+41 \%$ YoY) that more than offset the negative impact from lower interest rates on margins. As with other banks, fee income was negatively affected by the exemption of commissions on certain banking services imposed by the central bank to try to mitigate the impact of the pandemic. Revenues were also boosted by stronger trading income as well as income from foreign exchange operations.

Meanwhile, total costs rose nearly $20 \%$ YoY, as the cost performance of the bank continued to be affected by the change in brand from Barclays to ABSA and the associated IT costs. The bank expects that these costs will decline in the next three years. Overall, this means that the cost-to-income ratio deteriorated further in the period, reaching $86.7 \%$ (vs. $75 \%$ in 2019). The efficiency ratio would stand at $82.7 \%$ (vs. $67.8 \%$ in 2019) if excluding the aforementioned impact on costs from the change in brand. Below the operating income line, we note that loan provisions saw a sharp increase (after being almost non-existent in the previous year). The bank said SME clients were the ones more affected by the pandemic and that it estimated a total impact of MZM 147 million in loan impairments from Covid-19 alone in 2020.

As stated above, net lending surged due to a strong increase in both local and foreign currency denominated loans, with the former representing $74.8 \%$ of the total portfolio. We also note the sharp increase in NPLs in the period ( $+59.7 \%$ YoY), lifting the NPL ratio to $8.13 \%$ and NPL coverage down to $44.8 \%$ (vs. $7.11 \%$ and $63.5 \%$, respectively, in 2019). Finally, the solvency ratio stood at $18.3 \%$, after falling from $20.0 \%$ in the previous year.

| ABSA B ANK MOZAMBIQUE |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee ('000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Net Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch (coo0) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source Annual Reports and Eaglestone Securities. |



|  |  |  | US\$ Million |  |
| :---: | :---: | :---: | :---: | :---: |
| 2016 | 2017 | 2018 | 2019 | 2020 |
| 383 | 507 | 619 | 670 | 641 |
| 200 | 174 | 200 | 265 | 306 |
| 158 | 145 | 149 | 214 | 229 |
| 12 | 14 | 11 | 13 | 12 |
| 38 | 18 | 16 | 20 | 26 |
| 285 | 363 | 447 | 513 | 486 |
| 179 | 242 | 291 | 354 | 337 |
| 131 | 175 | 191 | 255 | 268 |
| 60 | 92 | 110 | 121 | 103 |
| 37.2 | 68.7 | 55.2 | 53.6 | 46.1 |
| 5.5 | 6.0 | 7.4 | 9.1 | 7.1 |
| 9.7 | 6.4 | 10.5 | 11.9 | 10.2 |
| 52.4 | 81.1 | 73.1 | 74.6 | 63.3 |
| 15.9 | 24.3 | 23.4 | 25.6 | 23.3 |
| 16.4 | 22.5 | 22.6 | 24.5 | 26.3 |
| 2.8 | 3.4 | 3.5 | 5.9 | 5.3 |
| 35.1 | 50.3 | 49.5 | 56.0 | 55.0 |
| 17.3 | 30.8 | 23.6 | 18.6 | 8.4 |
| 6.9 | 4.7 | -4.9 | 0.1 | 4.2 |
| 10.4 | 26.1 | 28.5 | 18.5 | 4.2 |
| 2.3 | 7.4 | 6.0 | 1.5 | 0.7 |
| 8.1 | 18.7 | 22.5 | 17.1 | 3.5 |
| 10.44\% | 14.15\% | 9.98\% | 8.32\% | 7.75\% |
| 71.0\% | 84.7\% | 75.5\% | 71.8\% | 72.8\% |
| 10.6\% | 7.4\% | 10.1\% | 12.2\% | 11.2\% |
| 45.3\% | 48.3\% | 47.3\% | 45.7\% | 42.5\% |
| 19.2 | 30.6 | 29.5 | 33.8 | 33.1 |
| 67.0\% | 62.0\% | 67.7\% | 75.0\% | 86.7\% |
| 3.47\% | 2.71\% | -2.45\% | 0.04\% | 1.37\% |
| 22.3\% | 28.3\% | 21.1\% | 7.9\% | 17.5\% |
| 13.4\% | 20.4\% | 20.5\% | 14.1\% | 3.4\% |
| 2.10\% | 3.69\% | 3.63\% | 2.55\% | 0.54\% |
| 70.1\% | 48.1\% | 44.7\% | 51.6\% | 63.1\% |
| 52.1\% | 34.4\% | 32.3\% | 39.5\% | 47.8\% |
| 88.3\% | 87.3\% | 87.8\% | 93.4\% | 90.2\% |
| 74.5\% | 77.2\% | 70.7\% | 77.2\% | 72.1\% |
| 62.8\% | 66.8\% | 65.1\% | 69.0\% | 69.4\% |
| 3,918 | 3,709 | 4,078 | 5,403 | 6,128 |
| 5,592 | 7,715 | 9,123 | 10,461 | 9,712 |
| 19.7\% | 24.8\% | 23.1\% | 20.0\% | 18.3\% |
| 17.82\% | 9.50\% | 7.68\% | 7.11\% | 8.13\% |
| 31.6\% | 76.4\% | 65.4\% | 63.5\% | 44.8\% |
| 5.64\% | 7.26\% | 5.02\% | 4.51\% | 3.64\% |

The bank's net profit fell by 75.3\% YoY in 2020

Revenues saw a modest improvement in the period, with the impact from lower interest rates being offset by strong volume growth

Costs continued to reflect the change in brand while loan impairments posted a sharp increase after being almost non-existent in 2019

The NPL ratio rose to $8.13 \%$, with NPL coverage standing at 44.8\%

| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| 17/16 | 18/17 | 19/18 | 20/19 |
| 9.4\% | 27.2\% | 8.2\% | 16.6\% |
| -27.8\% | 19.4\% | 32.5\% | 41.0\% |
| -23.9\% | 6.7\% | 43.9\% | 30.6\% |
| -5.5\% | -19.3\% | 18.4\% | 12.7\% |
| -60.9\% | -5.7\% | 22.0\% | 59.7\% |
| 5.2\% | 28.4\% | 14.7\% | 15.4\% |
| 12.0\% | 25.0\% | 21.6\% | 16.1\% |
| 10.6\% | 13.5\% | 33.2\% | 28.0\% |
| 25.6\% | 24.6\% | 10.3\% | 3.3\% |
| 52.7\% | -16.3\% | -2.8\% | 4.8\% |
| -10.1\% | 27.8\% | 23.6\% | -5.4\% |
| -45.0\% | 70.2\% | 12.9\% | 4.3\% |
| 28.0\% | -6.2\% | 2.1\% | 3.5\% |
| 26.5\% | 0.4\% | 9.1\% | 11.3\% |
| 13.8\% | 4.3\% | 8.3\% | 31.0\% |
| 1.4\% | 5.7\% | 70.0\% | 8.8\% |
| 18.6\% | 2.5\% | 13.1\% | 19.7\% |
| 47.3\% | -20.3\% | -21.0\% | -45.1\% |
| -43.6\% | n.m. | n.m. | 4535.5\% |
| 108.0\% | 13.7\% | -34.9\% | -72.4\% |
| 164.7\% | -15.4\% | -75.6\% | -39.1\% |
| 91.8\% | 25.2\% | -24.1\% | -75.3\% |
| 3.72\% | -4.18\% | -1.66\% | -0.57\% |
| 13.7\% | -9.2\% | -3.7\% | 0.9\% |
| -3.1\% | 2.7\% | 2.1\% | -1.0\% |
| 3.0\% | -1.0\% | -1.6\% | -3.2\% |
| 31.7\% | 0.5\% | 14.6\% | 19.4\% |
| -5.0\% | 5.7\% | 7.3\% | 11.7\% |
| -0.76\% | -5.16\% | 2.49\% | 1.33\% |
| 6.1\% | -7.3\% | -13.2\% | 9.6\% |
| 7.0\% | 0.1\% | -6.4\% | -10.7\% |
| 1.58\% | -0.06\% | -1.08\% | -2.01\% |
| -22.0\% | -3.4\% | 6.9\% | 11.5\% |
| -17.7\% | -2.1\% | 7.2\% | 8.3\% |
| -1.0\% | 0.4\% | 5.6\% | -3.2\% |
| 4.3\% | -8.8\% | 6.4\% | -6.0\% |
| 4.1\% | -1.8\% | 3.9\% | 0.4\% |
| -21.7\% | 14.5\% | 32.5\% | 38.2\% |
| 14.1\% | 23.2\% | 14.7\% | 13.1\% |
| 5.1\% | -1.8\% | -3.0\% | -1.7\% |
| -8.32\% | -1.82\% | -0.57\% | 1.02\% |
| 44.8\% | -11.0\% | -1.9\% | -18.7\% |
| 1.62\% | -2.23\% | -0.51\% | -0.87\% |

BALANCE SHEET STRUCTURE - 2020


Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2020


Sources: Annual Reports and Eaglestone Securities.


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2020


[^3]
## MOZA BANCO

Moza Banco disclosed a net profit of MZM 146 million (US\$ 1.9 million) in 2020. This is the first time that the bank recorded a net profit since 2015 and comes after a net loss of MZM 776 million (US\$ - 12.6 million) in 2019. This positive result was due to a reversal in provisions of MZM 241 million in the period, reflecting an improvement in the management and build-up of loan impairments as well as an appreciation of the corporate debt portfolio. This means that ROE stood at $1.8 \%$ and ROA at $0.31 \%$, which compares with $-10.0 \%$ and $-1.85 \%$, respectively, in the previous year.

Revenues saw a decline of $-4.6 \%$ YoY as a result of a significantly lower contribution from net financial operations, namely foreign exchange, trading and hedging. Fees also fell in the period due to the slowdown in economic activity and the measures imposed to mitigate the impact from Covid-19. On the other hand, net interest income improved slightly, despite the pressure on margins coming from a lower interest rate environment. In terms of costs, these were down $-2.2 \%$ YoY thanks to lower operating costs and depreciation. The bank stated that the lower operating costs reflect the favorable impact from the cost control and rationalization measures implemented as well as due to the fact that part of its employees worked from home during the pandemic. The strong increase in staff costs reflects the full-year impact from the integration of former Banco Terra in the bank in August 2019. Overall, Moza’s cost-to-income ratio reached $100.5 \%$ (vs. $98 \%$ in 2019), clearly remaining the highest amongst the largest banks.

Balance sheet data showed a modest rise in net loans ( $2.2 \% \mathrm{YoY}$ ), with these representing $51 \%$ of the bank's total assets (vs. $57 \%$ in 2019), and another robust increase in deposits (19.8\% YoY). Moza's loans-to-deposits ratio fell to $69.4 \%$ from $81.4 \%$ in the previous year. Moreover, its NPL ratio increased to $15.2 \%$, with coverage reaching $103 \%$. This compares with $11.9 \%$ and $138.6 \%$, respectively, in the previous year. Finally, the bank's solvency ratio declined to $14.8 \%$ (from $23.8 \%$ in 2019), but remained above the regulatory requirement of $12 \%$.

| MOZA BANCO |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&L ACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Lan Loss Provisions (LLP) |
| Other |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee ('000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Net Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch (000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPLCoverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |
|  |



| 27,673 | 26,676 | 36,411 | 41,817 | 47,534 | 388 | 452 | 592 | 680 | 635 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 17,146 | 15,281 | 17,986 | 23,875 | 24,411 | 240 | 259 | 293 | 388 | 326 |
| 14,050 | 13,309 | 14,993 | 20,294 | 20,107 | 197 | 225 | 244 | 330 | 268 |
| 1,980 | 2,947 | 3,873 | 4,721 | 4,530 | 28 | 50 | 63 | 77 | 60 |
| 876 | 1,593 | 2,163 | 3,406 | 4,386 | 12 | 27 | 35 | 55 | 59 |
| 16,058 | 17,960 | 24,893 | 29,346 | 35,150 | 225 | 304 | 405 | 477 | 469 |
| 12,755 | 15,222 | 21,539 | 26,339 | 29,772 | 179 | 258 | 350 | 428 | 397 |
| 7,882 | 6,788 | 8,002 | 10,681 | 12,924 | 110 | 115 | 130 | 174 | 173 |
| -2,775 | 7,198 | 9,093 | 7,780 | 7,926 | -39 | 122 | 148 | 127 | 106 |
| 946 | 1,968 | 1,858 | 2,327 | 2,354 | 13.3 | 33.3 | 30.2 | 37.9 | 31.4 |
| 386 | 324 | 461 | 501 | 475 | 5.4 | 5.5 | 7.5 | 8.1 | 6.3 |
| -808 | 175 | 173 | 308 | 160 | -11.3 | 3.0 | 2.8 | 5.0 | 2.1 |
| 524 | 2,467 | 2,491 | 3,135 | 2,990 | 7.3 | 41.8 | 40.5 | 51.0 | 39.9 |
| 1,005 | 943 | 1,138 | 1,296 | 1,716 | 14.1 | 16.0 | 18.5 | 21.1 | 22.9 |
| 2,397 | 1,091 | 1,263 | 1,121 | 713 | 33.6 | 18.5 | 20.6 | 18.2 | 9.5 |
| 417 | 394 | 381 | 655 | 576 | 5.8 | 6.7 | 6.2 | 10.7 | 7.7 |
| 3,819 | 2,427 | 2,783 | 3,072 | 3,005 | 53.5 | 41.1 | 45.3 | 50.0 | 40.1 |
| -3,295 | 40 | -291 | 63 | -15 | -46.2 | 0.7 | -4.7 | 1.0 | -0.2 |
| 1,290 | 1,406 | 254 | 607 | -247 | 18.1 | 23.8 | 4.1 | 9.9 | -3.3 |
| -681 | -91 | -1 | -26 | -7 | -9.5 | -1.5 | 0.0 | -0.4 | -0.1 |
| -5,265 | -1,457 | -546 | -570 | 225 | -73.8 | -24.7 | -8.9 | -9.3 | 3.0 |
| -172 | 2 | 222 | 205 | 80 | -2.4 | 0.0 | 3.6 | 3.3 | 1.1 |
| -5,093 | -1,459 | -768 | -776 | 146 | -71.4 | -24.7 | -12.5 | -12.6 | 1.9 |
| 3.20\% | 7.24\% | 5.89\% | 5.95\% | 5.27\% | 3.20\% | 7.24\% | 5.89\% | 5.95\% | 5.27\% |
| 180.4\% | 79.8\% | 74.6\% | 74.2\% | 78.7\% | 180.4\% | 79.8\% | 74.6\% | 74.2\% | 78.7\% |
| 73.6\% | 13.1\% | 18.5\% | 16.0\% | 15.9\% | 73.6\% | 13.1\% | 18.5\% | 16.0\% | 15.9\% |
| 26.3\% | 38.8\% | 40.9\% | 42.2\% | 57.1\% | 26.3\% | 38.8\% | 40.9\% | 42.2\% | 57.1\% |
| 1,375 | 1,288 | 1,511 | 1,410 | 1,851 | 19 | 22 | 25 | 23 | 25 |
| 728.4\% | 98.4\% | 111.7\% | 98.0\% | 100.5\% | 728.4\% | 98.4\% | 111.7\% | 98.0\% | 100.5\% |
| 7.52\% | 9.20\% | 1.41\% | 2.54\% | -1.01\% | 7.52\% | 9.20\% | 1.41\% | 2.54\% | -1.01\% |
| 3.3\% | -0.1\% | -40.7\% | -36.0\% | 35.4\% | 3.3\% | -0.1\% | -40.7\% | -36.0\% | 35.4\% |
| 183.5\% | -20.3\% | -8.5\% | -10.0\% | 1.8\% | 183.5\% | -20.3\% | -8.5\% | -10.0\% | 1.8\% |
| -18.40\% | -5.47\% | -2.11\% | -1.85\% | 0.31\% | -18.40\% | -5.47\% | -2.11\% | -1.85\% | 0.31\% |
| 106.8\% | 85.1\% | 72.3\% | 81.4\% | 69.4\% | 106.8\% | 85.1\% | 72.3\% | 81.4\% | 69.4\% |
| 62.0\% | 57.3\% | 49.4\% | 57.1\% | 51.4\% | 62.0\% | 57.3\% | 49.4\% | 57.1\% | 51.4\% |
| 52.7\% | 92.2\% | 91.1\% | 86.2\% | 88.7\% | 52.7\% | 92.2\% | 91.1\% | 86.2\% | 88.7\% |
| 81.9\% | 87.1\% | 83.4\% | 85.0\% | 82.4\% | 81.9\% | 87.1\% | 83.4\% | 85.0\% | 82.4\% |
| 79.4\% | 84.8\% | 86.5\% | 89.8\% | 84.7\% | 79.4\% | 84.8\% | 86.5\% | 89.8\% | 84.7\% |
| 311,746 | 288,321 | 327,011 | 385,085 | 348,724 | 4,369 | 4,885 | 5,320 | 6,265 | 4,656 |
| 291,969 | 338,870 | 452,604 | 473,325 | 502,145 | 4,092 | 5,742 | 7,363 | 7,700 | 6,704 |
| -98.9\% | 23.5\% | 21.7\% | 23.8\% | 14.8\% | -98.9\% | 23.5\% | 21.7\% | 23.8\% | 14.8\% |
| 4.6\% | 8.7\% | 9.9\% | 11.9\% | 15.2\% | 4.58\% | 8.74\% | 9.89\% | 11.91\% | 15.15\% |
| 226.1\% | 185.0\% | 179.1\% | 138.6\% | 103.3\% | 226.1\% | 185.0\% | 179.1\% | 138.6\% | 103.3\% |
| 10.35\% | 16.17\% | 17.72\% | 16.51\% | 15.65\% | 10.35\% | 16.17\% | 17.72\% | 16.51\% | 15.65\% |

Moza Banco recorded a net profit for the first time since 2015

Both revenues and costs declined from the previous year, which meant that the cost-to-income ratio increased slightly to $100.5 \%$ in the period

The NPL ratio increased to $15.2 \%$, with NPL coverage reaching 103\%

| \% Change (M7M) |  |  |  |
| :---: | :---: | :---: | :---: |
| 17/16 | 18/17 | 19/18 | 20/19 |
| -3.6\% | 36.5\% | 14.8\% | 13.7\% |
| -10.9\% | 17.7\% | 32.7\% | 2.2\% |
| -5.3\% | 12.7\% | 35.4\% | -0.9\% |
| 48.9\% | 31.4\% | 21.9\% | -4.1\% |
| 81.9\% | 35.7\% | 57.5\% | 28.8\% |
| 11.8\% | 38.6\% | 17.9\% | 19.8\% |
| 19.3\% | 41.5\% | 22.3\% | 13.0\% |
| -13.9\% | 17.9\% | 33.5\% | 21.0\% |
| n.m. | 26.3\% | -14.4\% | 1.9\% |
| 108.1\% | -5.6\% | 25.3\% | 1.2\% |
| -16.0\% | 42.1\% | 8.6\% | -5.1\% |
| n.m. | -1.2\% | 78.0\% | -47.9\% |
| 370.6\% | 1.0\% | 25.9\% | -4.6\% |
| -6.2\% | 20.7\% | 13.9\% | 32.4\% |
| -54.5\% | 15.8\% | -11.2\% | -36.4\% |
| -5.5\% | -3.2\% | 71.9\% | -12.0\% |
| -36.4\% | 14.6\% | 10.4\% | -2.2\% |
| n.m. | n.m. | n.m. | n.m. |
| 9.0\% | -81.9\% | 139.1\% | n.m. |
| -86.6\% | -99.2\% | 3325.3\% | -74.5\% |
| -72.3\% | -62.5\% | 4.5\% | n.m. |
| n.m. | n.m. | -7.7\% | -61.2\% |
| -71.4\% | -47.3\% | 0.9\% | n.m. |
| 4.04\% | -1.35\% | 0.06\% | -0.68\% |
| -100.6\% | -5.2\% | -0.3\% | 4.5\% |
| -60.5\% | 5.4\% | -2.5\% | -0.1\% |
| 12.5\% | 2.1\% | 1.3\% | 14.9\% |
| -6.3\% | 17.3\% | -6.7\% | 31.3\% |
| -630.0\% | 13.3\% | -13.7\% | 2.5\% |
| 1.68\% | -7.79\% | 1.13\% | -3.56\% |
| -3.4\% | -40.6\% | 4.7\% | 71.4\% |
| -203.8\% | 11.8\% | -1.5\% | 11.8\% |
| 12.93\% | 3.36\% | 0.26\% | 2.16\% |
| -21.7\% | -12.8\% | 9.1\% | -11.9\% |
| -4.7\% | -7.9\% | 7.7\% | -5.7\% |
| 39.5\% | -1.1\% | -4.9\% | 2.5\% |
| 5.2\% | -3.7\% | 1.6\% | -2.6\% |
| 5.3\% | 1.8\% | 3.2\% | -5.1\% |
| -7.5\% | 13.4\% | 17.8\% | -9.4\% |
| 16.1\% | 33.6\% | 4.6\% | 6.1\% |
| 122.3\% | -1.8\% | 2.1\% | -9.0\% |
| 4.16\% | 1.15\% | 2.02\% | 3.24\% |
| -41.1\% | -5.9\% | -40.5\% | -35.3\% |
| 5.82\% | 1.55\% | -1.21\% | -0.86\% |

BALANCE SHEET STRUCTURE - 2020


Assets
Sources: Annual Reports and Eaglestone Securities.

LOANS AND DEPOSITS BY CURRENCY - 2020


LOAN BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2020


[^4]SHAREHOLDER STRUCTURE - 2020


[^5]
## BANCO ÚNICO

Banco Único disclosed a net loss of MZM -396 million (US\$ -5.3 million) in 2020. This figure compares with a net profit of MZM 506 million (US\$ 8.2 million) reported in the previous year and reflects a significantly lower operating income contribution and much higher loan provisions. The bank stated that this sharp increase in provisions is related to the losses expected due to the impact of Covid-19 on several companies and individuals. This means that ROE reached $-10.7 \%$ and ROA $-1.23 \%$ (vs. $12.3 \%$ and $1.82 \%$, respectively, in 2019).
On the revenue front $(-4.4 \% \mathrm{YoY})$, we note the drop of nearly $6 \%$ in net interest income that came as a result of the impact that the continued low interest rate environment had on margins as well as the drop in net loans ( $-6.7 \%$ YoY). Nevertheless, net interest income still represented $72.5 \%$ of total revenues (vs. $73.7 \%$ in the previous year). Fee income was also under pressure, falling $-7.9 \%$ YoY in the period due to the reduction in the loan portfolio and the stock of bank guarantees, together with the exemption of commissions on certain client transactions in order to promote the use of digital platforms as a way to combat the spread of Covid-19. This decline in revenues was partly offset by a double-digit increase in other banking income in the period. Meanwhile, total costs rose $10.2 \%$ YoY on the back of the strong increase in staff costs, with these representing $59 \%$ of total expenses. Depreciation charges continued to increase at a fast pace thanks to the recent investments aimed at improving the digitalization of the bank as well as its IT infrastructure. All in all, this meant that the cost-to-income ratio rose to $74.3 \%$ from $64.5 \%$ in the previous year.

In terms of the balance sheet, net loan impairments fell once again after the sharp increases in 2017-18, with this reflecting the impact of the bank's NPL recovery efforts. Provisions in the balance sheet still represented $7.09 \%$ of gross loans (vs. $8.13 \%$ in 2019). The NPL ratio fell to $4.12 \%$, while NPL coverage reached $172 \%$. These figures compare with $7.06 \%$ and $115 \%$, respectively, in the previous year. Finally, the bank's solvency ratio stood at $15.5 \%$, down from $16.7 \%$ in the previous year.

|  |  |  | MZM Million |  |
| :---: | :---: | :---: | :---: | :---: |
| 2016 | 2017 | 2018 | 2019 | 2020 |
| 22,741 | 24,154 | 25,953 | 27,746 | 32,157 |
| 11,404 | 10,769 | 11,878 | 10,477 | 9,779 |
| 9,126 | 8,133 | 9,135 | 8,378 | 6,856 |
| 450 | 741 | 1,070 | 927 | 746 |
| 251 | 418 | 1,165 | 805 | 433 |
| 19,206 | 19,934 | 21,855 | 22,515 | 26,732 |
| 11,650 | 13,828 | 15,554 | 16,300 | 18,175 |
| 10,440 | 10,111 | 11,219 | 11,344 | 13,462 |
| 2,432 | 3,203 | 3,603 | 4,109 | 3,712 |
| 1,246 | 1,770 | 1,760 | 1,727 | 1,625 |
| 306 | 358 | 353 | 381 | 351 |
| 459 | 334 | 231 | 235 | 265 |
| 2,011 | 2,462 | 2,344 | 2,344 | 2,241 |
| 708 | 755 | 813 | 859 | 983 |
| 379 | 411 | 469 | 406 | 377 |
| 86 | 89 | 124 | 246 | 306 |
| 1,172 | 1,256 | 1,406 | 1,511 | 1,666 |
| 839 | 1,206 | 938 | 833 | 575 |
| 193 | 419 | 433 | 195 | 534 |
| -24 | -18 | 51 | -29 | -41 |
| 622 | 769 | 557 | 608 | 0 |
| 182 | 248 | 119 | 102 | 396 |
| 440 | 521 | 437 | 506 | -396 |
| 6.27\% | 7.55\% | 7.03\% | 6.43\% | 5.43\% |
| 62.0\% | 71.9\% | 75.1\% | 73.7\% | 72.5\% |
| 15.2\% | 14.5\% | 15.0\% | 16.3\% | 15.7\% |
| 60.4\% | 60.1\% | 57.8\% | 56.9\% | 59.0\% |
| 1,379 | 1,344 | 1,320 | 1,386 | 1,598 |
| 58.3\% | 51.0\% | 60.0\% | 64.5\% | 74.3\% |
| 1.69\% | 3.89\% | 3.64\% | 1.86\% | 5.46\% |
| 29.2\% | 32.2\% | 21.4\% | 16.8\% | n.m. |
| 18.1\% | 16.3\% | 12.1\% | 12.3\% | -10.7\% |
| 1.94\% | 2.16\% | 1.69\% | 1.82\% | -1.23\% |
| 59.4\% | 54.0\% | 54.3\% | 46.5\% | 36.6\% |
| 50.2\% | 44.6\% | 45.8\% | 37.8\% | 30.4\% |
| 94.6\% | 95.1\% | 97.8\% | 95.3\% | 94.0\% |
| 80.0\% | 75.5\% | 76.9\% | 80.0\% | 70.1\% |
| 60.7\% | 69.4\% | 71.2\% | 72.4\% | 68.0\% |
| 570,223 | 538,468 | 516,415 | 455,514 | 425,175 |
| 960,296 | 996,717 | 950,202 | 978,933 | 1,162,282 |
| 12.4\% | 17.7\% | 15.8\% | 16.7\% | 15.5\% |
| 2.12\% | 3.63\% | 9.00\% | 7.06\% | 4.12\% |
| 179.4\% | 177.4\% | 91.8\% | 115.2\% | 172.2\% |
| 3.80\% | 6.44\% | 8.26\% | 8.13\% | 7.09\% |


| US\$ Million |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2016 | 2017 | 2018 | 2019 | 2020 |
| 319 | 409 | 422 | 451 | 429 |
| 160 | 182 | 193 | 170 | 131 |
| 128 | 138 | 149 | 136 | 92 |
| 6 | 13 | 17 | 15 | 10 |
| 4 | 7 | 19 | 13 | 6 |
| 269 | 338 | 356 | 366 | 357 |
| 163 | 234 | 253 | 265 | 243 |
| 146 | 171 | 183 | 185 | 180 |
| 34 | 54 | 59 | 67 | 50 |
| 17.5 | 30.0 | 28.6 | 28.1 | 21.7 |
| 4.3 | 6.1 | 5.7 | 6.2 | 4.7 |
| 6.4 | 5.7 | 3.8 | 3.8 | 3.5 |
| 28.2 | 41.7 | 38.1 | 38.1 | 29.9 |
| 9.9 | 12.8 | 13.2 | 14.0 | 13.1 |
| 5.3 | 7.0 | 7.6 | 6.6 | 5.0 |
| 1.2 | 1.5 | 2.0 | 4.0 | 4.1 |
| 16.4 | 21.3 | 22.9 | 24.6 | 22.2 |
| 11.8 | 20.4 | 15.3 | 13.5 | 7.7 |
| 2.7 | 7.1 | 7.0 | 3.2 | 7.1 |
| -0.3 | -0.3 | 0.8 | -0.5 | -0.5 |
| 8.7 | 13.0 | 9.1 | 9.9 | 0.0 |
| 2.6 | 4.2 | 1.9 | 1.7 | 5.3 |
| 6.2 | 8.8 | 7.1 | 8.2 | -5.3 |
| 6.27\% | 7.55\% | 7.03\% | 6.43\% | 5.43\% |
| 62.0\% | 71.9\% | 75.1\% | 73.7\% | 72.5\% |
| 15.2\% | 14.5\% | 15.0\% | 16.3\% | 15.7\% |
| 60.4\% | 60.1\% | 57.8\% | 56.9\% | 59.0\% |
| 19 | 23 | 21 | 23 | 21 |
| 58.3\% | 51.0\% | 60.0\% | 64.5\% | 74.3\% |
| 1.69\% | 3.89\% | 3.64\% | 1.86\% | 5.46\% |
| 29.2\% | 32.2\% | 21.4\% | 16.8\% | n.m. |
| 18.1\% | 16.3\% | 12.1\% | 12.3\% | -10.7\% |
| 1.94\% | 2.16\% | 1.69\% | 1.82\% | -1.23\% |
| 59.4\% | 54.0\% | 54.3\% | 46.5\% | 36.6\% |
| 50.2\% | 44.6\% | 45.8\% | 37.8\% | 30.4\% |
| 94.6\% | 95.1\% | 97.8\% | 95.3\% | 94.0\% |
| 80.0\% | 75.5\% | 76.9\% | 80.0\% | 70.1\% |
| 60.7\% | 69.4\% | 71.2\% | 72.4\% | 68.0\% |
| 7,992 | 9,123 | 8,401 | 7,410 | 5,677 |
| 13,459 | 16,888 | 15,458 | 15,925 | 15,518 |
| 12.4\% | 17.7\% | 15.8\% | 16.7\% | 15.5\% |
| 2.12\% | 3.63\% | 9.00\% | 7.06\% | 4.12\% |
| 179.4\% | 177.4\% | 91.8\% | 115.2\% | 172.2\% |
| 3.80\% | 6.44\% | 8.26\% | 8.13\% | 7.09\% |

Banco Unico reported a net loss of MZM -396 million due to a weak operating performance and much higher loan provisions

The bank's revenues were under pressure due to the persistently low interest rate environment and measures imposed by the central bank in terms of fees while the increase in costs came as a result of higher staff costs and depreciation charges

The NPL ratio declined to $\mathbf{4 . 1 2 \%}$, with NPL coverage reaching $172 \%$

| BANCO ÚNICO |
| :--- |
| Year |
| BALANCESHEET |
| Net Assets |
| Customer Loans (net) |
| Local Currency Loans |
| Loan Loss Provisions |
| Non-Performing Loans |
| Customer Deposits |
| Local Currency Deposits |
| Sight Deposits |
| Equity |
| P\&LACCOUNT |
| Net Interest Income |
| Fees \& Commissions |
| Other Banking Income |
| Banking Income |
| Staff Costs |
| Other Costs |
| Depreciation |
| Total Costs |
| Operating Income |
| Net Loan Loss Provisions (LLP) |
| Other |
| Pre-Tax Profits |
| Taxes |
| Net Profit |
| RATIOS |
| Net Interest Margin (NII/ATA) |
| Net Interest Income (\% of Revenue) |
| Fees (\% of Banking Income) |
| Staff Costs (\% of Total Costs) |
| Costs per Employee ('000) |
| Cost-to-Income (incl. Depreciation) |
| Net LLP (\% of Net Loans) |
| Tax Rate |
| ROE |
| ROA |
| Loans/Deposits |
| Loans/Assets |
| Deposits/Liabilities |
| Loans in Local Currency (\% Total) |
| Deposits in Local Currency (\% Total) |
| Loans per Branch ('000) |
| Deposits per Branch ('000) |
| Solvency Ratio |
| NPL Ratio |
| NPL Coverage |
| BS Provisions/Loans (gross) |
| Source: Annual Reports and Eaglestone Securities. |


| \% Change (MZM) |  |  |  |
| :---: | :---: | :---: | :---: |
| 17/16 | 18/17 | 19/18 | 20/19 |
| 6.2\% | 7.4\% | 6.9\% | 15.9\% |
| -5.6\% | 10.3\% | -11.8\% | -6.7\% |
| -10.9\% | 12.3\% | -8.3\% | -18.2\% |
| 64.5\% | 44.4\% | -13.3\% | -19.5\% |
| 66.4\% | 178.8\% | -30.9\% | -46.1\% |
| 3.8\% | 9.6\% | 3.0\% | 18.7\% |
| 18.7\% | 12.5\% | 4.8\% | 11.5\% |
| -3.1\% | 11.0\% | 1.1\% | 18.7\% |
| 31.7\% | 12.5\% | 14.0\% | -9.6\% |
| 42.0\% | -0.5\% | -1.9\% | -5.9\% |
| 16.8\% | -1.5\% | 8.2\% | -7.9\% |
| -27.1\% | -30.8\% | 1.5\% | 12.6\% |
| 22.4\% | -4.8\% | 0.0\% | -4.4\% |
| 6.8\% | 7.7\% | 5.7\% | 14.4\% |
| 8.5\% | 14.1\% | -13.4\% | -7.2\% |
| 4.5\% | 38.8\% | 97.9\% | 24.6\% |
| 7.1\% | 12.0\% | 7.5\% | 10.2\% |
| 43.8\% | -22.2\% | -11.2\% | -31.0\% |
| 116.8\% | 3.3\% | -54.9\% | 173.4\% |
| -21.7\% | n.m. | n.m. | 40.6\% |
| 23.6\% | -27.6\% | 9.2\% | -100.0\% |
| 36.1\% | -51.9\% | -14.1\% | 286.9\% |
| 18.4\% | -16.1\% | 15.6\% | n.m. |
| 1.28\% | -0.52\% | -0.59\% | -1.01\% |
| 9.9\% | 3.2\% | -1.4\% | -1.2\% |
| -0.7\% | 0.5\% | 1.2\% | -0.6\% |
| -0.2\% | -2.3\% | -1.0\% | 2.1\% |
| -2.6\% | -1.8\% | 5.0\% | 15.3\% |
| -7.3\% | 9.0\% | 4.5\% | 9.9\% |
| 2.20\% | -0.25\% | -1.78\% | 3.59\% |
| 3.0\% | -10.8\% | -4.6\% | n.m. |
| -1.8\% | -4.1\% | 0.2\% | -23.0\% |
| 0.22\% | -0.47\% | 0.14\% | -3.05\% |
| -5.4\% | 0.3\% | -7.8\% | -10.0\% |
| -5.6\% | 1.2\% | -8.0\% | -7.3\% |
| 0.6\% | 2.6\% | -2.5\% | -1.3\% |
| -4.5\% | 1.4\% | 3.1\% | -9.9\% |
| 8.7\% | 1.8\% | 1.2\% | -4.4\% |
| -5.6\% | -4.1\% | -11.8\% | -6.7\% |
| 3.8\% | -4.7\% | 3.0\% | 18.7\% |
| 5.3\% | -1.9\% | 0.9\% | -1.2\% |
| 1.51\% | 5.37\% | -1.94\% | -2.94\% |
| -2.1\% | -85.5\% | 23.4\% | 57.0\% |
| 2.64\% | 1.82\% | -0.13\% | -1.04\% |

BALANCE SHEET STRUCTURE - 2020


Assets

LOANS AND DEPOSITS BY CURRENCY - 2020


Sources: Annual Reports and Eaglestone Securities.
Sources: Annual Reports and Eaglestone Securities.

LOAN BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

DEPOSIT BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

SHAREHOLDER STRUCTURE - 2020


[^6]ANNEX I - SIX MAJOR BANKS COMPARISON (TABLES)

| SIX MAJOR BANKS - MAIN INDICATORS |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Net Interest Margin (NII/ATA) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 3.92\% | 3.69\% | 4.02\% | 3.63\% | 4.55\% | 5.37\% | 6.38\% | 6.47\% | 6.13\% |
| Millenniumbim | 7.23\% | 6.28\% | 6.09\% | 5.48\% | 7.50\% | 9.00\% | 9.13\% | 8.12\% | 6.78\% |
| Standard Bank Mozambique | 6.09\% | 5.47\% | 5.51\% | 4.96\% | 7.20\% | 11.20\% | 9.87\% | 7.92\% | 6.79\% |
| ABSA Bank Mozambique | 5.48\% | 4.41\% | 4.77\% | 6.58\% | 10.44\% | 14.15\% | 9.98\% | 8.32\% | 7.75\% |
| Moza Banco | 5.89\% | 5.54\% | 4.11\% | 2.66\% | 3.20\% | 7.24\% | 5.89\% | 5.95\% | 5.27\% |
| Banco Único | 1.25\% | 4.83\% | 5.68\% | 5.74\% | 6.27\% | 7.55\% | 7.03\% | 6.43\% | 5.43\% |
| Net Interest Income (\% of Banking Revenue) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 52.7\% | 52.9\% | 53.8\% | 48.0\% | 61.4\% | 61.8\% | 69.6\% | 70.0\% | 71.2\% |
| Millenniumbim | 61.4\% | 58.9\% | 61.0\% | 55.9\% | 66.8\% | 77.2\% | 75.4\% | 74.3\% | 73.7\% |
| Standard Bank Mozambique | 54.2\% | 51.6\% | 48.1\% | 39.5\% | 54.3\% | 71.5\% | 69.1\% | 66.6\% | 63.8\% |
| ABSA Bank Mozambique | 62.7\% | 61.5\% | 55.3\% | 54.9\% | 71.0\% | 84.7\% | 75.5\% | 71.8\% | 72.8\% |
| Moza Banco | 59.0\% | 54.4\% | 43.5\% | 28.9\% | 180.4\% | 79.8\% | 74.6\% | 74.2\% | 78.7\% |
| Banco Único | 23.0\% | 60.5\% | 61.4\% | 61.6\% | 62.0\% | 71.9\% | 75.1\% | 73.7\% | 72.5\% |
| Fees (\% of Banking Income) |  |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 20.6\% | 21.0\% | 21.3\% | 20.5\% | 21.0\% | 12.4\% | 13.1\% | 14.3\% | 12.1\% |
| Millenniumbim | 17.8\% | 20.1\% | 19.6\% | 17.9\% | 14.6\% | 13.6\% | 12.3\% | 13.1\% | 13.3\% |
| Standard Bank Mozambique | 15.3\% | 18.0\% | 16.5\% | 14.7\% | 12.5\% | 9.6\% | 11.5\% | 14.8\% | 12.9\% |
| ABSA Bank Mozambique | 29.3\% | 36.9\% | 22.8\% | 17.6\% | 10.6\% | 7.4\% | 10.1\% | 12.2\% | 11.2\% |
| Moza Banco | 20.2\% | 19.7\% | 19.1\% | 17.2\% | 73.6\% | 13.1\% | 18.5\% | 16.0\% | 15.9\% |
| Banco Único | 24.3\% | 17.1\% | 19.0\% | 15.8\% | 15.2\% | 14.5\% | 15.0\% | 16.3\% | 15.7\% |
| Staff Costs (\% of Total Costs) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 48.9\% | 49.8\% | 47.0\% | 50.8\% | 52.1\% | 53.1\% | 54.4\% | 54.7\% | 55.2\% |
| Millenniumbim | 47.9\% | 47.6\% | 47.1\% | 45.2\% | 44.8\% | 43.6\% | 43.1\% | 43.1\% | 43.9\% |
| Standard Bank Mozambique | 55.1\% | 58.4\% | 55.2\% | 58.5\% | 56.9\% | 58.3\% | 58.5\% | 56.9\% | 55.7\% |
| ABSA Bank Mozambique | 42.4\% | 52.4\% | 46.0\% | 53.8\% | 45.3\% | 48.3\% | 47.3\% | 45.7\% | 42.5\% |
| Moza Banco | 46.2\% | 44.4\% | 42.4\% | 41.4\% | 26.3\% | 38.8\% | 40.9\% | 42.2\% | 57.1\% |
| Banco Único | 56.2\% | 53.1\% | 56.8\% | 62.7\% | 60.4\% | 60.1\% | 57.8\% | 56.9\% | 59.0\% |
| Costs per Employee ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 714 | 802 | 808 | 883 | 1,076 | 1,227 | 1,309 | 1,442 | 1,562 |
| Millenniumbim | 730 | 765 | 817 | 892 | 1,039 | 1,073 | 1,147 | 1,168 | 1,286 |
| Standard Bank Mozambique | 1,276 | 1,398 | 1,490 | 1,732 | 2,067 | 2,688 | 2,847 | 2,933 | 3,093 |
| ABSA Bank Mozambique | 1,080 | 990 | 740 | 1,475 | 1,370 | 1,805 | 1,813 | 2,078 | 2,480 |
| Moza Banco | 868 | 1,068 | 977 | 1,109 | 1,375 | 1,288 | 1,511 | 1,410 | 1,851 |
| Banco Único | 1,308 | 1,091 | 1,135 | 1,257 | 1,379 | 1,344 | 1,320 | 1,386 | 1,598 |
| Total Costs per Branch ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 21,751 | 25,698 | 25,128 | 27,419 | 31,969 | 34,702 | 34,743 | 35,992 | 37,143 |
| Millenniumbim | 23,159 | 23,830 | 24,772 | 27,455 | 31,684 | 32,738 | 33,911 | 34,206 | 35,862 |
| Standard Bank Mozambique | 65,970 | 67,382 | 71,195 | 85,336 | 107,732 | 135,753 | 144,970 | 154,417 | 165,966 |
| ABSA Bank Mozambique | 33,705 | 35,549 | 31,962 | 44,753 | 49,095 | 63,161 | 62,085 | 70,196 | 82,316 |
| Moza Banco | 19,077 | 29,217 | 32,548 | 36,278 | 69,435 | 45,802 | 50,592 | 49,556 | 42,931 |
| Banco Único | 44,401 | 42,840 | 45,797 | 49,439 | 58,612 | 62,798 | 61,147 | 65,703 | 72,434 |
| Cost-to-Income (incl. Depreciation) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 62.9\% | 64.8\% | 62.2\% | 61.9\% | 61.9\% | 52.2\% | 49.2\% | 51.0\% | 51.3\% |
| Millenniumbim | 44.0\% | 43.6\% | 42.9\% | 42.1\% | 38.3\% | 37.9\% | 37.6\% | 39.8\% | 44.5\% |
| Standard Bank Mozambique | 51.8\% | 54.4\% | 54.6\% | 46.8\% | 44.4\% | 41.5\% | 43.3\% | 47.4\% | 47.5\% |
| ABSA Bank Mozambique | 119.8\% | 136.9\% | 87.2\% | 82.3\% | 67.0\% | 62.0\% | 67.7\% | 75.0\% | 86.7\% |
| Moza Banco | 101.8\% | 87.8\% | 81.8\% | 85.4\% | 728.4\% | 98.4\% | 111.7\% | 98.0\% | 100.5\% |
| Banco Único | 233.1\% | 108.6\% | 78.2\% | 64.5\% | 58.3\% | 51.0\% | 60.0\% | 64.5\% | 74.3\% |
| Net LLP (\% of Loans) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 0.18\% | 0.85\% | 1.30\% | 1.05\% | 1.25\% | 3.71\% | 1.86\% | 3.56\% | 4.21\% |
| Millenniumbim | 1.22\% | 0.93\% | 0.88\% | 1.65\% | 2.10\% | 3.26\% | 4.86\% | 3.14\% | 5.43\% |
| Standard Bank Mozambique | 2.18\% | 1.72\% | 0.84\% | 1.21\% | 3.81\% | 1.34\% | 0.75\% | 0.37\% | -0.44\% |
| ABSA Bank Mozambique | 7.36\% | 2.05\% | 2.40\% | 1.62\% | 3.47\% | 2.71\% | -2.45\% | 0.04\% | 1.37\% |
| Moza Banco | 1.44\% | 1.32\% | 1.07\% | 1.54\% | 7.52\% | 9.20\% | 1.41\% | 2.54\% | -1.01\% |
| Banco Único | 1.94\% | 1.26\% | 2.17\% | 3.40\% | 1.69\% | 3.89\% | 3.64\% | 1.86\% | 5.46\% |
| Tax Rate |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 15.1\% | 12.2\% | 25.2\% | 28.7\% | 25.3\% | 27.1\% | 28.4\% | 26.1\% | 30.2\% |
| Millenniumbim | 17.3\% | 17.4\% | 18.5\% | 19.3\% | 28.1\% | 23.6\% | 18.9\% | 21.9\% | 16.1\% |
| Standard Bank Mozambique | 29.3\% | 29.4\% | 29.4\% | 33.8\% | 35.1\% | 24.1\% | 24.2\% | 26.9\% | 27.5\% |
| ABSA Bank Mozambique | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 22.3\% | 28.3\% | 21.1\% | 7.9\% | 17.5\% |
| Moza Banco | 17.9\% | 39.3\% | 14.7\% | 9.9\% | 3.3\% | -0.1\% | -40.7\% | -36.0\% | 35.4\% |
| Banco Único | 32.4\% | 29.0\% | 42.0\% | 23.8\% | 29.2\% | 32.2\% | 21.4\% | 16.8\% | n.m. |
| ROE |  |  |  |  |  |  |  |  |  |
| Banco Comerciale de Investimentos | 24.5\% | 19.8\% | 17.6\% | 16.5\% | 12.6\% | 15.1\% | 24.3\% | 18.1\% | 13.3\% |
| Millenniumbim | 24.2\% | 22.3\% | 20.7\% | 18.3\% | 21.3\% | 21.5\% | 20.3\% | 18.8\% | 14.3\% |
| Standard Bank Mozambique | 20.5\% | 18.4\% | 19.8\% | 23.0\% | 22.1\% | 32.0\% | 26.5\% | 19.8\% | 19.1\% |
| ABSA Bank Mozambique | -28.9\% | -35.7\% | -0.5\% | 8.1\% | 13.4\% | 20.4\% | 20.5\% | 14.1\% | 3.4\% |
| Moza Banco | -5.1\% | 1.6\% | 7.3\% | 3.3\% | 183.5\% | -20.3\% | -8.5\% | -10.0\% | 1.8\% |
| Banco Único | -27.1\% | -10.8\% | 1.6\% | 5.9\% | 18.1\% | 16.3\% | 12.1\% | 12.3\% | -10.7\% |
| ROA |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 1.90\% | 1.46\% | 1.32\% | 1.36\% | 1.00\% | 1.51\% | 2.63\% | 2.10\% | 1.40\% |
| Millenniumbim | 4.35\% | 3.94\% | 3.57\% | 3.10\% | 3.62\% | 4.49\% | 4.51\% | 4.30\% | 2.89\% |
| Standard Bank Mozambique | 2.94\% | 2.83\% | 3.20\% | 3.52\% | 3.49\% | 6.40\% | 5.59\% | 4.14\% | 3.79\% |
| ABSA Bank Mozambique | -4.53\% | -3.51\% | -0.07\% | 1.31\% | 2.10\% | 3.69\% | 3.63\% | 2.55\% | 0.54\% |
| Moza Banco | -0.78\% | 0.15\% | 0.66\% | 0.26\% | -18.40\% | -5.47\% | -2.11\% | -1.85\% | 0.31\% |
| Banco Único | -4.08\% | -1.13\% | 0.16\% | 0.69\% | 1.94\% | 2.16\% | 1.69\% | 1.82\% | -1.23\% |


| SIX MAJOR BANKS - MAIN INDICATORS (CONT.) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Loans/Deposits |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 73.4\% | 75.4\% | 80.0\% | 75.5\% | 80.4\% | 64.1\% | 56.5\% | 52.8\% | 44.2\% |
| Millenniumbim | 70.9\% | 74.2\% | 73.6\% | 74.4\% | 80.0\% | 61.6\% | 45.3\% | 37.5\% | 32.0\% |
| Standard Bank Mozambique | 42.5\% | 53.0\% | 59.6\% | 53.9\% | 47.9\% | 33.5\% | 38.3\% | 32.2\% | 33.9\% |
| ABSA Bank Mozambique | 58.7\% | 66.1\% | 70.3\% | 67.3\% | 70.1\% | 48.1\% | 44.7\% | 51.6\% | 63.1\% |
| Moza Banco | 79.9\% | 71.1\% | 80.7\% | 72.5\% | 106.8\% | 85.1\% | 72.3\% | 81.4\% | 69.4\% |
| Banco Único | 54.3\% | 73.3\% | 72.8\% | 64.2\% | 59.4\% | 54.0\% | 54.3\% | 46.5\% | 36.6\% |
| Loans/Assets |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 54.0\% | 54.7\% | 59.1\% | 55.4\% | 57.7\% | 46.9\% | 42.5\% | 40.5\% | 35.1\% |
| Millenniumbim | 52.3\% | 54.5\% | 54.5\% | 55.1\% | 56.5\% | 44.7\% | 33.3\% | 27.1\% | 24.0\% |
| Standard Bank Mozambique | 35.3\% | 42.9\% | 46.5\% | 40.1\% | 37.0\% | 25.2\% | 28.3\% | 23.8\% | 26.4\% |
| ABSA Bank Mozambique | 40.1\% | 46.1\% | 43.4\% | 48.6\% | 52.1\% | 34.4\% | 32.3\% | 39.5\% | 47.8\% |
| Moza Banco | 57.2\% | 55.7\% | 59.1\% | 57.2\% | 62.0\% | 57.3\% | 49.4\% | 57.1\% | 51.4\% |
| Banco Único | 43.8\% | 60.3\% | 60.1\% | 54.0\% | 50.2\% | 44.6\% | 45.8\% | 37.8\% | 30.4\% |
| Deposits/Liabilities |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 79.7\% | 78.3\% | 79.8\% | 79.9\% | 78.0\% | 81.2\% | 84.4\% | 86.8\% | 88.7\% |
| Millennium bim | 89.8\% | 89.2\% | 89.5\% | 89.2\% | 85.1\% | 91.7\% | 94.4\% | 93.6\% | 94.1\% |
| Standard Bank Mozambique | 96.7\% | 95.8\% | 92.9\% | 88.0\% | 91.8\% | 94.0\% | 93.8\% | 93.8\% | 97.1\% |
| ABSA Bank Mozambique | 80.9\% | 77.3\% | 73.5\% | 86.0\% | 88.3\% | 87.3\% | 87.8\% | 93.4\% | 90.2\% |
| Moza Banco | 84.4\% | 86.1\% | 80.5\% | 85.5\% | 52.7\% | 92.2\% | 91.1\% | 86.2\% | 88.7\% |
| Banco Único | 94.8\% | 91.8\% | 91.3\% | 95.3\% | 94.6\% | 95.1\% | 97.8\% | 95.3\% | 94.0\% |
| Loans in Local Currency (\% of Total) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 57.8\% | 57.6\% | 63.4\% | 65.0\% | 56.2\% | 57.5\% | 60.5\% | 71.8\% | 73.8\% |
| Millennium bim | 74.8\% | 76.1\% | 79.0\% | 78.5\% | 74.9\% | 76.5\% | 82.5\% | 87.1\% | 90.0\% |
| Standard Bank Mozambique | 65.0\% | 63.4\% | 66.6\% | 64.9\% | 62.0\% | 56.3\% | 67.5\% | 74.5\% | 65.7\% |
| ABSA Bank Mozambique | 93.6\% | 88.9\% | 87.9\% | 86.2\% | 78.9\% | 83.3\% | 74.4\% | 80.8\% | 74.8\% |
| Moza Banco | 94.1\% | 96.8\% | 88.7\% | 88.8\% | 81.9\% | 87.1\% | 83.4\% | 85.0\% | 82.4\% |
| Banco Único | 82.8\% | 83.6\% | 86.8\% | 88.4\% | 80.0\% | 75.5\% | 76.9\% | 80.0\% | 70.1\% |
| Deposits in Local Currency (\% of Total) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 75.2\% | 77.5\% | 77.1\% | 75.2\% | 68.2\% | 76.2\% | 76.9\% | 76.4\% | 73.5\% |
| Millennium bim | 73.9\% | 77.1\% | 79.1\% | 75.0\% | 70.6\% | 75.6\% | 77.4\% | 79.2\% | 80.1\% |
| Standard Bank Mozambique | 42.1\% | 47.6\% | 49.8\% | 45.0\% | 45.3\% | 56.0\% | 53.1\% | 58.7\% | 54.7\% |
| ABSA Bank Mozambique | 71.6\% | 67.8\% | 71.0\% | 70.3\% | 62.8\% | 66.8\% | 65.1\% | 69.0\% | 69.4\% |
| Moza Banco | 86.0\% | 86.4\% | 88.5\% | 82.3\% | 79.4\% | 84.8\% | 86.5\% | 89.8\% | 84.7\% |
| Banco Único | 64.0\% | 74.4\% | 75.2\% | 67.9\% | 60.7\% | 69.4\% | 71.2\% | 72.4\% | 68.0\% |
| Loans per Branch ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 287,531 | 340,266 | 347,709 | 363,257 | 429,523 | 371,338 | 326,874 | 318,220 | 317,968 |
| Millenniumbim | 253,181 | 305,227 | 342,137 | 392,491 | 444,790 | 330,178 | 259,923 | 221,463 | 223,650 |
| Standard Bank Mozambique | 439,188 | 511,382 | 558,809 | 671,831 | 737,206 | 550,330 | 707,395 | 711,180 | 946,608 |
| ABSA Bank Mozambique | 140,679 | 171,944 | 210,167 | 223,784 | 279,525 | 218,893 | 250,699 | 332,109 | 458,987 |
| Moza Banco | 155,261 | 229,135 | 303,330 | 304,025 | 311,746 | 288,321 | 327,011 | 385,085 | 348,724 |
| Banco Único | 231,580 | 337,401 | 444,916 | 510,284 | 570,223 | 538,468 | 516,415 | 455,514 | 425,175 |
| Deposits per Branch ('000 MZM) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 391,848 | 451,314 | 434,556 | 481,154 | 534,275 | 579,496 | 578,686 | 602,622 | 719,540 |
| Millennium bim | 357,074 | 411,298 | 464,721 | 527,838 | 555,789 | 535,600 | 573,716 | 590,279 | 698,444 |
| Standard Bank Mozambique | 1,032,899 | 965,314 | 937,161 | 1,246,781 | 1,539,928 | 1,643,227 | 1,848,488 | 2,211,982 | 2,791,588 |
| ABSA Bank Mozambique | 239,669 | 260,303 | 298,754 | 332,412 | 399,006 | 455,321 | 560,768 | 643,019 | 727,409 |
| Moza Banco | 194,304 | 322,276 | 375,877 | 419,232 | 291,969 | 338,870 | 452,604 | 473,325 | 502,145 |
| Banco Único | 426,416 | 460,501 | 610,869 | 794,546 | 960,296 | 996,717 | 950,202 | 978,933 | 1,162,282 |
| Solvency Ratio |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 10.9\% | 11.9\% | 8.6\% | 12.7\% | 14.0\% | 17.1\% | 17.0\% | 25.0\% | 24.5\% |
| Millennium bim | 21.7\% | 21.4\% | 19.0\% | 19.8\% | 18.8\% | 17.1\% | 39.0\% | 45.8\% | 43.9\% |
| Standard Bank Mozambique | 17.7\% | 13.3\% | 9.7\% | 15.3\% | 17.0\% | 20.4\% | 19.4\% | 29.3\% | 24.8\% |
| ABSA Bank Mozambique | 30.5\% | 8.2\% | 27.3\% | 24.7\% | 19.7\% | 24.8\% | 23.1\% | 20.0\% | 18.3\% |
| Moza Banco | 17.6\% | 13.5\% | 10.5\% | 9.9\% | -98.9\% | 23.5\% | 21.7\% | 23.8\% | 14.8\% |
| Banco Único | 17.2\% | 9.8\% | 10.0\% | 16.4\% | 12.4\% | 17.7\% | 15.8\% | 16.7\% | 15.5\% |
| NPL Ratio |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 0.96\% | 2.79\% | 1.93\% | 1.21\% | 3.58\% | 8.40\% | 5.66\% | 4.53\% | 12.99\% |
| Millenniumbim | 2.12\% | 1.68\% | 2.17\% | 4.18\% | 3.54\% | 5.05\% | 5.33\% | 6.60\% | 6.21\% |
| Standard Bank Mozambique | 2.77\% | 2.61\% | 2.03\% | 1.57\% | 7.93\% | 4.78\% | 2.60\% | 1.47\% | 2.62\% |
| ABSA Bank Mozambique | 13.51\% | 13.36\% | 13.93\% | 9.44\% | 17.82\% | 9.50\% | 7.68\% | 7.11\% | 8.13\% |
| Moza Banco | 1.54\% | 3.28\% | 2.22\% | 2.27\% | 4.58\% | 8.74\% | 9.89\% | 11.91\% | 15.15\% |
| Banco Único | 0.15\% | 1.38\% | 1.78\% | 3.33\% | 2.12\% | 3.63\% | 9.00\% | 7.06\% | 4.12\% |
| NPL Coverage |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 198.3\% | 66.1\% | 122.7\% | 155.9\% | 66.1\% | 50.0\% | 158.3\% | 182.5\% | 85.5\% |
| Millenniumbim | 326.9\% | 348.0\% | 241.3\% | 141.7\% | 205.4\% | 191.5\% | 211.9\% | 179.9\% | 118.9\% |
| Standard Bank Mozambique | 75.0\% | 85.8\% | 88.8\% | 130.2\% | 62.0\% | 149.1\% | 242.2\% | 378.2\% | 200.2\% |
| ABSA Bank Mozambique | 73.8\% | 63.4\% | 52.8\% | 64.8\% | 31.6\% | 76.4\% | 65.4\% | 63.5\% | 44.8\% |
| Moza Banco | 156.0\% | 82.6\% | 118.6\% | 122.6\% | 226.1\% | 185.0\% | 179.1\% | 138.6\% | 103.3\% |
| Banco Único | 1379.4\% | 169.8\% | 175.9\% | 135.8\% | 179.4\% | 177.4\% | 91.8\% | 115.2\% | 172.2\% |
| BS Provisions/Loans (gross) |  |  |  |  |  |  |  |  |  |
| Banco Comercial e de Investimentos | 1.90\% | 1.84\% | 2.37\% | 1.89\% | 2.37\% | 4.20\% | 8.96\% | 8.27\% | 11.11\% |
| Millenniumbim | 6.93\% | 5.83\% | 5.23\% | 5.92\% | 7.28\% | 9.67\% | 11.29\% | 11.87\% | 7.38\% |
| Standard Bank Mozambique | 2.08\% | 2.24\% | 1.80\% | 2.05\% | 4.92\% | 7.13\% | 6.31\% | 5.58\% | 5.24\% |
| ABSA Bank Mozambique | 9.96\% | 8.46\% | 7.35\% | 6.12\% | 5.64\% | 7.26\% | 5.02\% | 4.51\% | 3.64\% |
| Moza Banco | 2.41\% | 2.71\% | 2.63\% | 2.79\% | 10.35\% | 16.17\% | 17.72\% | 16.51\% | 15.65\% |
| Banco Único | 2.00\% | 2.34\% | 3.14\% | 4.52\% | 3.80\% | 6.44\% | 8.26\% | 8.13\% | 7.09\% |

## ANNEX II - SIX MAJOR BANKS COMPARISON (GRAPHS)



Sources: Annual Reports and Eaglestone Securities.

NET LOANS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

DEPOSITS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

## REVENUES (MZM MILLION)



Sources: Annual Reports and Eaglestone Securities.

EQUITY (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

REVENUE BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

COSTS (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

COSTS BREAKDOWN - 2020


Sources: Annual Reports and Eaglestone Securities.

COST OF RISK (NET LOAN LOSS PROVISIONS / LOANS)


Sources: Annual Reports and Eaglestone Securities.

NET PROFIT (MZM MILLION)


Sources: Annual Reports and Eaglestone Securities.

NUMBER OF BRANCHES


Sources: Annual Reports and Eaglestone Securities.

NUMBER OF EMPLOYEES


Sources: Annual Reports and Eaglestone Securities.

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## Disclosures

Eaglestone was founded in December 2011 with the aim to be a committed partner for the development of businesses located primarily in Sub-Saharan Africa and to support the development of renewable energy projects on a global basis.
The company has three business activities - financial advisory services, asset management and brokerage - and currently has offices in Amsterdam, Cape Town London, Lisbon, Luanda and Maputo

Eaglestone is committed to operating and behaving according to the highest standards of corporate governance. Its subsidiary in the United Kingdom is authorized and regulated by the Financial Conduct Authority.

Eaglestone operates with a clear vision and mission to act on behalf of and in the best interests of all its stakeholders, whether they are investors, employees or users of its services.

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[^0]:    (1) Previously Mauritius Commercial Bank (Moçambique); (2) Ecobank bought Banco ProCredit in June 2014; (3) Previously Banco Oportunidade de Moçambique;

[^1]:    Sources: Annual Reports and Eaglestone Securities.

[^2]:    Sources: Annual Reports and Eaglestone Securities.

[^3]:    Sources: Annual Reports and Eaglestone Securities.

[^4]:    Sources: Annual Reports and Eaglestone Securities.

[^5]:    Sources: Annual Reports and Eaglestone Securities.

[^6]:    Sources: Annual Reports and Eaglestone Securities.

